

**THIS OBJECTION SEEKS TO (I) DISALLOW AND EXPUNGE IN PART, (II) SUBORDINATE AND RECLASSIFY AS EQUITY IN PART, AND (III) REDUCE, AND, WHERE APPLICABLE, RECLASSIFY CERTAIN PROOFS OF CLAIM AND TO ALLOW SUCH CLAIMS, AS MODIFIED, WITH PROPER CLASSIFICATION AS PRIORITY OR UNSECURED GENERAL CREDITOR CLAIMS. PARTIES RECEIVING THIS NOTICE OF THE TRUSTEE'S TWO HUNDRED FORTY-SEVENTH OMNIBUS OBJECTION TO GENERAL CREDITOR CLAIMS SHOULD REVIEW THE OMNIBUS OBJECTION TO SEE IF THEIR NAME(S) OR CLAIM(S) ARE LOCATED IN THE OMNIBUS OBJECTION OR IN THE EXHIBITS ATTACHED THERETO TO DETERMINE WHETHER THIS OBJECTION AFFECTS THEIR CLAIM(S).**

**IF YOU HAVE QUESTIONS, PLEASE CONTACT THE TRUSTEE'S COUNSEL,  
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**UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF NEW YORK**

In re

LEHMAN BROTHERS INC.,

Case No. 08-01420 (SCC) SIPA

Debtor.

**NOTICE OF HEARING ON THE TRUSTEE'S TWO HUNDRED FORTY-SEVENTH OMNIBUS OBJECTION TO GENERAL CREDITOR CLAIMS (EMPLOYEE CLAIMS)**

**PLEASE TAKE NOTICE** that on July 14, 2014, James W. Giddens (the “Trustee”), as trustee for the liquidation of the business of Lehman Brothers Inc. (the “Debtor” or “LBI”), under the Securities Investor Protection Act of 1970, as amended, 15 U.S.C. §§ 78aaa *et seq.* (“SIPA”), by and through his undersigned counsel, filed his two hundred forty-seventh

omnibus objection to general creditor claims (the “Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims”), and that a hearing to consider the Trustee’s Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims will be held before the Honorable Shelley C. Chapman, United States Bankruptcy Judge, at the United States Bankruptcy Court, Alexander Hamilton Customs House, Courtroom 623, One Bowling Green, New York, New York 10004 (the “Bankruptcy Court”), on **September 9, 2014 at 10:00 a.m. (Prevailing Eastern Time)** (the “Hearing”).

**PLEASE TAKE FURTHER NOTICE** that responses, if any, to entry of the order must (i) be in writing; (ii) state the name and address of the responding party and nature of the claim or interest of such party; (iii) state with particularity the legal and factual bases of such response; (iv) conform to the Federal Rules of Bankruptcy Procedure and Local Bankruptcy Rules; (v) be filed with the Bankruptcy Court, together with proof of service, electronically, in accordance with General Order M-399 by registered users of the Court’s Electronic Case Filing system, and by all other parties in interest, on a 3.5 inch disk, compact disk, or flash drive, preferably in Portable Document Format (PDF), WordPerfect or any other Windows-based word processing format no later than **August 4, 2014 at 4:00 p.m. (Prevailing Eastern Time)** (the “Response Deadline”); and (vi) be served on (a) Hughes Hubbard & Reed LLP, One Battery Park Plaza, New York, New York, 10004, Attn: Meaghan C. Gragg, Esq.; (b) Securities Investor Protection Corporation, 805 Fifteenth Street, N.W., Suite 800, Washington, DC 20005, Attn: Kenneth J. Caputo, Esq.; (c) Weil Gotshal & Manges LLP, 767 Fifth Avenue, New York, New York 10153, Attn: Maurice Horwitz, Esq. and Lori R. Fife, Esq., with a courtesy copy to the chambers of the Honorable Shelley C. Chapman, One Bowling Green, New York, New York 10004, Courtroom 623.

**PLEASE TAKE FURTHER NOTICE** that if no responses are timely filed and served with respect to the Trustee's Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims or any claim set forth thereon, the Trustee may, on or after the Response Deadline, submit to the Bankruptcy Court an order substantially in the form of the proposed order annexed to the Trustee's Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims, which may be entered with no further notice or opportunity to be heard offered to any party.

Dated: New York, New York  
July 14, 2014

HUGHES HUBBARD & REED LLP

By: /s/ James B. Kobak, Jr.

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TO GENERAL CREDITOR CLAIMS (EMPLOYEE CLAIMS)**

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## TABLE OF CONTENTS

	Page
RELIEF REQUESTED.....	1
JURISDICTION AND VENUE .....	2
BACKGROUND .....	3
THE CLAIMS.....	6
THE CLAIMS SHOULD BE REDUCED AND, WHERE APPLICABLE, RECLASSIFIED AND ALLOWED, DISALLOWED AND EXPUNGED, AND/OR RECLASSIFIED AS EQUITY .....	7
I.    The Commissions Claims Should Be Reduced And, Where Appropriate, Reclassified, And Allowed In Such Modified Amounts And Priorities .....	7
II.   The LBHI Securities Claims Should Be Disallowed And Expunged.....	10
III.  The 401(k) Claims Should Be Disallowed And Expunged. ....	11
IV.   The Paid Check Claim Should Be Disallowed And Expunged. ....	12
V.    The Employee Award Plan Claim Should Be Disallowed And Expunged .....	12
VI.   The Miscellaneous Employment Claim Should Be Disallowed And Expunged. ....	14
VII.  The Insufficient Documentation Claims Should Be Disallowed And Expunged. ....	16
VIII. The Equity Awards Claims Should Be Disallowed And Expunged And The Accrued Equity Claims Should Be Reclassified As Equity Interests And Subordinated .....	18
RESERVATION OF RIGHTS .....	22
NOTICE.....	22
NO PRIOR RELIEF REQUESTED .....	22
CONCLUSION.....	23

**TABLE OF AUTHORITIES**

	<b>Page(s)</b>
<b>CASES</b>	
<i>American Broad. Sys. v. Nugent (In re Betacom of Phoenix, Inc.)</i> , 240 F.3d 823 (9th Cir. 2001) .....	20
<i>ANZ Securities, Inc., v. Giddens</i> , 14-CV-01987 (SAS) (S.D.N.Y. March 21, 2014) .....	21
<i>Ashcroft v. Iqbal</i> , 556 U.S. 662 (2009) .....	15
<i>Ashford v. Consol. Pioneer Mortg. (In re Consol. Pioneer Mortg.)</i> , 178 B.R. 222 (9th Cir. BAP 1995), <i>aff'd sub nom. In re Consol. Pioneer Mortg. Entities</i> , 91 F.3d 151 (9th Cir. 1996).....	17
<i>Bell Atl. Corp. v. Twombly</i> , 550 U.S. 544 (2007) .....	15
<i>Claren Road v. Giddens</i> , 14-CV-01742 (SAS) (S.D.N.Y. March 13, 2014).....	21
<i>In re Adelphia Commc'ns Corp.</i> , Ch. 11 Case No. 02-41729 (REG), 2007 Bankr. LEXIS 660, at *15 (Bankr. S.D.N.Y. Feb. 20, 2007) .....	7
<i>In re Chateaugay Corp.</i> , 115 B.R. 760 (Bankr. S.D.N.Y. 1990) <i>opinion withdrawn and vacated on other grounds</i> , 89 CIV. 6012 (KTD), 1993 WL 388809 (S.D.N.Y. June 16, 1993).....	8
<i>In re Chicago Lutheran Hosp. Ass'n</i> , 75 B.R. 854 (Bankr. N.D. Ill. 1987) .....	8
<i>In re Credit Indus. Corp.</i> , 366 F.2d 402 (2d Cir. 1966).....	19
<i>In re DJK Residential LLC</i> , 416 B.R. 100 (Bankr. S.D.N.Y. 2009) (Peck, J.).....	15
<i>In re Enron Corp.</i> , 341 B.R. 141 (Bankr. S.D.N.Y. 2006) .....	19, 20
<i>In re LandAmerica Fin. Group, Inc.</i> , 435 B.R. 343 (Bankr. E.D. Va. 2010) <i>aff'd sub nom. Matson ex rel. LandAmerica Fin. Group, Inc. v. Alarcon</i> , 651 F.3d 404 (4th Cir. 2011).....	8
<i>In re Leasing Consultants, Inc.</i> , 2 B.R. 165 (Bankr. E.D.N.Y. 1980) .....	19
<i>In re Lehman Bros. Holdings Inc.</i> , No. 08-13555 (SCC) (Bankr. S.D.N.Y. July 10, 2012) .....	13
<i>In re Lehman Brothers Inc.</i> , Case No. 08-01420 (JMP).....	3, 21
<i>In re Med Diversified Inc.</i> , 461 F.3d 251 (2d Cir. 2006) .....	20, 21
<i>In re MF Global Holdings Ltd.</i> , Case No. 11-15059 (MG), 2012 WL 5499847 (Bankr. S.D.N.Y. Nov. 13, 2012) .....	17

<i>In re Minbatiwalla</i> , 424 B.R. 104 (Bankr. S.D.N.Y. 2010).....	18
<i>In re Oneida Ltd.</i> , 400 B.R. 384 (Bankr. S.D.N.Y. 2009), <i>aff'd sub nom. Peter J. Solomon Co. v. Oneida Ltd.</i> , No. 09 Civ. 2229 (DC), 2010 WL 234827 (S.D.N.Y. Jan. 22, 2010).....	7, 17
<i>In re Porter</i> , 374 B.R. 471 (Bankr. D. Conn. 2007) .....	18
<i>In re Powermate Holding Corp.</i> , 394 B.R. 765 (Bankr. D. Del. 2008).....	8
<i>In re Residential Capital, LLC</i> , No.12-12020 (MG), 2013 WL 5524728 (Bankr. S.D.N.Y. Oct. 4, 2013) .....	17
<i>In re Rockefeller Ctr. Props.</i> , 272 B.R. 524 (Bankr. S.D.N.Y. 2000) .....	7
<i>In re Telegroup, Inc.</i> , 281 F.3d 133 (3d Cir. 2002) .....	20
<i>In re WorldCom, Inc.</i> , No. 02-13533(AJG), 2006 WL 3782712 (S.D.N.Y. Dec. 21, 2006).....	20
<i>Lerner v. Fleet Bank, N.A.</i> , 459 F.3d 273 (2d Cir. 2006) .....	15, 16
<i>Rombach v. Chang</i> , 355 F.3d 164 (2d Cir. 2004) .....	15
<i>Securities Investor Protection Corporation v. Lehman Brothers Inc.</i> , Case No. 08-CIV-8119 (GEL).....	3
<i>Spirnak v. Motors Liquidation Co. GUC Trust (In re Motor Liquidation Co.)</i> , No. 11 Civ. 7893(DLC), 2012 WL 398640 (S.D.N.Y. Feb. 7, 2012) .....	20
<i>UBS Fin. Servs. Inc. v. Giddens</i> , 14-CV-02305 (SAS) (S.D.N.Y. April 2, 2014).....	21
<i>Wall v. CSX Transp., Inc.</i> , 471 F.3d 410 (2d Cir. 2006).....	15
<b>STATUTES AND RULES</b>	
11 U.S.C. § 104(a) .....	8
11 U.S.C. § 105(a) .....	22
11 U.S.C. § 501(a) .....	19
11 U.S.C. § 502.....	10
11 U.S.C. § 502(a) .....	7
11 U.S.C. § 502(b).....	1, 7, 8, 9
11 U.S.C. § 506(a)(1).....	10

11 U.S.C. § 507(a)(4).....	7, 8, 10
11 U.S.C. § 510.....	19
11 U.S.C. § 510(a) .....	19
11 U.S.C. § 510(b).....	<i>passim</i>
15 U.S.C. § 78aa .....	3
15 U.S.C. § 78aaa .....	1
15 U.S.C. § 78eee(a)(3) .....	3
15 U.S.C. § 78eee(b)(3) .....	3
15 U.S.C. § 78eee(b)(4) .....	2, 3
15 U.S.C. § 78fff-1(a) .....	1, 10, 20
15 U.S.C. § 78fff-2(a).....	3, 5
15 U.S.C. § 78fff-2(f) .....	5
15 U.S.C. § 78fff(b) .....	1, 10, 20
Fed. R. Bankr. P. 1015(c) .....	22
Fed. R. Bankr. P. 3001 .....	1, 6, 17
Fed. R. Bankr. P. 7009 .....	15
Fed. R. Bankr. P. 9007 .....	22
Fed. R. Bankr. P. 9014(c) .....	15
Fed. R. Civ. P. 8(a)(2).....	15
Fed. R. Civ. P. 9 .....	15
<b>REGULATIONS</b>	
75 Fed. Reg. 8,747-01 (Feb. 25, 2010) .....	8
78 Fed. Reg. 12,089-01 (Feb. 21, 2013) .....	8

TO THE HONORABLE SHELLEY C. CHAPMAN,  
UNITED STATES BANKRUPTCY JUDGE:

James W. Giddens (the “Trustee”), as Trustee for the liquidation of the business of Lehman Brothers Inc. (the “Debtor” or “LBI”) under the Securities Investor Protection Act of 1970 as amended, 15 U.S.C. §§ 78aaa *et seq.* (“SIPA”),<sup>1</sup> by and through his undersigned counsel, respectfully represents as follows:

**RELIEF REQUESTED**

1. The Trustee files this two hundred forty-seventh omnibus objection to general creditor claims (the “Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims”) pursuant to section 502(b) of title 11 of the United States Code (the “Bankruptcy Code”), as made applicable to this proceeding pursuant to sections 78fff(b) and 78fff-1(a) of SIPA, Rule 3007(d) of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), and this Court’s order approving procedures for the filing of omnibus objections to general creditor claims filed in this SIPA proceeding (the “General Creditor Claim Objection Procedures Order,” ECF No. 5441), seeking to reduce and, where appropriate, reclassify each claim listed on Exhibit A and to allow each claim as modified. As to certain claims listed on Exhibit A, this Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims also seeks to (i) disallow and expunge portions of the proofs of claim and (ii) subordinate and reclassify as equity portions of the proofs of claim. The Trustee’s proposed order (the “Proposed Order”) is annexed hereto as Exhibit F.

2. Counsel for the Trustee has examined each of the proofs of claim identified on Exhibit A (collectively, the “Employee Claims” or the “Claims”) and has determined (i) that the

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1. For convenience, subsequent references to SIPA will omit “15 U.S.C.”

portions of each of the Employee Claims related to unpaid commissions earned prior to the Filing Date (as that term is defined herein) should be reduced and, where appropriate, reclassified because the amounts claimed in the Commissions Claims do not accord with calculations based on LBI's books and records (the "Books and Records") and certain of the Claims were asserted in the incorrect priority; (ii) that portions of certain of the Claims should be disallowed and expunged on the grounds that LBI has no liability for such claims; and (iii) that portions of certain of the Claims should be reclassified as equity interests pursuant to section 510(b) of the Bankruptcy Code because the claims seek to recover based on the right to receive accrued equity in Lehman Brothers Holdings Inc. ("LBHI"), an affiliate of LBI.

3. The Trustee therefore respectfully requests that each of the Employee Claims listed on Exhibit A be reduced and, where appropriate, reclassified and allowed, as modified, with proper classification as priority or unsecured general creditor claims, as indicated on Exhibit A. With respect to certain of the Claims, the Trustee also requests that the Claims be (i) disallowed and expunged from LBI's claims register in part or (ii) subordinated and reclassified as equity in part, as indicated on Exhibit A.<sup>2</sup>

#### **JURISDICTION AND VENUE**

4. Following removal to this Court for all purposes as required for SIPA cases by section 78eee(b)(4) of SIPA, this Court has "all of the jurisdiction, powers, and duties conferred by [SIPA] upon the court to which application for the issuance of the protective decree was made." 15 U.S.C. § 78eee(b)(4).

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2. Portions of certain of the claims, as indicated on Exhibit A are not affected by this objection, and shall remain active on the claims register, subject to the Trustee's right to object to these portions of the claims in the future.

5. Venue is proper in this Court pursuant to SIPA section 78eee(a)(3) and 15 U.S.C. section 78aa.

**BACKGROUND**

6. On September 19, 2008 (the “Filing Date”), the Honorable Gerard E. Lynch, United States District Court, Southern District of New York, entered the Order Commencing Liquidation of LBI (the “LBI Liquidation Order,” ECF No. 1) pursuant to the provisions of SIPA in the case captioned *Securities Investor Protection Corporation v. Lehman Brothers Inc.*, Case No. 08-CIV-8119 (GEL). The LBI Liquidation Order, *inter alia*, (i) appointed the Trustee for the liquidation of the business of LBI pursuant to section 78eee(b)(3) of SIPA; and (ii) removed the case to this Court for all purposes as required for SIPA cases by section 78eee(b)(4) of SIPA, in the case captioned *In re Lehman Brothers Inc.*, Case No. 08-01420 (JMP).

7. On November 7, 2008, the Court entered the Order Approving Form and Manner of Publication and Mailing of Notice of Commencement; Specifying Procedures and Forms for Filing, Determination, and Adjudication of Claims; Fixing a Meeting of Customers and Other Creditors; and Fixing Interim Reporting Pursuant to SIPA (the “Customer Claims Process Order,” ECF No. 241). Beginning on December 1, 2008, consistent with SIPA section 78fff-2(a)(1), the Trustee mailed more than 905,000 claims packages with filing information to former LBI customers and other potential claimants (the “Claims Process Notice”) and posted claims filing information on the Trustee’s website ([www.lehmantrustee.com](http://www.lehmantrustee.com)) and SIPC’s website ([www.sipc.org](http://www.sipc.org)). The Trustee also published notice of the claims process in The New York Times, The Wall Street Journal and The Financial Times.

8. Pursuant to SIPA section 78fff-2(a)(3) and the Customer Claims Process Order, customer claims seeking maximum protection under SIPA must have been received by the Trustee on or before January 30, 2009. All customer claims and general creditor claims must

have been received by the Trustee by June 1, 2009 and no claims of any kind will be allowed unless received by the Trustee on or before June 1, 2009 (the “Bar Date”). In addition to the Bar Date, on September 19, 2013, the Bankruptcy Court entered an order (the “Administrative Bar Date Order”) that established October 31, 2013 (the “Administrative Bar Date”) as the deadline to file a proof of claim for administrative expense claims against the LBI estate, as further described in the Administrative Bar Date Order, with respect to such administrative expenses arising between September 19, 2008 and August 31, 2013. The Administrative Bar Date has now passed. A copy of the Customer Claims Process Order was made publicly available at [www.lehmantrustee.com](http://www.lehmantrustee.com).

9. In accordance with the Customer Claims Process Order, in cases where the Trustee denied a claim for protection as a customer and converted the claim to a general creditor claim, the Trustee notified the claimant consistent with the procedures set forth in the Customer Claims Process Order. The claimant was afforded the opportunity to object and have the matter heard by the Court if the claimant was aggrieved by the Trustee’s denial of customer treatment and conversion of the claim to a general creditor claim. If a claimant did not object to the Trustee’s conversion of the claim consistent with the procedures set forth in the Customer Claims Process Order, the Trustee’s conversion of the claim to a general creditor claim became final. No determination was made as to the validity or allowed amount of such converted and reclassified claims.

10. The Bankruptcy Rules’ Official Form 10 (the “Claim Form”), the standardized proof of claim form which was approved for use in this case in the Customer Claims Process Order, requires general creditor claimants to “[a]ttach redacted copies of any documents that support the claim.” (Claim Form at 1.) Furthermore, instructions included with the Claim Form

under the heading “Items to be completed in Proof of Claim form” required creditors to “attach to [the] proof of claim form redacted copies documenting the existence of the debt and of any lien securing the debt.” (*Id.* at 2.) The Claim Form also instructed claimants to explain the absence of documentation “[i]f the documents are not available.” (*Id.* at 1.) The Trustee’s website allowed claimants filing electronically to upload documents as part of their claim submission and thereby comply with the instructions to include supporting documentation set forth in the Claim Form. The Customer Claims Process Order also put claimants on notice that they should submit supporting documentation with their claims.

11. Separate from the claims process, pursuant to section 78fff-2(f) of SIPA, and to effectuate the SIPA goals of providing protection to customers, avoiding harm to customers, preserving account values, and stabilizing markets, the Trustee completed the transfer of over \$87 billion in customer cash and securities outside of the net equity claims process for the benefit of over one hundred thousand individual account holders either as part of (i) the conversion of Private Asset Management accounts to Ridge Clearing & Outsourcing Solutions, Inc. as clearing broker for Neuberger Berman LLC; or (ii) the transfer of Private Investment Management accounts to Barclays Capital Inc. (together, the “Customer Accounts Transfer”). The Customer Account Transfer Order dated December 14, 2009, (ECF 2338), approved the Trustee’s efforts and confirmed the Customer Accounts Transfer, which enabled investors holding accounts subject to the Customer Accounts Transfer to promptly resume trading activity. (*See* Trustee’s Third Interim Report for the Period November 12, 2009 through May 10, 2010, at ¶¶ 5-10, ECF No. 3244.)

12. On November 15, 2012, the Court entered the General Creditor Claim Objection Procedures Order, (ECF 5441), which authorizes the Trustee, among other things, to file

omnibus objections to no more than 200 general creditor claims at a time, on various grounds, including the grounds set forth in Bankruptcy Rule 3007(d), and additional grounds including that the claims subject to the omnibus objection (i) seek recovery of amounts for which LBI is not liable, (ii) were incorrectly classified, or (iii) do not include sufficient documentation to ascertain the validity of the claim.

### **THE CLAIMS**

13. The Claims listed on Exhibit A annexed hereto assert claims for one or more of the following:

- Unpaid commissions earned prior to the Filing Date arising out of employment with LBI (the “Commissions Claims”).
- Ownership of Lehman Brothers Holdings Inc. (“LBHI”) bonds issued by LBHI (the “LBHI Securities” and the “LBHI Securities Claims”).
- Ownership or the decline in value of 401(k) savings plan accounts (the “401(k) Accounts” and the “401(k) Claims”).
- Reimbursements for checks issued by LBI prior to the Filing Date which allegedly were returned, reversed, or otherwise not cashed (the “Paid Check Claims”).
- Unpaid award amounts associated with the Lehman Brothers Partnership Account Plan (the “Employee Award Plan” and the “Employee Award Plan Claims”).
- Miscellaneous damages allegedly arising from the claimant’s employment, including wages that allegedly were owed pursuant to an employment contract, damages purportedly related to lost clients, and wages allegedly lost due to “fraudulent inducement” (the “Miscellaneous Employment Claim”).
- Additional grounds for recovery which fail to comply with the instructions included with the official proof of claim form (the “Claim Form”) and Bankruptcy Rule 3001(c), as it was submitted without sufficient supporting documentation to determine the validity of the claim (the “Insufficient Documentation Claims”).
- Equity interests in LBHI purportedly owned in the form of restricted stock units, contingent stock awards, contingent equity awards, stock options, or other equity-related compensation (together, the “Equity Awards”), all of

which were granted to employees of LBI and other Lehman entities as part of their compensation, and provided employees with the right to shares of LBHI common stock on a future date upon the satisfaction of certain conditions (the “Equity Award Claims”).

- The alleged right to the delivery of Equity Awards as of the Filing Date (the “Accrued Equity Claims”).

Exhibit A specifies which of the arguments set forth below applies to each of the Employee Claims.

**THE CLAIMS SHOULD BE REDUCED AND, WHERE APPLICABLE, RECLASSIFIED AND ALLOWED, DISALLOWED AND EXPUNGED,  
AND/OR RECLASSIFIED AS EQUITY**

14. A filed proof of claim is “deemed allowed, unless a party in interest . . . objects.” 11 U.S.C. § 502(a). If an objection refuting at least one of the claim’s essential allegations is asserted, the claimant has the burden to demonstrate the validity of the claim. *See In re Oneida Ltd.*, 400 B.R. 384, 389 (Bankr. S.D.N.Y. 2009), *aff’d sub nom. Peter J. Solomon Co. v. Oneida Ltd.*, No. 09 Civ. 2229 (DC), 2010 WL 234827 (S.D.N.Y. Jan. 22, 2010); *In re Adelphia Commc’ns Corp.*, Ch. 11 Case No. 02-41729 (REG), 2007 Bankr. LEXIS 660, at \*15 (Bankr. S.D.N.Y. Feb. 20, 2007); *In re Rockefeller Ctr. Props.*, 272 B.R. 524, 539 (Bankr. S.D.N.Y. 2000). Section 502(b)(1) of the Bankruptcy Code provides, in relevant part, that a claim may not be allowed to the extent that “such claim is unenforceable against the debtor and property of the debtor, under any agreement or applicable law.” 11 U.S.C. § 502(b)(1).

**I. The Commissions Claims Should Be Reduced And, Where Appropriate, Reclassified, And Allowed In Such Modified Amounts And Priorities.**

15. According to Bankruptcy Code section 507(a)(4)(A), claims of former employees of a debtor for “wages, salaries, or *commissions*, including vacation, severance, and sick leave

pay" are entitled to priority status, but only up to \$10,950,<sup>3</sup> and only if earned within the 180 days leading up to the commencement of the SIPA Proceeding. 11 U.S.C. § 507(a)(4)(A) (emphasis added). Claims for commissions earned more than 180 days before the commencement of the SIPA Proceeding or in excess of the \$10,950 statutory cap must be classified as general unsecured claims, with no priority, administrative, or secured status. *In re LandAmerica Fin. Group, Inc.*, 435 B.R. 343, 352 (Bankr. E.D. Va. 2010) *aff'd sub nom. Matson ex rel. LandAmerica Fin. Group, Inc. v. Alarcon*, 651 F.3d 404, 410 (4th Cir. 2011) (holding that section 507(a)(4) claims earned in excess of the statutory cap are general unsecured claims); *In re Powermate Holding Corp.*, 394 B.R. 765, 773 (Bankr. D. Del. 2008) (stating that claims in excess of the section 507(a)(4) statutory cap are general unsecured claims); *In re Chicago Lutheran Hosp. Ass'n*, 75 B.R. 854, 856 (Bankr. N.D. Ill. 1987) (explaining that claims in excess of the statutory cap "are nothing more than general unsecured claims, entitled to no priority whatsoever"); *In re Chateaugay Corp.*, 115 B.R. 760, 784 (Bankr. S.D.N.Y. 1990) *opinion withdrawn and vacated on other grounds*, 89 CIV. 6012 (KTD), 1993 WL 388809, at \*1-3 (S.D.N.Y. June 16, 1993) (holding that priority claims must be reclassified as general unsecured claims to the extent that they do not conform to the requirements of section 507(a)(4)).

16. Section 502(b) of the Bankruptcy Code provides, in relevant part, that a court should determine the amount of a claim subject to an objection "as of the date of the filing of the petition, and shall allow such claim in such amount," and that a claim may not be allowed to the

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3. The amount of the employee compensation priority has been changed periodically for cases filed subsequent to the change in question. This SIPA Proceeding was commenced on September 19, 2008, and therefore the applicable amount of the employee compensation priority in this proceeding is \$10,950. *See* Bankruptcy Code § 104(a); Revision of Certain Dollar Amounts in the Bankruptcy Code Prescribed Under Section 104(a) of the Code, 75 Fed. Reg. 8,747-01 (Feb. 25, 2010); Revision of Certain Dollar Amounts in the Bankruptcy Code Prescribed Under Section 104(A) of the Code, 78 Fed. Reg. 12,089-01 (Feb. 21, 2013).

extent that “such claim is unenforceable against the debtor and property of the debtor, under any agreement or applicable law.” 11 U.S.C. § 502(b). The General Creditor Claim Objection Procedures Order authorizes the Trustee to file omnibus objections “seeking reduction . . . [on the grounds that] the amount claimed contradicts LBI’s books and records; provided that the Trustee will include the amount of such General Creditor Claim, if any, reflected in LBI’s books and records.” (General Creditor Claim Objection Procedures Order at 2.)

17. Based on analysis by the Trustee’s professionals of each of the general creditor proofs of claim listed on Exhibit A, certain information from the LBI general claims register as maintained by the Trustee’s claims agent, certain information from the Books and Records, and any other available information, the Trustee has determined that the Commissions Claims must be reduced because these Claims miscalculate the amount of commissions owed based on the Books and Records or, when Books and Records did not indicate an accrued liability owed to the claimants, exceed a reasonable estimate of the amount of commissions owed based on available Books and Records information and do not provide information that would support liability on the part of LBI for these excessive amounts.

18. The Trustee’s counsel also has subtracted the amount of the commissions that were to be paid in Equity Awards in accordance with LBI’s equity award program in effect as of 2008, based on the proof of claim filed with each Commissions Claim, including the terms of any employment contracts or compensation statements attached to the Claims, certain of the Books and Records, and LBI’s 2008 Equity Award Schedule for Production-Based Employees. (See 2008 Equity Award Program, attached hereto as Exhibit E, Ex. B.) As described further in Section VIII.C, these portions of the Claims should be subordinated and reclassified as equity

pursuant to section 510(b) of the Bankruptcy Code, as made applicable to this proceeding pursuant to sections 78fff(b) and 78fff-1(a) of SIPA.

19. In addition, certain of the Commissions Claims must be reclassified, in whole or in part, from priority to general unsecured status because they claim amounts in excess of the statutory cap or amounts earned more than 180 days prior to the Filing Date, and therefore are not entitled to priority status under Bankruptcy Code section 507(a)(4)(A). *See* 11 U.S.C. § 507(a)(4)(A).

20. Three of the Claims, numbered 3450, 7002525, and 7002529, assert entitlement to secured status under the Bankruptcy Code. However, these Claims do not provide any supporting explanation or documentation. *See* 11 U.S.C. § 506(a)(1). Therefore, the Claims numbered 3450, 7002525, and 7002529 must be reclassified from secured to unsecured status.

21. The amounts listed on Exhibit A in the column entitled “*Claim as Modified*” are calculated by the Trustee’s professionals and represent the amounts reflected in the Books and Records or a reasonable estimate of the value of the claims based on the Books and Records. Accordingly, pursuant to Bankruptcy Code sections 502 and 507(a)(4)(A), the Trustee requests that the Court reduce and, where applicable, reclassify each Commissions Claim to the amount and priority listed on Exhibit A in the column entitled “*Claim as Modified*,” and allow each Commissions Claim to the extent of such amount and priority.

## **II. The LBHI Securities Claims Should Be Disallowed And Expunged.**

22. The LBHI Securities Claims assert claims against LBI based on the ownership of LBHI Securities. The holders of the LBHI Securities Claims fail to articulate any legal or factual justification for asserting a claim against LBI. LBI did not issue any of the LBHI Securities nor did LBI guarantee any of the LBHI Securities. The LBHI Securities represent a relationship with or obligation of the issuer or guarantor of such securities, not LBI. If the LBHI Securities

Claims remain on the claims register, parties who do not hold valid claims against the LBI estate will recover. Thus, the Trustee requests that the Court enter an order disallowing and expunging the portions of the Claims that represent LBHI Securities Claims in their entirety.

**III. The 401(k) Claims Should Be Disallowed And Expunged.**

23. Based on analysis by the Trustee's counsel of the general creditor claims filed on the claims register in this case and maintained by the Trustee's claims agent, the Trustee has identified the 401(k) Claims as claims for which LBI is not liable because the 401(k) Claims are based either on the ownership of 401(k) savings accounts not held at LBI or on losses associated with such 401(k) savings plan accounts. The 401(k) Accounts were held in a separate trust, which was administered by Fidelity Management Trust Company ("Fidelity") in its role as trustee. (See Lehman Brothers Savings Plan Summary Plan Description, attached hereto as Exhibit C, at pp. 2, 22.) This trust is not an asset of the LBI estate and was not held at LBI on the Filing Date.<sup>4</sup>

24. The claimants' 401(k) Accounts contain or contained a variety of financial products, including stocks and bonds that were issued by companies unrelated to LBI and funds that are in no way connected to LBI. Losses associated with 401(k) savings accounts not held at LBI do not give rise to a valid claim against LBI. Thus, as the 401(k) Claims fail to assert any grounds for liability on the part of LBI, the Trustee requests that the 401(k) Claims be disallowed and expunged in their entirety.

25. The 401(k) Accounts also may contain common stock in LBHI or funds which invest or invested in LBHI common stock. As discussed in Section II, *supra*, and Section VIII,

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4. The Trustee does not have access to information regarding the 401(k) Accounts after the Filing Date, and therefore does not know where the 401(k) Accounts are currently held, whether the trust still exists, or whether the trust is still managed by Fidelity.

*infra*, ownership of LBHI common stock represents an equity interest in LBHI, not LBI, the debtor in this separate and distinct proceeding.

26. The holders of the 401(k) Claims fail to articulate any legal or factual justification for asserting a claim against LBI. If the 401(k) Claims remain on the claims register, parties who do not hold valid claims against the LBI estate will recover. Thus, the Trustee requests that the Court enter an order disallowing and expunging in their entirety the 401(k) Claims.

**IV. The Paid Check Claim Should Be Disallowed And Expunged.**

27. The Paid Check Claim asserts a claim against LBI based on a check issued to the claimant which the claimant asserts was returned, reversed, or otherwise not cashed (the “Check”). The Trustee’s counsel has determined that the Check was reissued to the claimant and paid. Therefore, the Trustee requests that the Court enter an order disallowing and expunging in its entirety the Paid Check Claim.

**V. The Employee Award Plan Claim Should Be Disallowed And Expunged.**

28. The Employee Award Plan Claim seeks unpaid amounts in connection with awards made to an Employee Award Plan participant. The Employee Award Plan is governed by the terms set forth in the document titled *Lehman Brothers Partnership Account Plan Employees Through Vice President Level* (the “Employee Award Plan Document”), attached as Exhibit 1 to the Declaration of Stuart Mitchell annexed hereto as Exhibit B (the “Mitchell Decl.”).

29. The Employee Award Plan provided Lehman employees with a bonus in the form of awards representing certain private equity fund investments made by LBHI and its affiliates on behalf of the Employee Award Plan participants. (See Employee Award Plan Document; *see also Partnership Account: Share in Private Equity Investment Opportunities* (the “Employee Award Plan Summary”), attached as Exhibit 2 to the Mitchell Decl.)

30. Employee Award Plan participants were automatically enrolled in the Employee Award Plan and subsequently entitled to potential payments from LBHI based on the return of a pool of investments. (See Employee Award Plan Document at 1-2; Employee Award Plan Summary 2-3, 5-7.)

31. To the extent award amounts were not paid, participants have rights no greater than those of general, unsecured creditors of LBHI. (See Employee Award Plan Document, 3 (“With respect to any payments not yet made to a Participant by [LBHI], nothing herein contained shall provide any Participant with any rights greater than those of a general, unsecured creditor of [LBHI].”).)

32. Consistent with the obligations of LBHI set forth in the Employee Award Plan Document, Employee Award Plan participants, including former employees of LBI, that filed claims for unpaid Employee Award Plan awards in the Chapter 11 Proceedings, received allowed general unsecured claims. *See, e.g.*, Three Hundred Twenty-Seventh Omnibus Objection, *In re Lehman Bros. Holdings Inc.*, No. 08-13555 (SCC) (Bankr. S.D.N.Y. July 10, 2012) [ECF 29322].

33. Neither the Employee Award Plan Document nor the Employee Award Plan Summary provides any indication that the LBI estate has any liability for the unpaid Employee Award Plan award amounts referenced in the Employee Award Plan Claim. The holder of the Employee Award Plan Claim fails to articulate any legal or factual justification for asserting a claim against LBI. Thus, the Trustee respectfully requests that the Court enter an order disallowing and expunging the Employee Award Plan Claim, as listed on Exhibit A.

**VI. The Miscellaneous Employment Claim Should Be Disallowed And Expunged.**

34. Based on an analysis of the Miscellaneous Employment Claim, the Trustee's counsel has identified the Miscellaneous Employment Claim as a claim for which LBI is not liable because there is no legal or factual basis for a claim against LBI.

35. The Miscellaneous Employment Claim asserts a claim for "back end" wages which were allegedly owed pursuant to an employment contract with LBI. However, the contract in question states that these payments will be awarded only in the event of "continued employment," and that the contract "is not a contract of continuing employment. . . . Employment is for no fixed term, and either you or the Firm may decide to terminate the employment relationship at any time for any reason." As the claimant listed on the Miscellaneous Employment Claim was no longer employed by LBI on the dates that these payments allegedly were due, LBI has no liability and this portion of the Claim should be disallowed and expunged.

36. In addition, the Miscellaneous Employment Claim also asserts that LBI is liable for damages related to clients which the claimant allegedly "lost" due to the commencement of this SIPA proceeding. As there is no legal basis for liability on the part of LBI to the claimant for damages related to any such lost clients, this portion of the Claim should be disallowed and expunged.

37. Further, the Miscellaneous Employment Claim also asserts a claim for wages which allegedly were lost due to "fraudulent inducement to join Lehman." However, this vague and generalized claim of "fraudulent inducement" lacks the necessary supporting factual detail to support a claim against LBI.

38. In determining whether a party has met its burden in connection with a proof of claim, "bankruptcy courts have looked to the pleading requirements set forth in the Federal Rules

of Civil Procedure.” *In re DJK Residential LLC*, 416 B.R. 100, 106-07 (Bankr. S.D.N.Y. 2009) (Peck, J.). Rule 8(a)(2) of the Federal Rules, which the Court may apply to this contested matter pursuant to Fed. R. Bankr. P. 9014(c), requires “a short and plain statement of the claim showing that the pleader is entitled to relief.” This standard “requires more than labels and conclusions”; it requires the claimant to provide “enough facts to state a claim that is plausible on its face.” *Bell Atl. Corp. v. Twombly*, 550 U.S. 544, 555, 570 (2007). To show facial plausibility, each claimant must plead “factual content that allows the court to draw the reasonable inference that the [Debtor] is liable for the misconduct alleged.” *Ashcroft v. Iqbal*, 556 U.S. 662, 678 (2009).

39. In order to state a claim for fraud, a claimant must allege facts showing that “(1) [LBI] made a material false representation, (2) [LBI] intended to defraud the [claimants] thereby, (3) the [claimants] reasonably relied upon the representation, and (4) the [claimants] suffered damage as a result of such reliance.” *Wall v. CSX Transp., Inc.*, 471 F.3d 410, 415-16 (2d Cir. 2006) (internal quotation marks and citations omitted). Federal Rule 9(b) imposes heightened pleading requirements on any party “alleging fraud,” and applies to all contested matters, including the instant Claims, pursuant to Bankruptcy Rules 7009 and 9014(c). A claim that is “premised on allegations of fraud” implicates these heightened pleading requirements, even if the legal claims are not expressly denominated as such. *See Rombach v. Chang*, 355 F.3d 164, 171 (2d Cir. 2004). Federal Rule 9(b) requires a party alleging fraud to ““(1) specify the statements that the [party] contends were fraudulent, (2) identify the speaker, (3) state where and when the statements were made, and (4) explain why the statements were fraudulent.”” *Id.* at 170. In addition, to plead intent under Rule 9, a party is required to “allege facts that give rise to a strong inference of fraudulent intent.” *Lerner v. Fleet Bank, N.A.*, 459 F.3d 273, 290 (2d Cir. 2006). “The requisite ‘strong inference’ may be established either (a) by alleging facts to show

that defendants had both motive and opportunity to commit fraud, or (b) by alleging facts that constitute strong circumstantial evidence of conscious misbehavior or recklessness.” *Id.* at 290-91.

40. The Claim fails to make any allegations against LBI in particular, and does not allege any particular misrepresentations or fraudulent statements, much less plead facts that could establish such fraud. Conclusory allegations of “inducement” do not establish a basis of recovery against the LBI estate. Therefore, the portion of the Miscellaneous Employment Claim that is premised on alleged “fraudulent inducement” should be disallowed and expunged.

41. If the Miscellaneous Employment Claim remains on the claims register, a party who does not hold a valid claim against the LBI estate will recover. Thus, the Trustee requests that the Court enter an order disallowing and expunging the portion of the Claim that constitutes the Miscellaneous Employment Claim.

## **VII. The Insufficient Documentation Claims Should Be Disallowed And Expunged.**

42. The Trustee’s professionals have determined that the portions of the Employee Claims that constitute Insufficient Documentation Claims should be disallowed and expunged on the basis that they do not include sufficient information for the Trustee to evaluate the merits and validity of such claims.

43. The Trustee’s counsel contacted the claimants listed on each of Insufficient Documentation Claims to request information or documentation in support of their claims, and provided each claimant a period of at least fourteen calendar days (the “Response Period”) to provide such information or documentation. The Trustee’s counsel contacted the claimants by mail, electronic mail, or telephone, or a combination thereof. The claimants either (i) did not provide the requested additional information or documentation within the requested time frame, and have not provided additional information or documentation in support of their claims to date;

or (ii) provided additional information or documentation which was still insufficient for the Trustee to evaluate the merits and validity of portions of their claims. None of the claimants has requested an extension of the Response Period to provide the Trustee additional information or supporting documentation. The Insufficient Documentation Claims do not constitute valid *prima facie* claims.

44. Bankruptcy Rule 3001(c) requires that “[w]hen a claim, or interest in property of the debtor securing the claim, is based on a writing, the original or a duplicate shall be filed with the proof of claim.” Fed. R. Bankr. P. 3001(c). Claims filed in accordance with the rules “shall constitute *prima facie* evidence of the validity and amount of the claim.” Fed. R. Bankr. P. 3001(f); *see In re Oneida Ltd.*, 400 B.R. at 389; *see also In re MF Global Holdings Ltd.*, Case No. 11-15059 (MG), 2012 WL 5499847 (Bankr. S.D.N.Y. Nov. 13, 2012). However, if a claim fails to comply with the requirements of Bankruptcy Rule 3001, it is not entitled to *prima facie* validity. *Ashford v. Consol. Pioneer Mortg.* (*In re Consol. Pioneer Mortg.*), 178 B.R. 222, 226 (9th Cir. BAP 1995) (holding that, as the claimants failed to comply with Rule 3001(c), their claim could not constitute *prima facie* evidence of validity under Rule 3001(f)), *aff’d sub nom. In re Consol. Pioneer Mortg. Entities*, 91 F.3d 151 (9th Cir. 1996). Further, this Court and others in the Second Circuit have held that “claims can be disallowed for failure to support the claim with sufficient evidence . . . because absent adequate documentation, the proof of claim is not sufficient for the objector to concede the validity of a claim.” *In re Residential Capital, LLC*, No.12-12020 (MG), 2013 WL 5524728, at \*4 (Bankr. S.D.N.Y. Oct. 4, 2013) (upholding Debtor’s objection to claim on the ground that claimants failed to submit sufficient documentation and, therefore, did not meet their *prima facie* burden) (citation omitted); *In re*

*Minbatiwalla*, 424 B.R. 104, 119 (Bankr. S.D.N.Y. 2010); *accord In re Porter*, 374 B.R. 471, 479-80 (Bankr. D. Conn. 2007).

45. Therefore, the Trustee requests that the Court disallow and expunge the portions of the Claims that constitute Insufficient Documentation Claims, as indicated on Exhibit A.

**VIII. The Equity Awards Claims Should Be Disallowed And Expunged And The Accrued Equity Claims Should Be Reclassified As Equity Interests And Subordinated.**

**A. *The Equity Awards***

46. Prior to the Filing Date, employees of LBI and other Lehman entities received a portion of their compensation in the form of Equity Awards. The amount of compensation paid in the form of Equity Awards was determined based on the employee's position or title and total compensation for the year. In the case of bonus-eligible employees, Equity Awards were granted as a component of the year-end bonus. In the case of production-based employees, whose level of compensation was dependent on their level of production, the right to Equity Awards accrued on a monthly basis in amounts in accordance with a projection of each employee's total yearly compensation based on the employee's monthly production. These accrued Equity Awards were then granted concurrently with the grant of year-end bonuses. (See 2007 Equity Award Program, attached hereto as Exhibit D; 2008 Equity Award Program.)

47. Each of the Equity Awards Claims was filed by a former employee of LBI or other Lehman entities based on Equity Awards which already had been granted prior to the Filing Date. Each of the Accrued Equity Claims were filed by former production-based employees based on alleged rights to Equity Awards which had accrued pursuant to their employment but which had not yet been granted as of the Filing Date.<sup>5</sup>

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5. As discussed above in Section I, the Accrued Equity Claims include portions of claims for performance-based compensation that were to be paid in Equity Awards.

***B. The Equity Awards Claims Should Be Disallowed And Expunged.***

48. Based on analysis by the Trustee's counsel of the Equity Awards Claims and other relevant documents and materials,<sup>6</sup> the Trustee has identified the Equity Awards Claims as claims for which LBI is not liable, as the Equity Awards Claims seek recovery of equity interests (owned in the form of Equity Awards) in LBHI.

49. The holders of the Equity Awards Claims fail to articulate any legal or factual justification for asserting a claim against LBI. The Equity Awards gave claimants the right to acquire stock in LBHI, not LBI, and the Equity Awards Claims do not give rise to a claim against LBI.<sup>7</sup> If the Equity Awards Claims remain on the claims register, parties who do not

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- 6. Documents reviewed by the Trustee's counsel include agreements governing the Equity Awards, plans and prospectus governing the use of Equity Awards by LBI and other Lehman entities, and minutes of the committee responsible for approving the grant of and plans governing the Equity Awards.
- 7. Even if the Equity Awards were to have given claimants an equity interest in LBI, the Equity Awards Claims would be subject to reclassification as equity interests. Section 501(a) of the Bankruptcy Code provides that a creditor may file a proof of claim and that an equity security holder may file a proof of interest. 11 U.S.C. § 501(a). Contracts concerning a variety of stock-based transactions, including the right to acquire stock, qualify as equity securities under the Bankruptcy Code. *See, e.g., In re Enron Corp.*, 341 B.R. 141, 162-63 (Bankr. S.D.N.Y. 2006) (holding that a "phantom" stock purchase program where delivery of shares was deferred for tax purposes qualified as a security for the purpose of distribution under the Bankruptcy Code). The Equity Awards gave claimants the right to acquire stock in LBHI after the satisfaction of certain conditions and thus must be deemed "equity securities" under the Bankruptcy Code.

In addition, even if the holders of the Equity Awards Claims had articulated any legal or factual justification for asserting a claim against LBI based on the Equity Awards, these claims would be subordinated pursuant to section 510 of the Bankruptcy Code on several grounds. First, certain of the Equity Awards are governed by agreements which provided that, in the event of a bankruptcy of LBHI, all claims arising from, in connection with, or in any way relating to any failure to deliver shares of common stock shall have the same priority as, and no greater priority than, common stock interests in LBHI. Subordination agreements such as these are enforceable in bankruptcy. 11 U.S.C. § 510(a); *see, e.g., In re Leasing Consultants, Inc.*, 2 B.R. 165, 168 (Bankr. E.D.N.Y. 1980), citing *In re Credit Indus. Corp.*, 366 F.2d 402, 407 (2d Cir. 1966). Second, any claim arising from the Equity Awards would be subject to subordination under section 510(b) of the Bankruptcy Code, which provides that for purposes of distribution, a claim for damages arising from the purchase or sale of a security shall have the same priority as the security. 11 U.S.C. § 510(b). The grant of securities as part of a compensation package qualifies as "a purchase or sale" of a security for the purposes of section 510(b). *See, e.g., Spirnak v. Motors Liquidation Co. GUC Trust (In re Motor Liquidation Co.)*, No. 11 Civ. 7893(DLC), 2012 WL 398640, at \*4 (S.D.N.Y. Feb. 7, 2012); *In re WorldCom, Inc.*, No. 02-13533(AJG), 2006 WL 3782712, at \*5-6 (S.D.N.Y. Dec. 21, 2006). "Physical possession of the security is not required for a claim based upon that security to be subordinated." *Enron*, 341 B.R. at 163 (citing *American Broad. Sys. v. Nugent (In re Betacom of Phoenix, Inc.)*, 240 F.3d 823, 829-30 (9th Cir. 2001)). Therefore, as this Court held in *Enron*,

(Footnote continued on next page)

hold valid claims against the LBI estate will recover. Thus, the Trustee requests that the Court enter an order disallowing and expunging in their entirety the Equity Awards Claims.

**C. *The Accrued Equity Claims Should Be Reclassified As Equity Interests And Subordinated Under Section 510(b) Of The Bankruptcy Code.***

50. Based on analysis by the Trustee's counsel of the Accrued Equity Claims and other relevant documents and materials, the Trustee has identified the Accrued Equity Claims as claims that should be subordinated pursuant to section 510(b) of the Bankruptcy Code because the Accrued Equity Claims are based on the right to equity in LBHI.

51. Section 510(b), as made applicable to this proceeding pursuant to sections 78fff(b) and 78fff-1(a) of SIPA, provides that, for the purpose of distribution, a claim for damages arising from the purchase or sale of a security of an affiliate of the debtor must have the same priority as the underlying security. 11 U.S.C. § 510(b). A claim premised on the failure to deliver securities under a contract constitutes a claim for damages that must be subordinated under section 510(b). *See In re Med Diversified Inc.*, 461 F.3d 251, 258-59 (2d Cir. 2006); *see also In re Telegroup, Inc.*, 281 F.3d 133 (3d Cir. 2002) (subordinating claims pursuant to section 510(b) where the debtor breached a contractual obligation to use its best efforts to register the claimants' securities); *American Broad. Sys. v. Nugent (In re Betacom of Phoenix, Inc.)*, 240 F.3d 823 (9th Cir. 2001) (subordinating claims under section 510(b) where the debtor failed to deliver securities pursuant to a merger agreement). Therefore, as the Accrued Equity Claims are

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(Footnote continued from prior page)  
claims for the payment of damages in connection with equity-related awards granted to employees as a component of compensation must be subordinated under section 510(b) of the Bankruptcy Code. *Id.*

based on the failure to deliver accrued Equity Awards to the claimants, these claims must be subordinated to claims in the general creditor estate pursuant to section 510(b).

52. As this Court recently held in this proceeding, the plain language of section 510(b) unambiguously mandates subordination of claims arising from the purchase or sale of a security of an affiliate of the debtor. (Mem. Op. Authorizing and Directing the Subordination of Claims of Claren Road Credit Master Fund Ltd. and Certain Underwriters at 8-14, *In re Lehman Brothers Inc.*, No. 08-01420 (JMP) SIPA (Jan. 27, 2014) (Docket No. 8127) (subordinating claims based on LBI's breach of an agreement to purchase LBHI securities from a claimant), *appeals docketed, Claren Road v. Giddens*, 14-CV-01742 (SAS) (S.D.N.Y. March 13, 2014); *ANZ Securities, Inc., v. Giddens*, 14-CV-01987 (SAS) (S.D.N.Y. March 21, 2014); *UBS Fin. Servs. Inc. v. Giddens*, 14-CV-02305 (SAS) (S.D.N.Y. April 2, 2014).)

53. Courts have generally applied section 510(b) liberally, to a wide variety of claims. Indeed, the Second Circuit has instructed that section 510(b) should be “interpret[ed] broadly.” *Med Diversified*, 461 F.3d at 259. In agreeing to accept compensation in the form of Equity Awards, the Accrued Equity claimants “took on the risk and return expectations of a shareholder, rather than a creditor.” *Med Diversified*, 461 F.3d at 256. They therefore should not also be allowed to “share with creditors [now that] the enterprise [has been] forced to . . . liquidate.” *Id.* at 256 (internal quotations omitted). Therefore, the Trustee requests that the Court enter an order reclassifying and subordinating to general creditor claims under section 510(b) the Accrued Equity Claims.<sup>8</sup>

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8. The Trustee takes no position as to the validity, value, or level of priority of any subordinated and reclassified Accrued Equity Claims at this time and reserves the right to raise arguments as to these issues should the need arise.

**RESERVATION OF RIGHTS**

54. The Trustee reserves all rights to object on any other basis to any Employee Claim or any portion of any Employee Claim for which the Court does not grant the relief requested herein. The Trustee further reserves all rights to object to the validity and/or value of any Employee Claim which is reclassified and subordinated.

**NOTICE**

55. Notice of this Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims has been provided to (i) each claimant listed on Exhibit A via First-Class Mail; and (ii) the list of parties requesting notice of pleadings in accordance with the Court's Amended Order Pursuant to Section 105(a) of the Bankruptcy Code and Bankruptcy Rules 1015(c) and 9007 Implementing Certain Notice and Case Management Procedures and Related Relief entered by the Court on July 13, 2010 (ECF No. 3466), and will be immediately available for inspection upon filing with the Court at the Trustee's website, [www.lehmantrustee.com](http://www.lehmantrustee.com). The Trustee submits that no other or further notice need be provided.

**NO PRIOR RELIEF REQUESTED**

56. No previous request for the relief requested herein has been made by the Trustee to this or any other Court, except that the Trustee previously filed an objection to the claim numbered 7000559 filed by Richard J. Kirsch on the grounds that this claim lacked sufficient documentation. (*See* ECF No. 6960.) The Court entered an order on September 26, 2013 (ECF No. 7350), granting the relief requested in the objection. The Trustee's counsel subsequently determined that it had committed a scrivener's error by inadvertently including the claim on the proposed order, and the Court entered a Supplemental Order Reinstating Claim No. 7000559 on December 13, 2013. (ECF No. 7850.) However, by this Objection, the Trustee now objects to the claim numbered 7000559 for the additional reasons stated on Exhibit A.

**CONCLUSION**

For the reasons stated herein, the Trustee respectfully requests entry of an order granting the relief requested herein and such other and further relief as is just.

Dated: New York, New York  
July 14, 2014

HUGHES HUBBARD & REED LLP

/s/ James B. Kobak, Jr.

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**EXHIBIT A**

**IN RE LEHMAN BROTHERS INC., CASE NO: 08-01420 (SCC) SIPA**

**TWO HUNDRED FORTY-SEVENTH OMNIBUS OBJECTION: EXHIBIT A – EMPLOYEE CLAIMS**

Claim Type	Trustee's Proposed Reason for Disallowance, Subordination, and/or Reclassification
Commissions Claim	The claim must be reduced because it does not accord with calculations based on LBI's books and records. In some cases, the claim also must be reclassified, in whole or in part, to a general unsecured claim in accordance with Bankruptcy Code sections 506 and 507(a)(4)(A).
Paid Check Claim	No legal or factual justification for asserting a claim against LBI. The check in question was reissued and paid.
Miscellaneous Employment Claim	No legal or factual justification for asserting a claim against LBI. The claimant is not entitled to wages allegedly owed for periods after his employment with a Lehman entity ended, and the claim states no legal basis for recovery for the alleged loss of clients. The claim for fraud is insufficient as a matter of law.
Equity Awards Claim	No legal or factual justification for asserting a claim against LBI. The claimed Equity Awards constitute equity interests in LBHI, not LBI, the debtor in this separate and distinct SIPA proceeding.
Accrued Equity Claim	The Accrued Equity Claim is based on the alleged pre-petition right to receive accrued equity in LBHI, an affiliate of LBI, and therefore must be reclassified as equity interests and subordinated pursuant to section 510(b) of the Bankruptcy Code.
401(k) Claim	No legal or factual justification for asserting a claim against LBI. LBI is not liable for the claimed 401(k) accounts or for losses associated with such accounts.
LBHI Securities Claim	No legal or factual justification for asserting a claim against LBI. The LBHI Securities were not issued or guaranteed by LBI.
Employee Award Plan Claim	No legal or factual justification for asserting a claim against LBI. Participants in the Lehman Brothers Partnership Account Plan are not entitled to a recovery from LBI for unpaid Employee Award Plan award amounts.
Insufficient Documentation Claim	Claim lacks sufficient documentation.

**IN RE LEHMAN BROTHERS INC., CASE NO: 08-01420 (SCC) SIPA**

**TWO HUNDRED FORTY-SEVENTH OMNIBUS OBJECTION: EXHIBIT A- EMPLOYEE CLAIMS**

	NAME / ADDRESS OF CLAIMANT	CLAIM NUMBER	DATE FILED	ASSERTED AMOUNT	CLAIM AS MODIFIED	COMM. CLAIM	PAID CHECK CLAIM	MISC. EMPLOY. CLAIM	EQUITY AWARDS CLAIM	ACCRUED EQUITY CLAIM	401(K) CLAIM	LBHI SEC'S. CLAIM	EMP AWARD PLAN CLAIM	INSUFF. DOC. CLAIM
1	BODDICKER, JAY B AND JENNIFER C JTWROS 401 GLENDALE AVE OAK BROOK, IL 60523-2800	7000048	12/8/2008	- (A) - (S) \$100,000.00 (P) - (U) \$100,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$32,959.50(U) \$43,909.50 (T)	X			X	X				
2	BOUCHER, DAVID F. 334 DELANCEY STREET PHILADELPHIA, PA 19103	4646	5/21/2009	- (A) - (S) - (P) \$9,059.35 (U) \$9,059.35 (T)	- (A) - (S) - (P) \$7,802.53 (U) \$7,802.53 (T)	X					X			
3	CHASE, CHRISTOPHER M 510 BROWNING CT MILL VALLEY, CA 94941	7000944	1/30/2009	- (A) - (S) \$10,950.00 (P) \$59,350.00 (U) \$70,300.00 (T)	- (A) - (S) \$10,950.00 (P) \$23,056.42(U) \$34,006.42 (T)	X					X			
4	CHING, STEVE 757 JACKSON STREET #201 SAN FRANCISCO, CA 94133	7001173	1/30/2009	- (A) - (S) \$10,950.00 (P) \$10,550.00 (U) \$21,500.00 (T)	- (A) - (S) \$7,478.95 (P) - (U) \$7,478.95 (T)	X	X							
5	CLIFFORD, CHRISTOPHER J 17 CECILIA COURT TIBURON, CA 94920	7002565	6/1/2009	- (A) - (S) \$50,000.00 (P) \$1,454,000.00 (U) \$1,504,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$6,210.21 (U) \$17,160.21 (T)	X			X	X	X		X	

**- SECURED**  
**(P) - PRIORITY**  
**(U) - UNSECURED**  
**(T) - TOTAL CLAIMED**

\* Claim includes unspecified amounts (i.e., amounts not specified by the claimant, amounts listed in a foreign currency, unliquidated amounts and/or amounts listed as "unknown", "\$0.00\*\*", "unascertainable", "undetermined", or where no dollar amounts were entered in the spaces provided on the proof of claim form), or is a customer claim reclassified to a general creditor claim, which, consistent with the general creditor claims register, is listed as unspecified even where the claimant listed a specific amount on the SIPC customer claim form.

NAME / ADDRESS OF CLAIMANT	CLAIM NUMBER	DATE FILED	ASSERTED AMOUNT	CLAIM AS MODIFIED	COMM. CLAIM	PAID CHECK CLAIM	MISC. EMPLOY. CLAIM	EQUITY AWARDS CLAIM	ACCRUED EQUITY CLAIM	401(K) CLAIM	LBHI SEC'S. CLAIM	EMP AWARD PLAN CLAIM	INSUFF. DOC. CLAIM
6 DYER, ROBERT C. 2 MCLAREN RD. SOUTH DARIEN, CT 06820	3253	1/30/2009		- (A) - (S) \$188,557.20 (P) - (U) \$188,557.20 (T)	- (A) - (S) \$9,678.00 (P) \$49,884.38 (U) \$59,562.38 (T)	X				X			
7 FINN, NICHOLAS B. 55 INDIAN HILL ROAD BEDFORD, NY 10506	3260	1/30/2009		- (A) - (S) \$102,884.00 (P) - (U) \$102,884.00 (T)	- (A) - (S) \$10,950.00 (P) \$41,806.06(U) \$52,756.06 (T)	X				X			
8 GASPARRO, PAUL 105 STUYVESANT AVE RYE, NY 10580	3450	1/30/2009		- (A) \$97,834.06 (S) \$97,834.06 (P) - (U) \$97,834.06 (T)	- (A) - (S) \$10,950.00 (P) \$39,248.96(U) \$50,198.96 (T)	X				X			
9 GOURD, WILLIAM C. 480 OLD POST ROAD BEDFORD, NY 10506	7002525	6/1/2009		- (A) \$511,000.00 (S) \$10,950.00 (P) \$1,682,267.00 (U) \$2,689,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$11,005.18(U) \$21,955.18 (T)	X			X	X	X	X	X
10 KENWORTHY, MARY MATTSON 4 LONETOWN ROAD REDDING, CT 06896	7002529	6/1/2009		- (A) \$20,000.00 (S) \$10,950.00 (P) \$2,173,267.00 (U) \$2,193,267.00 (T)	- (A) - (S) \$10,950.00 (P) \$11,006.53(U) \$21,956.53 (T)	X			X	X	X	X	X
11 KIRSCH, RICHARD J 251 SCOTT AVE. WINNETKA, IL 60093	7000559	1/20/2009		- (A) - (S) - (P) \$35,000.00 (U) \$35,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$20,273.49(U) \$31,223.49 (T)	X				X			

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12 KLINGER, JEFFREY M 4185 PARADISE DRIVE TIBURON, CA 94920	7000019	12/4/2008		- (A) - (S) \$500,000.00 (P) \$500,000.00 (U) \$500,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$84,943.56(U) \$95,893.56 (T)	X				X			
13 KRAMER, KEVIN R 2829 N VALLEY DR MANHATTAN BEACG, CA 90266	7002620	6/1/2009		- (A) - (S) \$29,678.29 (P) (U) \$29,678.29 (T)	- (A) - (S) \$10,950.00 (P) \$4,412.02(U) \$15,362.02 (T)	X				X			
14 MAIDMAN, DAGNY C 245 EUCLID AVENUE SAN FRANCISCO, CA 94118	7000949	1/30/2009		- (A) - (S) \$10,950.00 (P) \$539,050.00 (U) \$550,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$80,112.48(U) \$91,062.48 (T)	X				X			
15 MONTEMAYOR, RODRIGO 701 BRICKELL AVE STE 1100 MIAMI, FL 33131	7000778	1/29/2009		- (A) - (S) \$105,900.00 (P) (U) \$105,900.00 (T)	- (A) - (S) \$5,370.85 (P) - (U) \$5,370.85 (T)	X				X	X		
16 MULLEN, PETER D 22 PRINCES PINE ROAD NORWALK, CT 06850	7002524	6/1/2009		- (A) - (S) \$93,750.00 (P) \$436,854.61 (U) \$530,604.61 (T)	- (A) - (S) \$5,809.39 (P) - (U) \$5,809.39 (T)	X				X	X	X	
17 RINKOV, JOSHUA D 1730 N. WELLS ST #2102 CHICAGO, IL 60614	7001228	2/11/2009		- (A) - (S) \$200,000.00 (P) \$250,000.00 (U) \$450,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$33,245.78(U) \$44,195.78 (T)	X				X			

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18	ROHRBACH, DAVID J 506 WALNUT ROAD LAKE FOREST, IL 60045	7000089	12/11/2008		- (A) - (S) \$100,000.00 (P) - (U) \$100,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$15,311.03(U) \$26,261.03 (T)	X				X			
19	SHERMAN, KELLY 153 7TH ST. BELFORD, NJ 07718	3257	1/30/2009		- (A) - (S) \$3,346.24 (P) - (U) \$3,346.24 (T)	- (A) - (S) \$1,825.81 (P) - (U) \$1,825.81 (T)	X							
20	SHOWALTER, TODD ANTHONY 3319 N HAMILTON AVE CHICAGO, IL 60618- 6216	7000073	12/10/2008		- (A) - (S) \$100,000.00 (P) - (U) \$100,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$9,860.76 (U) \$20,810.76 (T)	X				X			
21	SIRADAS, LISA ANNE 1111 SOUTH WABASH UNIT 3103 CHICAGO, IL 60605	7000116	12/9/2008		- (A) - (S) \$4,500.00 (P) - (U) \$4,000.00 (T)	- (A) - (S) \$2,022.14 (P) - (U) \$2,022.14 (T)	X				X			X
22	SOUSA, PETER 1290 CHESTNUT STREET # 3 SAN FRANCISCO, CA 94104	7000878	1/30/2009		- (A) - (S) UNSPECIFIED*(P) \$12,219.33 (U) UNSPECIFIED*(T)	- (A) - (S) \$7,284.82 (P) - (U) \$7,284.82 (T)	X	X						

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(T) – TOTAL CLAIMED

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23 STACKMAN, SCOTT L 385 WEST 12TH STREETT APT. 4W NEW YORK, NY 10014	7001012	1/30/2009		- (A) - (S) \$10,950.00 (P) \$44,154.45 (U) \$55,104.45 (T)	- (A) - (S) \$10,950.00 (P) \$19,207.63(U) \$30,157.63 (T)	X				X			
24 THOMPSON, DEREK J 6 BRANCH LANE STAMFORD, CT 06903	7002534	6/1/2009		- (A) - (S) \$531,000.00 (P) \$531,000.00 (U) \$531,000.00 (T)	- (A) - (S) \$5,794.54 (P) - (U) \$5,794.54 (T)	X			X	X		X	
25 WEBSTER, KEITH 6735 ALTAMORE DRIVE LOS ANGELES, CA 90045-1097	2500	1/30/2009		(A) (S) \$144,488.22 (P) (U) \$144,488.22 (T)	(A) (S) \$10,950.00 (P) \$8,532.72 (U) \$19,482.72 (T)	X			X				

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**EXHIBIT B**

**UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF NEW YORK**

In re

LEHMAN BROTHERS INC.,

Case No. 08-01420 (SCC) SIPA

Debtor.

**DECLARATION OF STUART MITCHELL IN SUPPORT OF  
THE TRUSTEE'S TWO HUNDRED FORTY-SEVENTH OMNIBUS OBJECTION TO  
GENERAL CREDITOR CLAIMS (EMPLOYEE CLAIMS)**

Pursuant to 28 U.S.C. § 1746, I, Stuart Mitchell, hereby declare as follows:

1. I am an attorney duly admitted to practice in this Court and an associate at the law firm of Hughes Hubbard & Reed LLP, attorneys for James W. Giddens (the "Trustee"), trustee for the SIPA liquidation of Lehman Brothers Inc. I submit this declaration in support of the Trustee's two hundred forty-seventh omnibus objection to general creditor claims (the "Objection").

2. Attached hereto as Exhibit 1 is a true and correct copy of the document setting forth the terms of the Lehman Brothers Partnership Account Plan titled *Lehman Brothers Partnership Account Plan Employees Through Vice President Level* attached as Exhibit C to the Three Hundred Twenty-Seventh Omnibus Objection to Claims (Partnership and Other Employee Claims) filed in the chapter 11 proceedings of LBHI and certain debtor affiliates. *In re Lehman Bros. Holdings Inc.*, No. 08-13555 (SCC) (Bankr. S.D.N.Y. July 10, 2012) [ECF 29322] (the "327th LBHI Omnibus Objection").

3. Attached hereto as Exhibit 2 is a true and correct copy of *Partnership Account: Share in Private Equity Investment Opportunities*, the booklet summarizing the Lehman Brothers Partnership Account Plan, attached as Exhibit D to the 327th LBHI Omnibus Objection.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on July 14, 2014.

By: /s/ Stuart Mitchell  
Stuart Mitchell  
Associate, Hughes Hubbard & Reed LLP

**Exhibit 1**

# LEHMAN BROTHERS PARTNERSHIP ACCOUNT PLAN EMPLOYEES THROUGH VICE PRESIDENT LEVEL

## SECTION 1 - DEFINITIONS

For purposes of the Plan, the capitalized terms shall have the meanings ascribed to them in Appendix A.

## SECTION 2 - PURPOSE

The purpose of the Plan is to attract and retain Eligible Employees by providing them with the opportunity to receive additional compensation, subject to the terms of the Plan, based on the performance of certain investments made by the Company and its Affiliates.

## SECTION 3 - ADMINISTRATION

The Plan shall be administered by the Committee, which shall be authorized: to determine whether Awards will be granted; to select Participants from among Eligible Employees; to determine Base Awards and Leverage Amounts; to identify Portfolio Investments; to interpret the Plan; to establish, amend and rescind any rules and regulations relating to the Plan; to determine the terms and provisions of each Award Certificate; to make all determinations necessary or advisable for the administration of the Plan; and to correct any defect, supply any omissions or reconcile any inconsistency in the Plan or in any Award Certificate in the manner and to the extent it shall deem desirable. The actions and determinations of the Committee in the administration of the Plan shall be final and conclusive with respect to all parties. The Committee may, in its sole discretion (i) delegate any of its responsibilities hereunder, and (ii) alter the terms of the Plan as it may deem necessary, in the case of Eligible Employees subject to the laws of any foreign jurisdiction, to give effect to the intent of the Plan.

## SECTION 4 - PARTICIPATION IN THE PLAN; EFFECT OF PARTICIPATION

- 4.1 Participation in the Plan. For each Award Period, the Committee may grant an Award to any Eligible Employee, at its sole discretion. Each Eligible Employee to whom such an Award is granted shall be a Participant with respect to such Award Period and shall receive an Award Certificate specifying the terms and conditions of such Participant's Award (including the Base Award and the Leverage Amount).
- 4.2 Designation of Portfolio Investments; Deemed Investment of Awards. The Committee shall designate those investments that shall be treated as Portfolio Investments for each Award Period and the percentage of each Award that is deemed invested in each such Portfolio Investment.
- 4.3 Effect of Award. Subject to the terms of the Plan, the grant of an Award shall entitle a Participant to a payment

or payments under Section 6, based on the amount credited to the Participant's Account for the applicable Award Period under Section 6.

## SECTION 5 - VESTING OF A PARTICIPANT'S ACCOUNT

- 5.1 General Rule. Each Participant's Account with respect to a particular Award Period, net of any reduction for amounts credited to the Company, shall vest fully upon the earlier of:
  - (a) The third anniversary of the beginning of that Award Period, but only if the Participant has remained Continuously Employed by a Participating Company from the date the Award relating to that Award Period is granted until such third anniversary date; or
  - (b) The Participant's death, Disability or Retirement after the beginning of that Award Period and prior to such third anniversary date; provided however that if, prior to the third anniversary of the beginning of the Award Period, an individual whose separation from employment was a Retirement becomes employed in a regular full-time capacity by a Competitor, such individual's Account shall thereupon be forfeited in full.
- 5.2 Special Vesting Rule. In the case of a Participant who (x) is an Analyst or Associate, or has been determined, in the sole discretion of the Committee, to be covered by the provisions of this Section 5.2, and (y) incurs a Break in Service prior to becoming fully vested in his or her Account pursuant to Section 5.1(a), the following rules shall apply.
  - (a) Upon the commencement of the Break in Service, such individual shall no longer be a Participant.
  - (b) Upon meeting all of the following conditions, such individual shall be restored to Participant status:
    - (i) Such individual separated from employment by a Participating Company in good standing;
    - (ii) The purpose of the separation was to matriculate in an Approved MBA Program or other educational program approved in writing by the Committee in its sole discretion;
    - (iii) The individual subsequently graduated from (A) an Approved MBA Program and receives the degree of Master of Business Administration or (B) another educational program approved in writing by the Committee;

(iv) A Participating Company (in its sole discretion) extended to the individual a written offer of reemployment, such reemployment to commence following such graduation;

(v) The individual accepted such offer of reemployment and was reemployed by a Participating Company not later than the earlier of (A) the fourth anniversary of such individual's separation or (B) one year after such graduation;

(vi) The individual had not been employed in a regular full-time capacity by a Competitor at any time after his or her separation and before his or her reemployment; and

(vii) The individual remained Continuously Employed by a Participating Company for at least one year following his or her date of reemployment.

(c) If an individual is restored to Participant status, pursuant to Section 5.2(b), he or she shall (i) be treated, for purposes of Section 5.1, as if he or she had been Continuously Employed throughout his or her Break in Service; (ii) receive, as soon as practicable after restoration to Participant status, those cash payments that the Participant would have received under the Plan had he or she remained Continuously Employed (without payment of any additional Interest Equivalents to reflect any delay in payment that would not have occurred had he or she actually remained Continuously Employed); and (iii) be eligible for any additional payments thereafter becoming due to such Participant under the Plan.

5.3 **Additional Provisions.** Except as provided in this Section 5 or as otherwise prescribed by the Committee, an individual shall no longer be a Participant and such individual's Account shall be forfeited in full upon separation from employment by the Company and its Affiliates prior to becoming vested. The Committee may at any time in its sole discretion accelerate the vesting of any Account.

**SECTION 6 – CREDITING AMOUNTS TO A PARTICIPANT'S ACCOUNT; PAYMENTS**

6.1 **Determination of Participant's Return.** As Return is realized with respect to each Portfolio Investment, the Committee shall determine the portion of such Return it deems attributable to the Participant, pro-rata based on the percentage of such Participant's Award for the Award Period that is deemed invested in such Portfolio Investment, and credit such Return to the Participant's Account.

6.2 **Use of Amounts Credited to Participant's Account.** The Return credited to a Participant's Account for a Award Period shall, after giving effect to all amounts previously so credited under this Section 6.2:

(a) first, be credited to and retained by the Company until the Company has been credited with an amount equal, in the aggregate, to the Company Return for that Award Period and the preceding Award Period, in that order;

(b) second, be credited to and retained by the Company until the Company has been credited with an amount equal, in the aggregate, to the Participant's entire Leverage Amount for that Award Period and the preceding Award Period, in that order;

(c) third, remain credited to the Participant's Account, up to an amount equal, in the aggregate, to the Base Award;

(d) fourth, be credited to and retained by the Company until it has been credited with an amount equal to such percentage as may be designated by the Committee pursuant to clause (e) below of the sum of:

(i) the Company Return credited pursuant to Section 6.2(a); plus

(ii) the cumulative amounts credited to the Company under this Section 6.2(d); and

(e) fifth, be divided between the Company and the Participant as designated by the Committee for that Award Period.

6.3 **Interest Equivalents.** Interest Equivalents shall be added to the net amounts credited to a Participant's Account (i.e., those amounts not credited to the Company), when and as determined by the Committee.

6.4 **Payments to Participants.** Subject to the terms of the Plan, from time to time at the sole discretion of the Committee, the Company shall pay the Participant, in cash, the vested amounts in the Participant's Account.

6.5 **Special Distribution Options After Five Years.** If any Portfolio Investments remain unliquidated as of the fifth anniversary of the first day of the Award Period to which such Portfolio Investments relate, or any subsequent anniversary thereof, then the Company shall have the right, but not the obligation, to pay, within 120 days after any such anniversary date, an amount in cash equal to all or a portion of the Participant's vested deemed interest in such Portfolio Investments based on their valuation prices, as determined by the Committee in its sole discretion, and giving effect to the allocations between the Company and the Participant set forth in Section 6.2. The Committee may determine, in its sole discretion, that the provisions of this Section 6.5 may be utilized, before or after the fifth anniversary referred to above, to assist the Company or an Affiliate in meeting its withholding obligations.

## **SECTION 7 – WITHHOLDING AND OFFSET**

The Company shall have the right to deduct from all amounts payable to any Participant any taxes or other amounts required by law to be withheld therefrom, and any amounts the Participant owes to the Company or any of its Affiliates.

## **SECTION 8 – NON-TRANSFERABILITY**

No Award and no portion of the Participant's Account hereunder shall be assignable or transferable, and no right or interest of any Participant in any amount or Participant's Account may be pledged or shall be subject to any lien, obligation or liability of the Participant, except as set forth herein.

## **SECTION 9 – NO RIGHT TO EMPLOYMENT OR CONTINUED PLAN PARTICIPATION**

No person shall have any claim or right to be granted an Award and the grant of an Award shall not be construed as giving a Participant the right to be retained in the employ of the Company or any of its Affiliates or, if separated, to be reemployed by the Company or its Affiliates or to be eligible for any subsequent Awards. Further, the Company and its Affiliates expressly reserve the right at any time to terminate or reemploy a Participant free from any liability or any claim under the Plan, except as provided herein or in any Award Certificate. The granting of any Award hereunder shall not have the effect of obligating the Company and its Affiliates to make any particular investments, nor shall such grant constitute a guaranty that the entire Award will be applied for the benefit of a Participant. The decision whether to invest any amounts in Portfolio Investments will be solely in the discretion of the Committee.

## **SECTION 10 – AMENDMENT OR TERMINATION**

The Board of Directors of the Company or the Committee may amend, suspend or terminate the Plan at any time.

## **SECTION 11 – UNFUNDDED STATUS OF PLAN; STATUS OF PAYMENTS**

The Plan is intended to constitute an unfunded incentive compensation plan. With respect to any payments not yet made to a Participant by the Company, nothing herein contained shall provide any Participant with any rights that are greater than those of a general, unsecured creditor of the Company. No payments under this Plan shall be taken into account in determining a Participant's benefits under any compensation, pension or welfare plan, program or arrangement maintained by the Company or any Affiliate.

## **SECTION 12 – WAIVER**

No failure on the part of the Company, any Affiliate, the Committee or the Board of Directors to exercise, and no delay in exercising, any right or power under the Plan shall operate as a waiver of any such right or power; nor shall any single or par-

tial exercise preclude any other or further exercise of a right or power or the exercise of any other right or power.

## **SECTION 13 – SEVERABILITY**

Each provision of the Plan will be interpreted in such manner as to be valid and effective but if any provision shall be ruled invalid or unenforceable by any court of competent jurisdiction, the invalidity or unenforceability of such provision shall not affect any of the remaining provisions of the Plan and the invalid terms shall be deemed to be replaced by a valid term which most closely reflects the intent of the Plan.

## **SECTION 14 – GOVERNING LAW**

The validity, construction and effect of the Plan, the Award Certificates, and any rules and regulations relating to the Plan or an Award Certificate shall be determined in accordance with the laws of the State of New York, without reference to conflicts of law. This Plan is not subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended.

## **SECTION 15 – LIABILITY**

No member of the Committee and no director, officer or employee of the Company or any of its Affiliates shall be liable to any person for any action taken or omitted in connection with the administration of the Plan unless attributable to his or her own fraud or willful misconduct; nor shall the Company be liable to any person for any such action unless attributable to fraud or willful misconduct on the part of a director, officer or employee of the Company or one of its Affiliates.

## **SECTION 16 – EFFECTIVE DATE**

The Plan shall be effective as of July 1, 2000 and shall continue until terminated by the Board of Directors of the Company or the Committee.

## **APPENDIX A**

- (1) "Account" shall mean a bookkeeping account maintained for each Participant, to which the Participant's Return and Interest Equivalents shall be credited. A separate Account shall be maintained for each Award Period.
- (2) "Affiliate" shall mean a person or entity controlling, controlled by, or under common control with the Company.
- (3) "Analyst" shall mean an individual having an undergraduate degree enrolled in one of the formal programs for the employment of such individuals maintained by the Company and its Affiliates, as determined by the Committee.
- (4) "Approved MBA Program" shall mean a program of higher education leading to the award of the degree of Master of Business Administration at an accredited institution of higher education approved by the Committee for purposes of this Plan.

(5) "Associate" shall mean an individual having a graduate degree or approved equivalent business experience enrolled in one of the formal programs for the employment of such individuals maintained by the Company and its Affiliates, as determined by the Committee.

(6) "Award" shall mean, with respect to any Participant, the aggregate of the Base Award and the Leverage Amount with respect to a particular Award Period.

(7) "Award Certificate" shall mean a document that evidences the grant of an Award under the Plan (including the Base Award and any Leverage Amount) and that, together with the Plan, establishes the terms and conditions of such grant.

(8) "Award Period" shall mean a designated period of time with respect to which Awards are granted and with respect to which the Committee designates Portfolio Investments. The initial Award Period will be July 1, 2000 through December 31, 2001. Any Award Period may be extended in the sole discretion of the Committee.

(9) "Base Award" shall mean that part of an Award (exclusive of any Leverage Amount) that is designated by the Committee to be treated as if it were invested in Portfolio Investments.

(10) "Break in Service" shall mean a separation from employment with a Participating Company for any reason and for any period of time.

(11) "Committee" shall mean the Executive Committee (Non-Board) of the Company.

(12) "Company" shall mean Lehman Brothers Holdings Inc. and any successor thereto, whether by merger, consolidation, purchase of substantially all its assets or otherwise.

(13) "Company Return" shall mean a cumulative return (compounded annually) payable to the Company with respect to the Leverage Amount, at a rate of return on such Leverage Amount equal to such rate as may be prescribed by the Committee from time to time.

(14) "Competitor" shall mean any person or entity (including any company and its affiliates) engaged in any business activity that is materially competitive with any business carried on by the Company or an Affiliate at such time, as determined in the sole discretion of the Committee.

(15) "Continuously Employed" shall mean employed continuously, without a Break in Service, as determined by the Committee in its sole discretion.

(16) "Disability" shall mean a disability under both the Company's U.S. Long-Term Disability Insurance Plan and Social Security Act (or the equivalent plans or laws), as determined by the Committee in its sole discretion.

(17) "Eligible Employee" shall mean (i) any regular, full-time employee of a Participating Company below the level of Managing Director or Senior Vice President (or equivalent) not including any individual who is not actively employed due to Disability or has given or received a notice of termination of employment, all as determined by the Committee in its sole discretion, or (ii) such other employees of a Participating Company as may be designated by the Committee, in its sole discretion.

(18) "Interest Equivalents" shall mean interest credited at such rate as may be prescribed by the Committee from time to time.

(19) "Leverage Amount" shall mean that part of an Award, if any, designated by the Committee to be treated as the equivalent of a non-recourse loan to the Participant, which is to be treated as if it were invested in the applicable Portfolio Investments, thus affecting the Participant's Return. The Leverage Amount for the first Award Period under the Plan shall equal the product of ten times a Participant's Base Award. The Leverage Amount for any subsequent Award Periods shall be determined by the Committee in its sole discretion.

(20) "Participant" shall mean an Eligible Employee to whom the Committee has granted an Award under the Plan for a particular Award Period.

(21) "Participating Company" shall mean the Company and each of its Affiliates, but shall not include any company that the Committee determines shall not participate in the Plan.

(22) "Plan" shall mean the Lehman Brothers Partnership Account Plan—Employees through Vice President Level.

(23) "Portfolio Investments" shall mean those investments made (or deemed made) by the Company or any of its Affiliates that are designated by the Committee to be included for purposes of determining payments in respect of Awards granted for such Period.

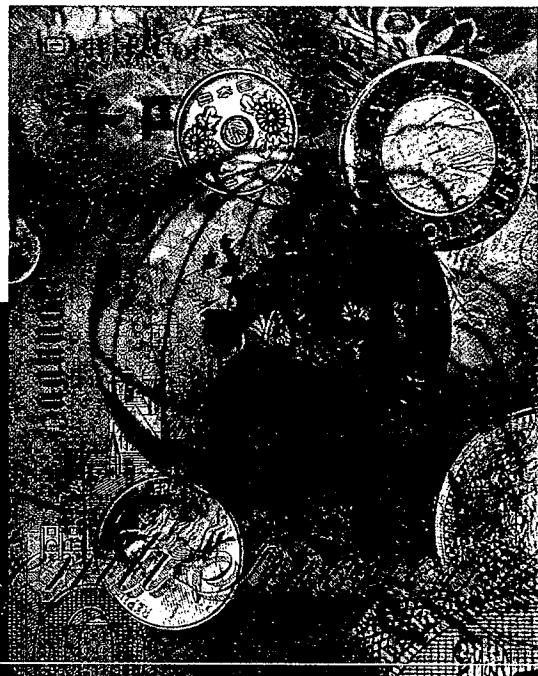
(24) "Retirement" shall mean a termination of employment which meets the criteria for retirement under the Company's qualified defined benefit pension plan.

(25) "Return" shall mean, with respect to each Portfolio Investment, any amounts received (or deemed received) from time to time by the Company or any of its Affiliates.

**Exhibit 2**

LEHMAN BROTHERS

# Partnership Account



SHARE IN PRIVATE EQUITY  
INVESTMENT OPPORTUNITIES

## INSIDE THIS BOOKLET

- 2 Share in Lehman Brothers' Investment Success
- 5 Investments Chosen for Growth Potential
- 8 Your Award Certificate Shows Your Starting Point
- 10 Timeline: Investing During the Award Period
- 11 Timeline: When Your Account Vests
- 13 Timeline: How Your Payments Are Determined
- 15 Timeline: When You Receive Payments
- 17 Example
- 19 For Your Reference

### HOW VALUABLE IS THE PARTNERSHIP ACCOUNT?

*Turn to the Example on page 17 to see  
how valuable the Partnership Account could  
be to you, based on various scenarios.*

## SHARE IN LEHMAN BROTHERS' INVESTMENT SUCCESS



*Lehman Brothers is pleased to provide you with this booklet outlining the details of the **Lehman Brothers Partnership Account Plan**. Through the Partnership Account, all employees can benefit from the Firm's experience and expertise in private equity investing.*

### ALL EMPLOYEES JOIN IN INVESTMENT OPPORTUNITIES

Lehman Brothers has a long and successful track record in private equity investments. Over the years, the Firm has provided senior-level employees with opportunities to invest along with outside investors in the merchant banking and venture capital funds. Investors in these funds have to meet income or net worth requirements set by the U.S. Securities and Exchange Commission.

With the introduction of the Partnership Account, the Firm is extending the opportunity to share in the success of these investments to employees up through the Vice President level — without requiring you to invest any of your own money. Lehman Brothers is establishing a portfolio of investments and will provide you with cash payments as if you were to invest directly in the portfolio yourself.

Extending this unique compensation program to all Lehman Brothers employees underscores the value the Firm places on all of our contributions, and reaffirms Lehman Brothers' commitment to being among the best places to work.

#### WHAT IS PRIVATE EQUITY INVESTING?

Unlike publicly traded stocks, which are listed on exchanges, such as the New York Stock Exchange or the London Stock Exchange, private equity investments are not available to the general investing public. Instead, they are offered only to institutional investors (such as Lehman Brothers) and to individual investors who have a high level of investing knowledge and experience.

Private equity portfolios might contain the following investment types:

- ◆ Start-ups, companies that are being formed to develop and market a business idea, and early and later-stage venture capital;
- ◆ Privately owned, or in certain cases publicly owned, companies with prospects for continuing growth;
- ◆ Leveraged and management buyouts, where a group of investors buys an established company financed principally with debt, by providing equity capital or other money that is designed to earn equity-like returns.

## THE PARTNERSHIP ACCOUNT CAN DELIVER SIGNIFICANT VALUE

In this booklet, you'll find out how valuable the Partnership Account can be as a result of these distinctive features:

- ♦ **When Lehman Brothers' Partnership Account portfolio investments succeed, you share in the success.** Lehman Brothers selects Partnership Account investments with the potential to generate high returns. You will receive payments based upon the returns on these investments.
- ♦ **There's no risk to you.** You don't contribute any of your own money, so you have nothing to lose.
- ♦ **The Firm supplies the capital and the expertise.** Any money invested in the Partnership Account portfolio comes from Lehman Brothers, and the Firm's experienced professionals identify investments and manage the portfolio.
- ♦ **After three years, your account is fully vested.** As long as you remain a Lehman Brothers employee for three years following the Partnership Account inception date, you are entitled to receive any payments made under the program.
- ♦ **The Firm plans to make ongoing Partnership Account offerings.** The first Partnership Account will make investments over

the next 18 months; the Firm then plans to establish new Partnership Accounts annually around the time bonuses are announced. This gives you an ongoing opportunity to participate in the Firm's investment success.

To many Lehman Brothers employees, portfolios like the one held by the Partnership Account are new and unfamiliar. It's important for every participant to clearly understand how the program works. For that reason, this booklet gives a plain English explanation of the program. For the legal provisions that govern the program, please see the enclosed Lehman Brothers Partnership Account Plan Document.

## NO ACTION OR CONTRIBUTIONS REQUIRED

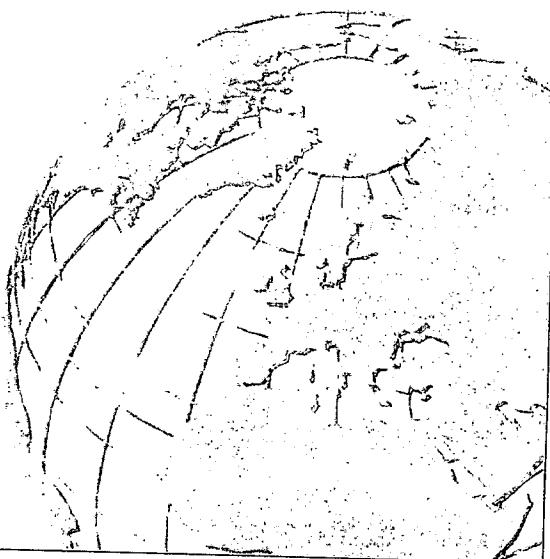
You don't need to enroll in the Partnership Account, contribute any money, or take any other action. If you are a full-time employee on active status with Lehman Brothers or a consolidated subsidiary, at a level up to and including Vice President, you take part in the program automatically. The enclosed Partnership Account Award Certificate verifies that you are a participant.

## A WORD ABOUT INVESTMENT RISK

Lehman Brothers intends to invest the Partnership Account portfolio in highly speculative investments. There are no guarantees that the investments selected will be successful. And, of course, it's not possible to accurately predict how soon they might deliver investment returns.

Lehman Brothers has created the Partnership Account because the Firm believes it could give you substantial rewards over time. However, as you read this booklet, keep in mind that while the program has the potential to provide you with large payments, it's also possible that you might not receive payments at all, or that payments might be spread out over many years.

***You don't need to take any action to participate  
in the Partnership Account.***



PARTNERSHIP ACCOUNT

## INVESTMENTS CHOSEN FOR GROWTH POTENTIAL



*Through the Partnership Account, Lehman Brothers puts the Firm's extensive investment experience and analytical resources to work for you by investing primarily in private equity investments. These investments, while high risk, offer a unique opportunity for high investment returns.*

The Partnership Account is modeled on investments offered to sophisticated private investors and to the Firm's senior-level employees. The Firm has created several private equity funds for institutional and high-net-worth individual investors over the years and has a history of generating substantial returns. *However, past performance does not guarantee future results.*

### WHAT IS THE PARTNERSHIP ACCOUNT FOR SENIOR-LEVEL EMPLOYEES?

Lehman Brothers offers a different type of Partnership Account to the Firm's senior-level employees (those at the level of Vice President, or equivalent, and above) who meet income or net worth requirements set by the U.S. Securities and Exchange Commission. Though the two programs are different, they will share the same investment portfolio. This means that your payments from the Partnership Account are based on the performance of the same investments as the ones in the investment fund for the Firm's senior-level employees.

### SETTING ALLOCATIONS AND MAKING INVESTMENT DECISIONS

The Lehman Brothers Executive Committee has established a special committee, called the Partnership Account Allocation Committee, to set the overall investment strategy for the Partnership Account portfolio and to monitor its ongoing performance. The Partnership Account Allocation Committee is made up of senior Lehman Brothers employees and is chaired by Michael McKeever, Head of the Firm's Private Equity Division.

The Partnership Account Allocation Committee determines the amounts to be invested among broad investment categories. The categories include investments managed by Lehman Brothers and, in some cases, by managers not affiliated with the Firm.

In each investment category, a manager and an investment team are responsible for identifying potential investments, conducting due diligence investigations, and making recommendations to the Private Equity Investment Committee (a committee separate from the Partnership Account Allocation Committee). The Private Equity Investment Committee is comprised of senior Lehman Brothers employees and is responsible for the oversight and approval of all private equity investments at Lehman Brothers.

See the chart on page 7 for a summary of the investment categories, describing the types of investments included in each category, its history at Lehman Brothers, and the individuals responsible for investments in each category.

Additionally, the Partnership Account portfolio may include investments in new Lehman Brothers funds targeting investments in different asset categories.

PARTNERSHIP ACCOUNT INVESTMENT CATEGORIES		
Investment Category	Description	Management
MERCHANT BANKING	<p>Private equity investments in established, well-managed companies in the United States and throughout the world.</p> <p>The oldest and most established area of principal investment activity at Lehman Brothers. Most recently, raised the \$2.0 billion Lehman Brothers Merchant Banking Partnership II in September 1997.</p>	Alan Washkowitz, Managing Director and Head of the Firm's Merchant Banking Group.
VENTURE CAPITAL	<p>Growth-oriented equity or equity-related investments in privately-held companies.</p> <p>Established in 1995. Formed the \$350 million Lehman Brothers Venture Partnership in April 1999 to invest in mid-to later-stage venture companies with limited operating histories and to provide growth capital to more mature operating companies.</p>	Michael Odrich, Managing Director and Head of the Venture Capital Group.
COMMUNICATIONS	<p>Private equity and equity-related investments in early-stage, growth-oriented companies in communications services and related industries, which are well positioned to capitalize on rapid changes in that field.</p> <p>Currently raising Lehman Brothers Communications Partnership, anticipated to have committed capital totaling approximately \$800 million.</p>	W. James Peet, Managing Director and Head of the Communications Fund.
REAL ESTATE	<p>Direct private equity investments in properties, real estate companies and service businesses ancillary to the real estate industry, primarily in North America, as well as in western and central Europe.</p> <p>Currently raising Lehman Brothers Real Estate Partnership, anticipated to have committed capital of \$1 billion and to close during the Partnership Account's award period.</p>	Raymond Mikulich and Mark Walsh, Managing Directors and co-Heads of the Real Estate Fund.
FIXED INCOME	<p>A portfolio of proprietary debt oriented investments with returns comparable to those generated by other private equity or equity related investments.</p> <p>These may include investments in high yield debt securities, high leverage bank loans, emerging markets debt, tax-exempt debt, distressed securities, mezzanine debt instruments and securitized debt instruments.</p>	Manager and investment team to be appointed to manage investments in this category, within the Private Equity Division.
FUND OF FUNDS	Direct investments in leveraged buyout, venture capital, and other investment funds managed by firms not affiliated with Lehman Brothers.	Manager and investment team to be appointed.
SPECIAL SITUATIONS	Any investment opportunities that meet the objectives of the Partnership Account and do not fit into the other asset categories.	As each opportunity arises, an investment project manager and an investment team will be appointed.

## YOUR AWARD CERTIFICATE SHOWS YOUR STARTING POINT



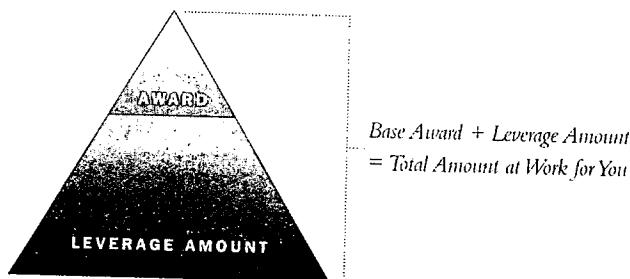
*The total amount shown on your personalized Partnership Account Award Certificate represents the investment amount at work for you. You will receive payments based on the investment performance of this total amount.*

The total amount shown on your Award Certificate is made up of two parts: your **base award** and the **leverage amount**. Before you begin participating in the Partnership Account, Lehman Brothers first sets the amount of your base award. Then the Firm adds leverage — essentially, an amount that represents borrowed capital — to increase the total amount that goes to work for you. The leverage amount provided for you is ten times the base award.

Please keep in mind that the total award amount is not literally your property. Rather, Lehman Brothers uses the total amount as a basis for determining the amount of payments you will receive.

### BASE AWARD AND LEVERAGE WORK TOGETHER

The illustration below shows how your base award is added to the leverage amount to form the total amount Lehman Brothers puts to work for you.



For example, assume your total Partnership Account award is \$10,000. The \$10,000 is made up of one part base award and 10 parts leverage.

#### EXAMPLE: PARTNERSHIP ACCOUNT STARTING POINT

Base Award	\$909
Leverage Amount	\$9,091
Total Amount at Work	\$10,000
Leverage Ratio (leverage-to-base)	10-to-1

In addition to receiving payments from investment returns on the total award amount, you also receive payments equal to the base award — as long as the Partnership Account portfolio returns are sufficient and you meet the program's other requirements. However, the leverage amount is not paid out to you under any circumstances. Instead, it is "repaid" to the Firm.

#### LEVERAGE MEANS MORE POTENTIAL GROWTH

By adding the leverage amount, Lehman Brothers puts more money to work in the Partnership Account portfolio. It's similar to when investors borrow money (for example, through a margin account) that they then invest. This technique allows them to invest a larger amount and thus increase their potential gains. Although the Partnership Account leverage amount is "repaid" to Lehman Brothers with interest, if the investments perform well, the leverage amount can magnify the payments to you.

#### LOOKING FOR AN EVERYDAY EXAMPLE OF HOW LEVERAGE WORKS?

Using leverage to purchase an investment is like taking a bank loan to buy a house. When you buy a house, you make a down payment. The bank lends you the remaining money — this is your leverage.

Now, suppose you sell the house at a profit. You're required to pay back the loan amount, plus interest, to the bank. But the profit from the sale is yours to keep. That's how a small amount of money up front can produce returns that reflect a much larger investment.

*This example is intended only to give a simplified explanation of how leverage works. The Partnership Account offers advantages that a home mortgage does not — for example, you receive profits on portfolio assets without taking an ownership interest, and you are protected from personal loss.*

Lehman Brothers charges interest on the leverage amount it provides. For the Partnership Account 2000-2001, the interest rate charged is Lehman Brothers' long-term cost of funds. On June 15, 2000, this interest rate stood at 7.8%.

#### YOUR AWARD CERTIFICATE SHOWS THE AMOUNT AT WORK FOR YOU

Your personalized Partnership Account Award Certificate, enclosed in this package, shows the maximum amount Lehman Brothers can put to work for you in the Partnership Account, including your base award and the leverage amount. The amount on your Award Certificate depends on your level within the Firm.

**Turn to your personalized Award Certificate,  
included in this package, to find the amount at  
work for you in the Partnership Account.**

## TIMELINE: INVESTING DURING THE AWARD PERIOD



*Lehman Brothers intends to invest the amount shown on your Award Certificate over the 18-month period from July 1, 2000 through December 31, 2001 — known as the award period.*



*July 1, 2000*



*December 31, 2001*

10

Throughout the award period, the Partnership Account Allocation Committee determines the allocation of assets among the investment categories described on page 7.

Within the category allocations, Lehman Brothers investment management teams identify potential investments. The investments are then subject to review and approval by the Private Equity Investment Committee.

The goal of the investment management teams is to select an exceptionally attractive portfolio of investments for the full amount of your Partnership Account award during the award period. However, if the Partnership Account is not fully invested or committed by December 31, 2001, the Firm may

decide to extend the award period. If your award amount is not fully invested, the total amount at work for you could be smaller than the total amount shown on your Partnership Account Award Certificate. The payments you will receive from the Partnership Account will be based upon the amount actually invested.

If the award amount is fully invested before the end of the award period, the Firm may decide to launch the next Partnership Account before December 31, 2001.

## TIMELINE: WHEN YOUR ACCOUNT VESTS



*Your Partnership Account is 100% vested three years after the inception date (that is, on July 1, 2003), as long as you remain continuously employed by Lehman Brothers through that date.*

*July 1, 2000*

*July 1, 2003*

Once you're vested, you're entitled to receive payments under the program from that time forward, even if you later leave the Firm. You will then automatically receive Partnership Account payments when other participants do.

Under the Partnership Account, vesting means you have a right to receive the returns generated by the portfolio investments, but it does not mean you have a direct ownership interest in any of the underlying portfolio investments.

11

### PURSUING AN ADVANCED DEGREE?

If you participate in the Partnership Account and leave before the vesting date to attend an approved degree program, special vesting provisions apply. The purpose of the special provisions is to ensure that employees who return to Lehman Brothers after receiving an MBA or other approved degree still benefit from participating in the Partnership Account.

Under these special provisions, your Partnership Account may vest after you receive your degree, return to Lehman Brothers, and are re-employed by the Firm for one full year. Your account will not vest earlier than the three-year anniversary of the inception date. For the provisions to take effect, you must:

- ◆ be an employee in good standing when you leave;

- ◆ leave the Firm to pursue an MBA or other degree approved by Lehman Brothers and successfully complete your degree program;
- ◆ receive a written offer of employment from Lehman Brothers;
- ◆ return to the Firm within four years of leaving and within one year after graduating;
- ◆ not have held a full-time job with a competing firm before returning; and
- ◆ be re-employed by the Firm for one full year.

If your future plans include returning to Lehman Brothers after attending school on a full-time basis, talk with your divisional Human Resources representative about the effect on your Partnership Account balance.

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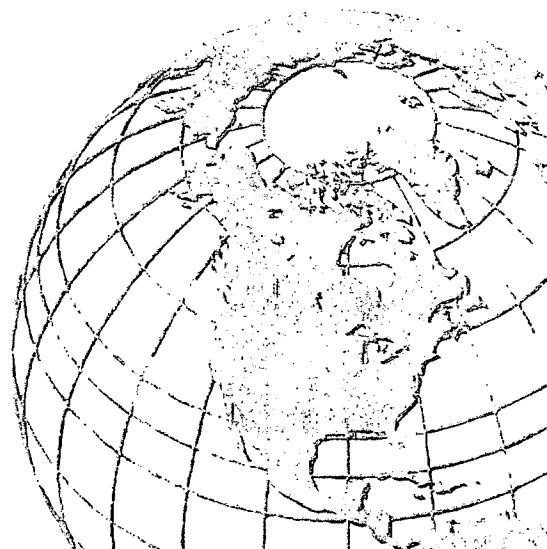
Your account vests immediately if you're an active employee and one of the following events occurs after the inception date but before the vesting date:

- ◊ you retire after meeting the conditions for retirement under the Firm's qualified defined benefit pension plan, and you do not go to work for a competitor before July 1, 2003;
- ◊ your employment ends as a result of a disability (as defined in the enclosed plan document) or in the event of your death.

***If you leave Lehman Brothers before  
you are vested, your Partnership  
Account is forfeited.***

If you've left the Firm to pursue an approved degree, and while doing so, you become disabled or die, you are not entitled to the special vesting provisions above, and your Partnership Account is forfeited.

Additionally, if you leave Lehman Brothers or are terminated for any reason before you are vested on July 1, 2003, you receive no payments under the program, and your Partnership Account is forfeited.



PARTNERSHIP ACCOUNT

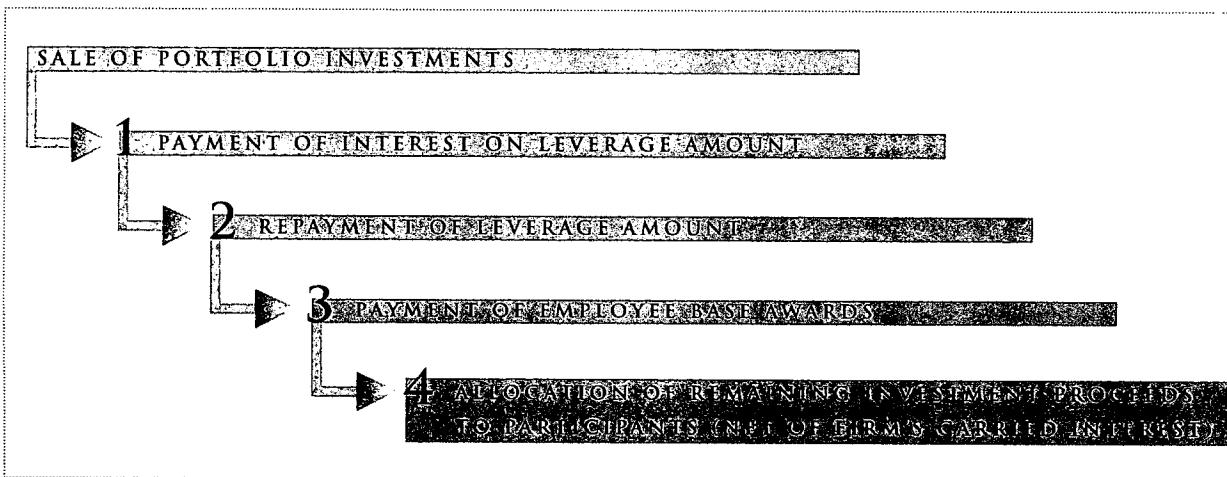
## TIMELINE: HOW YOUR PAYMENTS ARE DETERMINED



*As Partnership Account portfolio investments are sold, the payments you receive are determined as if the proceeds were allocated according to the following schedule.*

July 1, 2000

Ongoing



### A STEP-BY-STEP GUIDE TO ALLOCATING INVESTMENT PROCEEDS

The allocation schedule shown above is essentially for bookkeeping purposes only. No actual cash will change hands — except the payments made to you. The schedule shows only how Lehman Brothers determines the amount of your payments through the Partnership Account.

**Step 1:** Investment proceeds are first used to “pay” the interest costs on your leverage amount.

**Step 2:** Investment proceeds are next used to “repay” your full leverage amount. Repayments are made as investment proceeds are realized. This reduces your leverage amount as quickly as possible and lowers the interest costs on your leverage.

LEHMAN BROTHERS

**Step 3:** Investment proceeds are then credited to your Partnership Account, up to the amount of your base award. If investment proceeds are not sufficient, you might not receive payment of the full amount of the base award.

**Step 4:** Any remaining investment proceeds are allocated between your Partnership Account and Lehman Brothers.

◊ The Firm's share, called its *carried interest*, is calculated so that, in most cases, the Firm receives 10% of all *profits* generated by the Partnership Account portfolio. Profits include all gains on investments, before interest charged on the leverage amount. (The purpose of the carried interest is to reimburse the Firm for the cost incurred in managing the investment portfolio.) For certain investments, particularly in the Fund of Funds category, the Firm's carried interest may be less than 10%.

◊ Your Partnership Account is credited with the remaining investment profits — generally, this means 90% of all profits from investments after interest charged on the leverage amount.

Please keep in mind that Partnership Account investments are considered high-risk. If the investments perform poorly, you might not receive any payments from the program. However, under no circumstances will Lehman Brothers ask you to contribute money to your Partnership Account.

**WHY DOES THE FIRM RECEIVE CARRIED INTEREST?**

Investment managers that identify and manage the assets in private equity funds typically receive a management fee, plus a portion of the profits generated on fund investments. The manager's portion is known as carried interest and generally totals between 20% and 25% of all investment profits. Lehman Brothers serves as investment manager for the Partnership Account portfolio — but the Firm has decided to waive the management fee and to limit its carried interest to just 10%. In the Fund of Funds category, the carried interest received by Lehman Brothers will be reduced.

**REPAYMENT OF LEVERAGE IN FUTURE PARTNERSHIP ACCOUNTS**

In future years, the program will contain a provision for *cross-collateralization*. Under this provision, any unpaid leverage that might be left in your account from a previous award period could be paid out of the current Partnership Account's investment proceeds. This might occur if the previous Partnership Account has not yet repaid all of its leverage amount out of its own investment proceeds. The cross-collateralization provision helps reduce the financial risk to Lehman Brothers, in exchange for the high level of leverage it extends to employees in the Partnership Account.

## TIMELINE: WHEN YOU RECEIVE PAYMENTS



*The Firm intends to keep Partnership Account portfolio investments at work for you until they reach their full value. Achieving maximum growth potential on these portfolio investments generally requires holding them for the long term. Then, as investments are liquidated, you receive cash payments.*



*July 1, 2003*

*Ongoing*

### IF INVESTMENTS ARE LIQUIDATED BEFORE THE VESTING DATE

You receive payments only after you become fully vested. However, some investments could be liquidated and proceeds could be realized by the Firm before the end of the vesting period (that is, before July 1, 2003). In that event the proceeds will continue to earn a return, but payments to you will be deferred until the vesting date.

### IF INVESTMENTS ARE LIQUIDATED AFTER THE VESTING DATE

Most likely, you will receive the full value of your Partnership Account gradually, following the three-year vesting date. That's because the private equity investments on which your payments will be based generally take additional time to mature. Therefore,

*You receive Partnership Account statements to help you keep track of investment performance.*

any payments you receive upon vesting may represent only a fraction of the total amount you may ultimately receive under the Partnership Account.

After July 1, 2003, Lehman Brothers anticipates combining investment proceeds into periodic payments that you will receive once each year.

### IF INVESTMENTS ARE LIQUIDATED AFTER YOU LEAVE LEHMAN BROTHERS

As long as you are fully vested, you receive ongoing payments automatically whenever they are made — even if you are no longer a Lehman Brothers employee.

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#### STATEMENTS HELP YOU TRACK INVESTMENT PERFORMANCE

During the vesting period and beyond, Lehman Brothers will send you account statements, to help you keep track of the Partnership Account portfolio's investment performance. However, it might not always be possible to accurately state the value of certain portfolio investments. Many portfolio investments remain valued at cost until an event occurs that suggests a different valuation is appropriate.

#### OPTION TO COMPLETE PAYMENTS AFTER FIVE YEARS

Five years from the start of the award period (that is, on July 1, 2005), Lehman Brothers can decide to make full payments under the Partnership Account based on the fair value of any remaining investments in the portfolio, as determined by the Firm. The Firm also can decide to pay an amount equal to the fair value of the portfolio on any future anniversary of this date. In essence, the Firm can make the payments that would be required if all investments were liquidated at their fair value. This option allows the Firm to close out the Partnership Account 2000-2001 after a period of five years.

#### TAX TREATMENT OF PAYMENTS

Payments you receive through the Partnership Account are considered taxable compensation income at the time you receive them. The payments are subject to ordinary income tax rates. Lehman Brothers will withhold tax from your payments as required by law in the United States and other countries.

If you are an employee in the United States, you are subject to FICA tax (that is, Social Security and Medicare taxes) at the time your Partnership Account vests — even if you do not receive a cash payment under the program at that time. To help you manage the tax withholding liability, Lehman Brothers plans to advance the tax payment money to the IRS on your behalf. The amount of the tax will then be withheld from your next bonus check or from other payments that may be due to you.

## E X A M P L E



*The Partnership Account provides payments to you based on the performance of portfolio investments. Look over the example on the next page to see how the Partnership Account can add to the other parts of your Lehman Brothers compensation.*

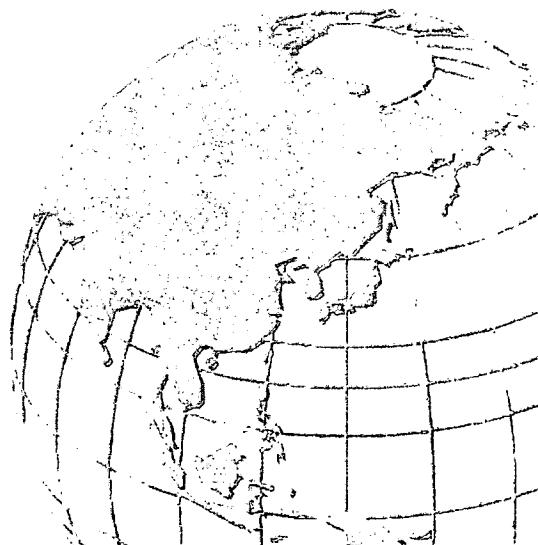
**WHAT DOES THE EXAMPLE SHOW?**

The following hypothetical example is intended to illustrate the possible payments that you could receive from participating in a single Partnership Account. Keep in mind that you do not receive the amount shown on your Award Certificate — your maximum payment equals your base award plus the applicable portion of returns from Partnership Account investments.

Naturally, if these assumptions and rates of return are different from actual results, your Partnership Account payments will be different from the dollar amounts shown.

The example uses the following assumptions:

- ◊ \$10,000 Award Certificate
- ◊ Full payment after four years
- ◊ 7.8% interest cost on leverage amount
- ◊ Before income taxes and FICA



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**Your Payments Vary Depending on Rate of Return**

	<i>Allocation Schedule</i>	<i>25% Rate of Return</i>	<i>40% Rate of Return</i>
JULY 1, 2000	Award period begins	\$909 base award + \$9,091 leverage amount \$10,000 total	\$909 base award + \$9,091 leverage amount \$10,000 total
	Total investment proceeds <i>(\$10,000 invested, compounded annually)</i>	\$24,414	\$38,416
STEP 1	Interest cost on leverage amount <i>(7.8% x \$9,091, compounded annually)</i>	- \$3,186	- \$3,186
STEP 2	Leverage amount credited to Firm <i>(equals amount shown above)</i>	- \$9,091	- \$9,091
STEP 3	Base award credited to employee <i>(equals amount shown above)</i>	- \$909	- \$909
STEP 4	Allocation of profits ◊ Firm's share <i>(10% x {total investment proceeds - \$10,000})</i>	- \$1,441	- \$2,842
	◊ Employee's share <i>(Total investment proceeds - Steps 1 through 4)</i>	\$9,787	\$22,389
JULY 1, 2004	<b>Total employee cash payment</b> <i>(Step 3 + Step 4)</i>	<b>\$10,696</b>	<b>\$23,298</b>

## FOR YOUR REFERENCE

The Employee Partnership Account is a bonus plan; as such it is not subject in any way to the provisions of the Employee Retirement Income Security Act of 1974 (ERISA), as amended.

The Employee Partnership Account may be amended, suspended, or terminated at any time.

In the event of any conflict between the plan documents (including, but not limited to, the Award Certificate and the Employee Partnership Account Plan Document) and the information in this booklet, the plan documents will govern.

Nothing in this booklet or the plan documents shall be construed to create or imply any contract of employment between you and Lehman Brothers or any affiliate, any right to continue to be employed by Lehman Brothers or any affiliate, or any right to be re-employed if your employment terminates.

The Partnership Account is **unfunded**, which means no assets are actually held in trust or dedicated to the Partnership Account. From the time you become entitled to receive payments through the Partnership Account, you do not have rights greater than those of a general, unsecured creditor of the Firm. All payments to you will be made by Lehman Brothers out of its general corporate funds, and you have no interest in any specific investments made by Lehman Brothers in connection with the Partnership Account.

Partnership Account payments are not considered eligible compensation under the Lehman Brothers Stock Award Program, any Lehman Brothers retirement plan, the Tax Deferred Savings Plan, or any of the Firm's medical, disability, life insurance, or other insurance plans.

You may want to consult your local tax authorities or personal tax consultant for details on the impact of tax laws in effect at the time your benefits become taxable.

If you have any questions about the Partnership Account in general or about your personalized Award Certificate, call the Compensation Department at 212-526-5126 (5-5126).

**EXHIBIT C**

# Lehman Brothers Savings Plan

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*Summary Plan Description*  
*January 1, 2008*

**This document constitutes part of a prospectus covering securities that have been registered under the Securities Act of 1933.**

Lehman Brothers Savings Plan Summary Plan	
Description.....	2
Plan Document Controlling .....	2
Eligibility.....	3
Joining the Plan .....	3
Types of Accounts and Contributions .....	3
Participation.....	3
Contributions .....	3
"Pay".....	4
Limits on Elective Deferrals.....	4
Catch-Up Contributions.....	4
Reduction of Elective Deferral Limit - Important for New Employees .....	4
Employer Contributions—Basic and Matching .....	5
Twelve Month Service Requirement.....	5
Eligibility upon Reemployment.....	5
Types of Employer Contributions .....	5
Examples.....	5
In this example \$3,000 of the annual contribution represents money actually contributed by the Participant; the other \$3,000 is the Employer Contribution.....	6
Vesting in Employer Contributions .....	6
Form of Contribution/Investment.....	6
Military Service .....	6
Rollover Contributions .....	6
Your Investments.....	6
Investing in a Company Stock Fund .....	7
Life Cycle Funds .....	7
Information Available.....	7
Section 404(c) Plan .....	8
Investment Performance Summary .....	9
Investment of Current Contributions .....	10
Valuation Date(s) .....	10
Benefit Statements .....	10
Designating a Beneficiary .....	10
Domestic Partners.....	10
New Designations Required after Plan Mergers.....	11
Changing Your Elections .....	11
Changing Your Contribution Rate .....	11
Suspending Your Contributions .....	11
Changing Investment of Future Contributions .....	11
Transferring Existing Account Balances .....	11
Limitations on Transfers.....	12
Redemption Fees .....	12
Blackout Periods .....	12
Vesting.....	12
Years of Vesting .....	12
Service with Affiliates .....	12
Additional Vesting Rules .....	12
Breaks in Service .....	12
Military Leave .....	13
Forfeiture of Non-vested Employer Basic and Matching Contributions .....	13
Withdrawals .....	13
Withdrawal from your Rollover Accounts .....	13
Age 59 1/2 Withdrawals .....	13
Hardship Withdrawals .....	13
Immediate and Significant Financial Need.....	14
How to Apply for a Hardship Withdrawal .....	14
Minimum Required Distributions .....	14
Tax Consequences of Withdrawals .....	14
After-Tax Contributions in Accounts Transferred from E.F. Hutton Plans.....	14
Final Distributions.....	14
Distribution upon Termination of Employment or Disability.....	14
Distribution upon Death .....	15
Valuation .....	15
Payment Procedures .....	15
Restrictions on Resale of Common Stock .....	16
Incompetent or Missing Payees.....	16
Miscellaneous .....	16
Tax Consequences of Withdrawals/Distributions.....	16
Withdrawal of After-tax Contributions .....	16
Withdrawal of Roth Contributions .....	16
Stock Distributions .....	17
Plan Loans .....	17
Non-Alienation of Benefits/Qualified Domestic Relations Orders .....	18
Voting of Common Stock and Other Securities .....	18
Expenses.....	18
Top-Heavy Plans.....	18
Special Provisions Applicable to Former Neuberger Berman Plan Participants.....	18
Pension Account .....	19
In-service withdrawals from your Profit Sharing Account .....	19
New Beneficiary Designations Required .....	19
Domestic Partners .....	19
Spousal rights to Pension Account .....	19
Additional Forms of Death Benefits Available for Pension and Profit Sharing Accounts .....	19
Withdrawal of After-tax Contributions .....	19
Benefit Claims and Appeal Procedure .....	20
Plan Amendment or Termination .....	20
Your Rights Under ERISA.....	20
Prudent Actions by Plan Fiduciaries .....	21
Enforce Your Rights.....	21
Assistance With Your Questions .....	21
Administrative Facts .....	21
Plan Name .....	21
Plan Sponsor .....	21
Participating Employers .....	21
Employer Identification Number.....	21
Plan Number .....	21
Plan Type .....	21
Plan Administrator.....	21
Trust Fund.....	22
Plan Year .....	22
Payment of Benefits .....	22
Agent for Service of Legal Process .....	22
Securities Act of 1933 .....	22
Tax Effects of the Plan on the Company .....	22
Information about the Company and the Company's Common Stock.....	22
Lehman Brothers Retirement Service Center .....	24
Lehman Brothers Intranet .....	24

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## Lehman Brothers Savings Plan Summary Plan Description

The Lehman Brothers Savings Plan ("Plan") is a 401(k) plan that provides you with an easy and convenient way to save toward your retirement. There have been various changes to the for 2008 including:

- The addition of a new Roth 401(k) contribution feature to the Plan (see the "Contributions" section on page 3)
- The 50% limit on investments in the Lehman Brothers Common Stock Fund has been reduced to 20% (see the "Your Investments" section on page 6)
- Basic and Employer Contributions for the 2007 and later plan years will be invested according to the employee's investment elections (see the "Employer Contributions – Basic and Matching" section on page 5)
- The Plan's default investment option has been changed to the Fidelity Freedom Fund available through the Plan with the target date that "best" corresponds to the participant's 65<sup>th</sup> birthday.

By participating in the Plan through traditional pre-tax contributions, you receive an immediate tax benefit since you are saving with tax-deferred dollars. In other words, your Plan contributions are automatically deducted from your paycheck before they are taxed.

By participating in the Plan through Roth contributions, you have the potential of withdrawing your contributions, along with the investment experience on these contributions, tax-free. Unlike traditional 401(k) contributions, Roth contributions are automatically deducted from your paycheck on an *after-tax* basis.

You can choose to have both your pre-tax and Roth contributions invested among a variety of investment funds, each with a varying level of risk. Lehman Brothers Holdings Inc. ("Company") and its participating affiliates (together referred to as the "Employers") may also make contributions to the Plan on behalf of Participants who meet certain eligibility requirements.

You will not be taxed on your traditional pre-tax contributions, any Employer contributions or any investment earnings until you receive a distribution from the Plan. A distribution of these amounts when you terminate employment is taxable (and if you terminate before age 55 and take your distribution before age 59-1/2, may be subject to an additional 10% tax) unless "rolled over." You may generally continue the tax-deferred status of these funds by rolling over your

distribution to an individual retirement account (IRA) or to a new employer's eligible retirement plan.

Roth 401(k) contributions, including any investment performance on these contributions, can be withdrawn tax-free as long as the withdrawal is a qualified distribution (at least 5 tax years from your first Roth 401(k) contribution and you have attained age 59 1/2, become disabled, or are deceased).

The Employee Benefit Plans Committee ("Committee"), which is the Plan administrator, has designated Fidelity Investments ("Fidelity") as the recordkeeper for the Plan and as its representative to discharge a number of its responsibilities under the Plan. Fidelity has established the Lehman Brothers Retirement Service Center ("Plan's Service Center") for you to obtain information regarding the Plan and to assist in the processing of the transactions outlined in this Summary Plan Description. To access the Plan's Service Center, log on to Fidelity's NetBenefits™ web site at [netbenefits.fidelity.com](http://netbenefits.fidelity.com), or call 1-866-Lehman6 (1-866-534-6266).

In addition to enrolling in the Plan, you may make and change elections to your investment fund options, access information about the Plan, and access your account through the Plan's Service Center.

### Plan Document Controlling

This booklet is the summary plan description for the Plan, as amended through December 31, 2007. The booklet summarizes the most important provisions of the Plan, but it does not provide all the details of the Plan. These can be found in the official Plan document. The Plan document is always used in cases requiring a legal interpretation of the Plan. If there is any difference between the Plan document (as in effect at the relevant time) and this booklet, your rights will be based on the provisions of the Plan document. However, your rights under the Plan document may be modified as required or permitted under applicable law to take account of changes in Plan operation that are made to reflect changes in applicable law even if these changes have not yet been formally reflected in the Plan document. You may obtain a copy of the Plan document from the Plan's Service Center.

If you have any questions about any information in this booklet, contact the Plan's Service Center.

The Company reserves the right to amend the Plan, in whole or in part, at any time, or to terminate it at any time with or without prior notice.

Nothing in the Plan or in this Summary Plan Description constitutes or reflects any contract of continuing employment or alters in any way the "at-will" nature of

each employee's employment with the Employers. Nothing in the Plan or in this Summary Plan Description affects your Employer's ability to treat you without regard to its effect on your benefits under the Plan.

## Eligibility

You are eligible to participate in the Plan on your first day of employment by an Employer if you are paid on an hourly, salaried or commission basis, except if (1) you are employed outside of the United States, unless you are paid through a U.S. based payroll in U.S. dollars, (2) you are employed in a special purpose program (such as student intern), (3) you do not have a valid Social Security Number, or (4) you are a leased employee, or you perform services for an Employer under an arrangement in which you are treated as a consultant, an independent contractor or an employee of another entity.

## Joining the Plan

### Types of Accounts and Contributions

Most participants will have multiple accounts under the Plan (collectively, the "accounts"), each containing a specific type of contribution that is separated for recordkeeping purposes:

- Before-Tax Account and Catch-up Contributions Account ("Before-Tax Accounts")
- Roth 401(k) Account and Roth Catch-up Contributions Account ("Roth Accounts")
- Employer Contributions Account
- Rollover Account
- After-Tax Rollover Account

These accounts hold, as applicable, the following respective types of contributions (and any investment gains or losses you may have had on these contributions):

- Before-Tax Contributions and Catch-Up Contributions (collectively, "Before-Tax Contributions");
- Roth Contributions and Roth Catch-Up Contributions (collectively, "Roth Contributions");
- Employer Basic Contributions and Employer Matching Contributions (collectively, "Employer Contributions"); and
- Before-Tax Rollover Contributions and After-Tax Rollover Contributions (collectively, "Rollover Contributions").

### Participation

If you are eligible to participate in the Plan, you may begin making Before-Tax or Roth Contributions by enrolling through the Plan's Service Center by contacting Fidelity NetBenefits™ at [netbenefits.fidelity.com](http://netbenefits.fidelity.com) or by calling Fidelity at 1-866-Lehman6. By enrolling in the Plan you authorize your payroll deductions to begin and you become a Plan Participant. Your contributions will continue until you change your election through the Plan's Service Center at [netbenefits.fidelity.com](http://netbenefits.fidelity.com) or the phone number above, or they are suspended (such as when a limitation on the amount you may contribute becomes applicable). If you do not make Before-Tax or Roth Contributions to the Plan but you are eligible to receive an Employer Basic Contribution, you will become a Plan Participant as of the date the first Employer Basic Contribution is credited to your Employer Contributions account under the Plan.

You may rollover a qualifying distribution you receive from another plan, as either a participant, a surviving spouse, or an alternate payee ("Rollover Contribution"), as described in the section entitled "Rollover Contributions" on page 6. Your Rollover Contributions are tracked separately within your Plan account(s), and you will be asked to specify the investment fund(s) in which you want your Rollover Contribution initially invested. If you are not already a Plan Participant, you will become a Plan Participant as of the date the Plan receives your Rollover Contribution.

When you become a Participant, you will be asked to make your investment elections and name a beneficiary to receive your account balance if you should die (see the section entitled "Designating a Beneficiary" on page 9).

Your right to make contributions to the Plan will cease when you are no longer employed by an Employer or are transferred to an ineligible employment status.

### Contributions

You can contribute between 1% and 50% (in 1% increments) of your Pay to the Plan as Before-Tax or as Roth Contributions. You must select the percentage of your Pay you wish to contribute in each payroll period, whether the contributions will be Before-Tax Contributions or Roth Contributions, and specify the investment fund(s) in which you want your contributions invested. Payroll deductions of your contributions will begin as soon as administratively practicable after your enrollment process is completed, which is usually two to three weeks after your instructions are received. Contributions are only made through payroll deduction subject to the percentage limits outlined above.

By making Before-Tax Contributions, you defer paying federal (and in most states, state and local) income taxes on the portion of your Pay that is reduced by your Before-Tax Contributions. However, your Before-Tax Contributions do not reduce your Social Security taxes or benefits, or any other pay-related benefits such as life insurance and disability coverage, or pension plan benefits.

By making Roth Contributions, you will not have the benefit of tax deferral now but you will have the potential to receive a tax free withdrawal from the Plan in the future. Roth Contributions do not affect your taxable income.

### **“Pay”**

“Pay” means the total cash earnings you receive from an Employer in a Plan Year, determined before taxes and before giving effect to any salary reduction agreement. “Pay” does not include any compensation deferred or credited during the calendar year under any non-tax-qualified deferred compensation program, severance, other post-termination payments, any foreign currency earnings, or earnings that are paid in stock. In accordance with Internal Revenue Service (“IRS”) regulations, the Pay taken into consideration under the Plan is subject to an annual maximum limit (\$230,000 for 2008, subject to subsequent cost of living adjustments).

Contributions are subject to the availability of Pay after other required deductions are taken, such as your contribution to the Lehman Brothers Group Insurance Plan and other welfare plans, and any withholding from Pay required by law.

### **Limits on Elective Deferrals**

The total amount of Before-Tax and Roth Contributions are subject by law to an annual maximum dollar amount (“Elective Deferral Limit”). The Elective Deferral Limit for calendar year 2008 is \$15,500. The elective deferral limit may be increased in future years by the IRS.

The Elective Deferral Limit applies to all Before-Tax and Roth Contributions and similar contributions you make to any other employer-sponsored savings or profit-sharing plan in a calendar year. Once you reach the Elective Deferral Limit under this Plan, your contributions under this Plan will be suspended automatically for the rest of the year (but will resume with the first payroll period of the following year, unless you elect to continue to suspend your contributions as described in the section “Changing Your Elections” on page 10).

The Internal Revenue Code may further limit the contributions made on behalf of individuals who are deemed “highly compensated employees.” If you are

affected by these limitations, the Plan’s Service Center will notify you.

### **Catch-Up Contributions**

If you will be age 50 or older by the end of a Plan Year and wish to contribute more than the Elective Deferral Limit for that Plan Year (discussed above) or more than 50% of your Pay, you may make additional “Catch-Up Contributions” to the Plan. You may make a Catch-Up Contribution each pay period of between 1% and 25% of your eligible compensation by making a separate election through the Plan’s Service Center by contacting Fidelity NetBenefits™ at [netbenefits.fidelity.com](http://netbenefits.fidelity.com) or by calling Fidelity at 1-866-Lehman6. The maximum annual Catch-Up Contribution for calendar years 2008 is \$5,000. The annual Catch-up Contribution limit may be increased in future years by the IRS.

When electing to make Catch-up contributions, you must select the percentage of your Pay you wish to contribute in each payroll period and whether the contributions will be Before-Tax Contributions or Roth Contributions. Note that your Before-Tax/Roth election may be different than your election for your regular contributions towards the Elective Deferral Limit.

You may make Catch-Up Contributions before or after you have already reached one of the otherwise applicable contribution limits.

### **Reduction of Elective Deferral Limit - Important for New Employees**

You are responsible for monitoring compliance with the Elective Deferral Limit and Catch-up Contribution limit in any year in which you are participating in another employer’s plan. For example, if you start contributing under the Plan in a year during which you made before-tax or Roth contributions to a prior employer’s 401(k) plan, your Elective Deferral Limit and/or Catch-up Contribution limit under this Plan will be reduced by the contributions you made to that other plan in the same year.

If you exceed the Elective Deferral Limit or Catch-up Contribution limit because you made contributions to another employer’s plan, you may request a return of Before-Tax or Roth Contributions you made during the year that exceed the limit. Your request must be made to the Plan’s Service Center no later than February 15 of the year following the year in which the excess Before-Tax or Roth Contributions were contributed to the Plan. Your request must include a statement that the Elective Deferral Limit will be exceeded unless the excess Before-Tax or Roth Contributions are returned and your agreement to forfeit any Employer Matching

Contributions credited to your account in the Plan and attributable to such excess contributions. Any excess Before-Tax or Roth Contributions that may be returned to you will be returned by April 15 of the year following the year in which such contributions were made to this Plan. Excess contributions not distributed to you under this procedure will be included in your current taxable income, will remain in the Plan and will also be taxable upon later distribution from the Plan.

## **Employer Contributions—Basic and Matching**

The Employer will make an Employer Contribution for Basic and Matching Participants as described below. A "Basic Participant" for a Plan Year in which an Employer Contribution is made is a Participant who (1) was originally hired prior to January 1 of the Plan Year, (2) has at least one year of service as of the end of that Plan Year, (3) is on the Employer's payroll on the last day of that Plan Year, and (4) is not:

- an hourly, salaried or commissioned employee whose "Compensation" exceeds \$50,000; or
- in any position excluded by the Employer as described in the Employer's job classifications.

A "Matching Participant" for a Plan Year in which an Employer Contribution is made is a Participant who (1) was originally hired prior to January 1 of that Plan Year, (2) has at least one year of service as of the end of that Plan Year, (3) was a U.S. benefits eligible employee at some point during that Plan Year, (4) is employed by Lehman Brothers Holdings Inc. or certain of its affiliates which it treats as within its "control group" for these purposes on the last day of that Plan Year, (5) has Compensation of \$200,000 or less, and (6) is not a Basic Participant.

The "Compensation" used to determine your eligibility for Employer Contributions is "W-2 earnings" (i.e., the amounts that are reportable on your IRS Form W-2 as earnings) plus any contributions made to the Plan.

### **Twelve Month Service Requirement**

A "year of service" generally means a 12-month period, beginning with the month you start work for an Employer, during which you remain employed by an Employer or an affiliate. A break in service of less than a year will count toward the required 12-month period, but not toward meeting the requirement of employment at year-end. Service with an 80% or more owned subsidiary of the Company generally counts for the purpose, whether or not the subsidiary participates in the Plan. For special rules that may apply to service with

certain prior employers or before the affiliate was acquired, please contact the Plan's Service Center.

### **Eligibility upon Reemployment**

If you leave the Employer and are later reemployed as an employee eligible to participate in the Plan, you will be eligible for Employer Contributions in the year you are rehired if all of other Employer Contribution requirements are met, and (i) you previously made contributions to the Plan or were otherwise vested in any amounts under the Plan, or (ii) your break in service was less than five years. Otherwise, you will generally be required to meet the 12 months of service requirement again in the same manner as a new employee. Please contact the Lehman Brothers HR Service Center at 212-526-2363 for any questions you have regarding your individual situation.

### **Types of Employer Contributions**

There are two types of Employer Contributions — Employer Basic Contributions and Employer Matching Contributions. Participants may be eligible to receive Employer Contributions as follows.

Type of Participant	Type of Contribution
Basic Participant	Basic Contribution of \$500  Matching Contribution equal to the Participant's Before-Tax and Roth Contributions for the Plan Year to a maximum of \$3,500
Matching Participant	No Basic Contribution  Matching Contribution equal to the Participant's Before-Tax and Roth Contributions for the Plan Year to a maximum of \$4,000

A Plan Participant who is neither a Basic Participant nor a Matching Participant is not eligible to receive either Employer Basic or Matching Contributions.

### **Examples**

**Example One:** The following is an illustration of Employer Contributions made to the account of a Basic Participant whose Pay is \$30,000 and who has contributed 5% of Pay as Before-Tax Contributions.

Before-Tax Contributions	\$1,500
Employer Matching Contribution (up to first \$3,500 of Before-Tax Contributions)	\$1,500

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Employer Basic Contribution	\$500
Total of Before-Tax and Employer Contributions	\$3,500

In this example only \$1,500 of the annual contribution represents money actually contributed by the Participant; the other \$2,000 is the Employer Contribution.

**Example Two:** The following is an illustration of Employer Contributions made to the account of a Matching Participant whose Pay is \$60,000 and who contributed 5% of Pay as Roth Contributions.

Roth Contributions	\$3,000
Employer Matching Contribution (up to first \$4,000 of Roth Contributions)	\$3,000
Total of Roth and Employer Contributions	\$6,000

In this example \$3,000 of the annual contribution represents money actually contributed by the Participant; the other \$3,000 is the Employer Contribution.

### **Vesting in Employer Contributions**

You will become fully vested (have a nonforfeitable right) to Employer Contributions made on your behalf for Plan Years beginning on and after January 1, 2005 once you have 3 years of vesting service. (Employer Contributions for years prior to 2005 are fully vested regardless of your years of service.) If you leave before you have 3 years of vesting service, you will forfeit all non-vested Employer Contributions once you take distribution of your account or your break in service is five years or greater. (see the section entitled "Vesting" on page 11)

### **Form of Contribution/Investment**

The Employer Contributions allocated to your account are invested in accordance with your investment elections for your Before-Tax/Roth Contribution accounts..

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### **Military Service**

If you terminate employment to enter eligible military service, credit for vesting will be given for that service if you return to the Company in the period your reemployment rights are protected by law. Upon your return, you will be entitled to make Before-Tax or Roth Contributions for the period of military service and receive related Employer Contributions, up to the amount permitted had you continued in employment. For more information, please contact the Plan's Service Center.

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### **Rollover Contributions**

If you are a Plan Participant or you are eligible to become a Plan Participant, you may make a contribution to the Plan of certain qualifying rollover distributions. Rollover Contributions may include eligible rollover distributions from qualified plans, IRAs, 403(b) tax-sheltered annuities, 457 deferred compensation plans sponsored by governmental entities, and direct transfers of after-tax contributions from another such plan. Rollover Contributions to your Roth 401(k) account may come from another Roth 401(k) or Roth 403(b) account. Roth IRA rollovers are not permitted. If you are your spouse's beneficiary under any such plan (or are entitled to a portion of your spouse's benefits under such a plan pursuant to a qualified domestic relations order), an eligible rollover distribution you receive from such plan (but not from an IRA) upon the death of your spouse (or as an alternate payee under such order) may be similarly rolled over to the Plan.

To make a Rollover Contribution, you must comply with the Plan procedures (which can be obtained through the Plan's Service Center). You must provide written certification to the Plan's Service Center (that is satisfactory to the Plan's Service Center) that such contribution is eligible for rollover to this Plan. In addition, you must elect how your rollover contribution is to be invested. This election is separate from the investment election you make for your Before-Tax or Roth Contributions. You may not elect to invest more than 20% of your Rollover Contribution in the Lehman Brothers Common Stock Fund. Any elections you later make to transfer amounts between investment funds will apply to all contributions credited to your Plan account(s), including Rollover Contributions.

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### **Your Investments**

The Plan is based on the premise that individual Participants (or their beneficiaries) have many differing financial situations, retirement goals, and risk tolerances, and are consequently best able to determine the investments most appropriate to their own situation. Accordingly, each Participant or beneficiary has the responsibility to make his or her own decisions as to the investment of the assets in his or her own account(s).

The Plan offers you the opportunity to consider a broad range of different investment funds for the investment of your account balances — all with varying degrees of risk. You elect your initial investment fund choices through the Plan's Service Center when you begin participating in the Plan and/or when you make a Rollover Contribution to the Plan. You may then change your selections as described in the section entitled "Changing Your Elections."

Please note that your investment elections for your contributions will apply to your Before-Tax Contributions, Roth Contributions, Catch-Up Contributions, Roth Catch-Up Contributions and any loan repayments you make to the plan (as described in the section "Plan Loans" on page 16).

In choosing any investment fund for your account(s) under the Plan, you should realize that you may be investing in securities whose market values will change — down as well as up. Therefore, there is no guarantee that the money you put into the funds will retain its original value or that your account(s) will grow while in these funds.

Presently, you may invest your account balances in any of the funds listed under the heading "Investment Performance Summary", subject to any restrictions imposed by a particular fund as described in the information provided for the fund and the restrictions described below on investments in the Company Stock funds. You may invest your entire account(s) in one fund, or divide your investments among several funds subject to the limitations described under the heading "Transferring Existing Account Balances." Except for the Lehman Brothers Common Stock Fund, which is created by the express terms of the Plan, the Committee may add or eliminate funds or investment alternatives at any time.

Certain investment funds have restrictions on transfers into and out of such funds and may charge a fee for transfers made prior to a minimum holding period. For further information regarding the restrictions or fees, contact the Plan's Service Center.

### **Investing in a Company Stock Fund**

For your long-term retirement security, you should give careful consideration to the importance of a well-balanced and diversified investment portfolio, taking into account all your assets, income and investments. The Lehman Brothers Common Stock Fund is invested exclusively in the common stock of a single company.<sup>1</sup> Each of the other investment funds is invested in a number of securities (such as stocks, bonds, fixed rate contracts, etc. depending on the fund's investment objective), not just the stocks or bonds of one company. There is a risk to holding substantial portions of your assets in the securities of any one company, as individual securities tend to have wider price swings, up and down, than investments in diversified funds.

### **Life Cycle Funds**

The available investment funds include "Life Cycle Funds" -- a series of Fidelity Freedom Funds which invest in other Fidelity mutual funds to produce different mixes of equity and fixed income investments, depending on the "target retirement date" adopted by the Fund. Each Fund moves gradually to a more conservative asset allocation over time. If you wish to use this approach to investing, please note that the "target retirement date" you use in selecting among the various Freedom Funds need not be your planned retirement date. For example, if you expect to keep your funds invested in the Plan while you take partial distributions over an extended period following retirement, you should consider whether or not to select in whole or in part a Fund or Funds that have a target retirement date at some time after your retirement.

### **Information Available**

Fund prospectuses and historical performance for each of the investment options are available from the Plan's Service Center at [netbenefits.fidelity.com](http://netbenefits.fidelity.com) or 1-866-Lehman6 (1-866-534-6266). You should obtain and read this information carefully before you invest.

On request, the Plan's Service Center will provide you with: the latest information available regarding annual operating expenses of each investment option (e.g., investment management fees, administrative fees, transaction costs) which reduce the rate of return and the aggregate amount of such expenses expressed as a percentage of average net assets of the investment options; copies of any prospectuses, financial statements and reports, and of any other materials relating to the investment options to the extent such information is provided to the Plan; information concerning the past and current investment performance of each investment option, determined, net of expenses, on a reasonable and consistent basis; a list of the assets comprising the portfolio of each option other than mutual funds, the value of each such asset (or the proportion of the investment option which it comprises), and, with respect to each such asset which is a fixed rate investment contract issued by a bank, savings and loan association or insurance company, the name of the issuer of the contract, the term of the contract and the rate of return on the contract; and information concerning the value of units in each investment option credited to your account.

In providing you with information about the investment funds, through the Plan's Service Center or otherwise, neither the Committee nor the Company is acting in an advisory capacity with regard to your investment in any particular fund, nor guaranteeing that any fund will meet

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<sup>1</sup> The Lehman Brothers Common Stock Fund maintains a small reserve invested in short-term fixed income investments for liquidity purposes.

its investment objective. You should consider your own investment goals and, if necessary, consult your own investment adviser for advice on the selection of any particular fund.

#### **Section 404(c) Plan**

This Plan is intended to constitute a plan described in Section 404(c) of the Employee Retirement Security Act of 1974, as amended (ERISA) and the regulations promulgated thereunder. Section 404(c) applies to plans, (such as this Plan), under which participants (or beneficiaries) exercise investment control over the assets in their individual accounts. In an ERISA 404(c) plan, the Plan fiduciaries are generally relieved of liability under Part 4 of Title I of ERISA for losses that are the direct and necessary result of a participant's (or beneficiary's) own investment decisions.

The following table presents investment performance information for each of the funds presented as the percentage increase or decrease in the asset value of the fund. The rates reflect the reinvestment of dividends and interest. Please remember that past performance is neither a guarantee nor necessarily an indication of future returns.

**Investment Performance Summary**

	1/1/2007- 12/31/2007	1/1/2006- 12/31/2006	1/1/2005- 12/31/2005		1/1/2007- 12/31/2007	1/1/2006- 12/31/2006	1/1/2005- 12/31/2005	
Allianz CCM Emerging Companies Fund – Institutional Class	2.57%	6.01%	7.23%		Fidelity U.S. Bond Index Fund	5.40%	4.33%	2.26%
American Funds Capital World Growth and Income	17.43%	22.23%	14.62%	Hartford Capital Appreciation Fund Class A	16.83%	16.61%	15.55%	
Calamos Growth Fund A	23.26%	1.45%	6.47%	Lehman Brothers High Income Bond Fund	1.61%	8.00%	1.62%	
Century Sm Cap Sel I	2.85%	9.58%	4.04%	Lehman Brothers Common Stock Fund	-15.27%	22.60%	46.70%	
Fidelity Asset Manager	6.33%	9.19%	4.03%	MFS Value Fund	7.61%	20.67%	6.22%	
Fidelity Capital & Income Fund	3.82%	13.04%	5.04%	Neuberger Berman Genesis Fund – Investor Class	21.89%	7.31%	16.37%	
Fidelity Diversified International	16.03%	22.52%	17.23%	Neuberger Berman International Fund	2.92%	25.18%	23.96%	
Fidelity Freedom 2010 Fund®	7.43%	9.46%	5.92%	Neuberger Berman Partners Fund - Investor Class	10.10%	13.19%	17.99%	
Fidelity Freedom 2015 Fund®	7.82%	10.36%	7.01%	Neuberger Berman Socially Responsive Fund	7.48%	14.44%	7.58%	
Fidelity Freedom 2020 Fund®	8.54%	11.61%	7.75%	Neuberger Berman Value Equity Fund	9.36%	8.80%	20.49%	
Fidelity Freedom 2025 Fund®	8.64%	11.84%	8.19%	PIMCO Total Return Fund - Administrative Class	8.81%	3.74%	2.63%	
Fidelity Freedom 2030 Fund®	9.27%	12.90%	8.62%	Stable Value Fund	4.87%	4.73%	4.38%	
Fidelity Freedom 2035 Fund®	9.27%	12.94%	9.04%	Templeton Developing Markets Trust - Class A	28.77%	28.29%	28.20%	
Fidelity Freedom 2040 Fund®	9.31%	13.49%	9.06%	T. Rowe Price Mid Cap Value Fund	0.60%	20.24%	7.73%	
Fidelity Freedom 2045 Fund®*	9.50%	9.00%	N/A	Vanguard Total Stock Market Index	5.55%	15.63%	6.09%	
Fidelity Freedom 2050 Fund®*	9.77%	9.00%	N/A	Vanguard Institutional Index Fund	5.47%	15.78%	4.91%	
Fidelity Large Cap Stock Fund	13.09%	12.96%	7.48%					
Fidelity Low-Priced Stock Fund	3.16%	17.76	8.85					
Fidelity Select Portfolio: Biotechnology Portfolio	2.65%	3.60%	8.78%					
Fidelity Select Portfolio: Health Care Portfolio	12.45%	4.98	16.88					
Fidelity Select Portfolio: Technology Portfolio	19.78%	7.51%	4.92%					
Fidelity Select Portfolio: Telecommunications Portfolio	8.20%	26.78%	5.15%					

\* The Fidelity Freedom 2045 and 2050 Funds have an inception date of June 1, 2006.

The returns shown in this Investment Performance Summary reflect expenses the investment fund managers charged during the respective periods (which can be found in the prospectus for each fund), but do not reflect the Plan administrative expenses (discussed on page 17) that may have been chargeable against each account for the same periods. Generally, such expenses could range from as little as 0% to as much as 0.2% per year. The actual return you experience may differ based on the timing of contributions, transfers, and withdrawals.

### **Investment of Current Contributions**

You may invest your Rollover Contributions, Before-Tax Contributions, or Roth Contributions in any one or more of the Funds available in 1% increments. However, no more than 20% of your contributions may be directed to the Lehman Brothers Common Stock Fund. If you fail to designate where you would like your contributions invested, they will be invested in the default fund as designated by the Committee, which currently is the Fidelity Freedom Fund with the target date that "best" corresponds to your 65<sup>th</sup> birthday.

### **Valuation Date(s)**

Your interest in any investment fund is based on your proportionate share of all of the Plan's investments in that fund, determined on a daily basis by the Plan's recordkeeper using a unit accounting method. As of the end of each day the New York Stock Exchange ("NYSE") is open (i.e., each "Valuation Date"), your account will be adjusted by (1) contributions made to or withdrawals made from your account(s), if any, and (2) your share of any increase or decrease in asset values and any interest, dividends and other earnings earned by each investment fund in which your account(s) is invested.

It should be noted that events may occur that could disrupt the daily valuation of accounts, and that there is no guarantee that the adjustments described above will take place within the intended time frame.

The earnings on each investment fund are reinvested in that fund.

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### **Benefit Statements**

A statement of your account is always available to you. This statement includes detailed information on your account balance including your account balance and recent account activity.

You can create your own statement online through Fidelity's NetBenefits™ web site at [www.netbenefits.fidelity.com](http://www.netbenefits.fidelity.com). You can also request a

statement by speaking to a Fidelity representative who can create and mail you a statement of your account. You can reach a Fidelity representative via telephone at 1-866-Lehman6 (1-866-534-6266).

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### **Designating a Beneficiary**

If you should die while you have an undistributed balance under the Plan, your beneficiary will receive the value of your account under the Plan. If you are married, your spouse is your beneficiary unless you designate a different beneficiary with your spouse's notarized consent. You may change your designated beneficiary at any time, subject to your spouse's consent if you are married. If you fail to designate a beneficiary and you have no surviving spouse, payment will be made to your estate.

If you are single and later marry, your spouse will become your beneficiary automatically, and you must file a new designation of beneficiary form with your spouse's consent if you wish to continue any prior designation in effect (or designate any new beneficiary other than your spouse). To name or change a beneficiary, contact the Plan's Service Center for the necessary forms.

### **Domestic Partners**

To the extent permitted by law, your domestic partner has the same rights as a spouse under the Plan. For example, if you enter into a domestic partnership as described below, your partner will become your beneficiary unless, after he or she becomes your partner, you designate a different beneficiary and obtain your partner's notarized consent to that designation.

Under the applicable tax laws, however, your domestic partner does not have the same right as a spouse to rollover a distribution from the Plan to another employer's plan and you may not rollover into the Plan any amounts you receive as the beneficiary of your domestic partner. For the same reason, minimum required distributions discussed on page 13 may be calculated differently for participants with domestic partners rather than spouses.

A domestic partner is an individual who is not related to you, but who is living with you on a continuous basis and who has a close and committed personal relationship with you. Domestic partnerships include civil unions and same-sex marriages that are legally valid in the jurisdiction in which entered into. In order for a domestic partnership to be valid, neither you nor your domestic partner can be married to another person (even if legally separated), or have a domestic partnership with another person.

For the Plan to recognize your domestic partnership, you must do one of the following:

- If your domestic partnership is a civil union or same-sex marriage, you may (but are not required to) provide a copy of your certificate of civil union or marriage to the Lehman Brothers HR Service Center.
- If you have registered your domestic partnership with a governmental body pursuant to state or local law authorizing such registration, you may (but are not required to) provide a copy of your valid domestic partnership registration to the Lehman Brothers HR Service Center.
- If you do not have a certificate of civil union or marriage or registration of domestic partnership with a governmental body, you must register your domestic partnership with the Lehman Brothers HR Service Center by completing a Lehman Brothers Declaration of Domestic Partnership form and filing it with the Lehman Brothers HR Service Center. The Declaration of Domestic Partnership form is available on the Lehman Brothers intranet site or by contacting the Lehman Brothers HR Service Center at (212) 526-2363.
- A domestic partnership ends upon filing a Termination of Domestic Partnership form with the HR Service Center. You can obtain a Termination of Domestic Partnership form from the Life @ Lehman page on LehmanLive under 'Frequently Requested Forms' or from the Lehman Brothers HR Service Center.

A domestic partnership ends when the civil union, marriage, or domestic partnership is terminated according to the provisions of the governing body that established the domestic partnership. If the domestic partnership was registered through the Lehman Brothers HR Service Center, it will continue to be recognized by the Plan until a Termination of Domestic Partnership form is filed with the HR Service Center. You can obtain a Termination of Domestic Partnership form from the Life @ Lehman page on LehmanLive under 'Frequently Requested Forms' or from the Lehman Brothers HR Service Center.

### **New Designations Required after Plan Mergers**

In general, beneficiary designations filed by a Participant under predecessor plans will no longer apply after a merger of those plans into this Plan. If your account under a prior plan was transferred to this Plan, you must therefore file new beneficiary designations under this Plan, which will apply both to your accounts transferred from the prior plan and your accounts for contributions under this Plan. If you are married or have a domestic

partner, your spouse or domestic partner must provide a written notarized consent to designation of any different beneficiary, as described above.

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## **Changing Your Elections**

### **Changing Your Contribution Rate**

You may want to increase or decrease the amount of your future contributions to the Plan. You may change your Before-Tax, Roth, Catch-Up, and/or Roth Catch-Up Contribution rates at any time through the Plan's Service Center. Your request will be processed as soon as administratively possible.

### **Suspending Your Contributions**

You may suspend your Before-Tax, Roth, Catch-Up, and/or Roth Catch-Up Contribution at any time through the Plan's Service Center. Your request will be processed as soon as administratively possible.

If you voluntarily suspend your contributions to the Plan, you may later resume contributing to the Plan at any time. You must make a request to resume through the Plan's Service Center. Your request will be processed as soon as administratively possible.

### **Changing Investment of Future Contributions**

Over time, you may want to change the investment direction of your future contributions. At any time, you may change the investment options in which your future contributions will be invested. You must request such change through the Plan's Service Center. Your request will be processed as soon as administratively possible.

### **Transferring Existing Account Balances**

You may transfer all or part of your existing account balance(s) (which includes any Before-Tax Contributions, Roth Contributions, Catch-Up Contributions, Roth Catch-Up Contributions, Employer Contributions and Rollover Contributions) from one investment fund to any of the other investment funds, subject to any restrictions applicable to a particular investment fund.

Transfers may be made in 1% increments of your total account balance or in fixed dollar amounts, as prescribed by the Committee.

Asset transfers into the Lehman Brothers Common Stock Fund are not allowed if, once the asset transfer is processed, your balance in this fund would exceed 20% of your total account balance.

You may transfer amounts between investment funds through the Plan's Service Center. Normally, if your request is made on a day in which the NYSE is open,

and the request is made prior to close of trading for that day, the amount to be transferred from a fund will be based on the value of your account(s) under the Plan as of the close of the NYSE on that day. Otherwise, the amount to be transferred from a fund will be based on the value of your account(s) under the Plan as of the close of the NYSE on the next day the NYSE is open for trading.

However, it is possible that a systems failure or other unexpected event may prevent the processing of investment transfers, in which case every effort will be made to process investment elections as soon as possible after the problem is resolved, but the Plan will have no obligation to reconstruct what would have occurred had the problem not arisen.

Keep in mind that this type of transfer does not affect the investment direction of your future contributions.

### **Limitations on Transfers**

Although you may normally make transfers on any day the NYSE is open, the sponsor of an Investment Fund or the Committee may impose restrictions on transfers in or out of any given Investment Fund. Restrictions may also be needed to comply with applicable law. You will be notified if any such restriction applies to your account.

### **Redemption Fees**

Certain investment funds impose redemption fees on shares not held for at least a minimum period. These are referenced in the summary of investment fund options provided to participants (and their beneficiaries) through the Plan's Service Center at [www.netbenefits.fidelity.com](http://www.netbenefits.fidelity.com) or 1-866-Lehman6 (1-866-534-6266) and explained more fully in the prospectus for the investment fund.

### **Blackout Periods**

Blackout Periods are imposed when the Company holds undisclosed material information that it has not disseminated to the public. The period prior to and surrounding an earnings announcement is the most recurrent Blackout Period. Blackout Periods may be imposed prior to other corporate announcements if they are deemed to be material.

During a Blackout Period you may not transfer any part of your existing account balance(s) into or out of the Lehman Brothers Common Stock Fund.

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## **Vesting**

Vesting is your non-forfeitable right to receive the value of your Plan account(s) when you terminate employment. You are immediately 100% vested in your

Before-Tax and Roth Contributions and in your Employer Contributions for all plan years up to 2004. All Employer Contributions made for the 2005 and later Plan Years will be subject to a three-year vesting requirement. Once you have three years of service, you will be 100% vested in your Employer Contributions. If you have three years of service on the date the Employer Contribution is made, you will be immediately 100% vested in that Employer Contribution.

### **Years of Vesting**

Years of vesting service are made up of 12-month periods, generally beginning with the month you are hired and ending with the month you terminate employment. For any month in which you work at least one hour, you will be credited with a full month of service. Once you complete the three year vesting requirement, you are 100% vested in your Employer Contributions.

**Example:** If your hire date was October 6, 2005, and you continue to be actively employed by the Firm through September 1, 2008, you will have 36 months – or 3 years – of vesting service on September 1, 2008 and become 100% vested on that date.

### **Service with Affiliates**

Generally, your service with 80% or more directly or indirectly owned subsidiaries of the Company will count toward vesting whether or not the subsidiary participates in the Plan. For special rules that may apply to service with certain prior employers or before the affiliate was acquired, please contact the Plan's Service Center.

### **Additional Vesting Rules**

Vesting service may also include certain periods when you are not actively employed by the Firm. For example, if you terminate employment and return within a twelve month period, you will be credited with vesting service for the period you were not with the Firm. In addition, you will generally continue to earn vesting service during a paid or unpaid leave of absence.

### **Breaks in Service**

If you leave the Employer and are later employed by an Employer or an Affiliate, you will retain credit for your prior vesting service if (i) you previously made contributions to the Plan or were otherwise vested in any amounts under the Plan, or (ii) your break in service was less than five years. Otherwise, your vesting service on rehire may be determined in the same manner as for a new employee. Please contact the Lehman Brothers HR Service Center at 212-526-2363 for any questions you have regarding your individual situation.

## **Military Leave**

If you incur a break in service because of qualified military leave, you will receive credit for vesting purposes for your time of qualified leave. Please call the Lehman Brothers HR Service Center for additional information.

## **Forfeiture of Non-vested Employer Basic and Matching Contributions**

If you leave the Firm before you have three years of vesting service, you will not be entitled to receive any Employer Contributions you received for the 2005 and later Plan years. This non-vested portion of your account balance will be forfeited when you receive a distribution of the remainder of your account balance (whether made directly to you or as a direct rollover to an IRA or another employer plan).

If you do not receive such a distribution within five years of your date of termination, the non-vested portion of your Account will be forfeited irrevocably on the fifth anniversary of your termination.

If you should forfeit the non-vested portion of your Employer Contributions Account and are then rehired by an Employer or Affiliate within five years of termination, the forfeited amount will be restored (i.e., credited to your Employer Contributions Account) if you repay the amount of the prior distribution within five years of the date of rehire.

Upon such rehire, you will be credited for your prior years of vesting service to determine when you are fully vested in your restored (or otherwise remaining) Employer Contributions Account if you had made contributions or were previously at least partially vested in your Account.

All forfeitures will be used to pay plan expenses or applied to reduce future Employer Contributions.

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## **Withdrawals**

You may make the following types of withdrawals from the Plan while you are employed by an Employer or an affiliate:

- The balances of either or both of your Rollover Account and After-Tax Rollover Account;
- If you are age 59-1/2 or older, the vested balance of all your Plan accounts; or
- If you have a financial "hardship," an amount from your Before-Tax and Roth Accounts needed to satisfy such hardship.

These withdrawals are subject to certain limitations, as described below.

If you wish to make a withdrawal, you should contact the Plan's Service Center. Withdrawals will be paid in a single lump sum cash payment as soon as administratively practicable. However, if a portion of the account from which the withdrawal is made is invested in Company stock, you may elect to receive such stock in lieu of cash (except in the case of hardship withdrawals). Procedures for electing to receive stock in lieu of cash can be obtained from the Plan's Service Center.

### **Withdrawal from your Rollover Accounts**

You may withdraw all or a part of the balance of either or both your Rollover Account and After-Tax Rollover Account, for any reason, while you are employed by an Employer or an affiliate. The withdrawal will be taken pro rata from the investment funds in which the account is invested.

### **Age 59-1/2 Withdrawals**

If you are age 59-1/2 or older, you can withdraw all or part of the vested balance of your Plan account(s), for any reason, while you are employed by an Employer or an affiliate.

Withdrawals will be made from your accounts in the following order: Rollover Account, After-Tax Rollover Account, Regular Before-Tax Account, Catch-Up Contributions Account, Employer Contributions Account, Roth After-Tax Account, and Roth Catch-Up Account. Unless otherwise elected, withdrawals will be made pro rata from the investment funds in which these accounts are invested.

### **Hardship Withdrawals**

You may withdraw your Before-Tax Contributions and Roth Contributions, as well as your pre-1989 investment earnings on such Contributions, and, to the extent needed, your Catch-Up and Roth Catch-Up Contributions, while you are employed by an Employer or an affiliate if you meet certain IRS requirements for a "hardship withdrawal." You may make a hardship withdrawal from your account(s) under the Plan if:

- The Committee determines that you have an "immediate and heavy financial need" (as described below).
- Your withdrawal amount is at least \$1,000 (or 100% of the available amount, if less).
- The following conditions apply to hardship withdrawals:
  - You cannot withdraw any post-1988 earnings attributable to your Before-Tax Accounts. You also cannot withdraw any Employer Contributions.

- You must first take all withdrawals and loans available to you under the Plan and all other plans of your Employer and its affiliates.
- Only the minimum amount required to satisfy the financial need (plus taxes where applicable) will be distributed.

### **Immediate and Significant Financial Need**

A qualifying "immediate and heavy financial need" is limited to the needs as set forth in the safe harbor provisions of the IRS code. The following is a summary of those provisions:

- Costs associated with the purchase of your principal residence (other than mortgage payments).
- Unreimbursed medical expenses for you, your spouse, or your dependents. (Note that hardship withdrawals are not available for expenses of a type that are not tax-deductible, such as cosmetic surgery.)
- Payment of the next 12 months' tuition and related educational fees (including room and board, but not books) for college or post-graduate education for you, your spouse, or your dependents.
- Payment to prevent eviction from or foreclosure of a mortgage on your principal residence.
- Payments for funeral or burial expenses for a Participant's deceased parent, spouse, child or dependent.
- Expenses to repair casualty loss damage to the Participant's principal residence.

The amount withdrawn may include amounts necessary to pay federal, state, or local income taxes or penalties reasonably anticipated to result from your withdrawal.

If the Committee approves your hardship withdrawal request:

- your participation in the Plan will be suspended for six months (at the end of that period you will have to re-enroll to participate in the Plan), and
- your contributions to any deferred compensation plans, stock option or stock purchase arrangements, will be similarly suspended.

Note: Suspension could affect your ability to receive all or a portion of any Employer Contributions made under this Plan.

Your approved hardship withdrawal will be taken pro rata from the investment funds in which your Before-Tax Accounts are invested.

### **How to Apply for a Hardship Withdrawal**

Any requests for a hardship withdrawal must be accompanied by the necessary forms, plus any necessary documentation to support the financial hardship. The forms can be obtained from the Plan's Service Center.

If you apply for a hardship withdrawal, you should contact the Plan's Service Center well in advance of the date you need the funds to allow ample time for processing. For purchase of a primary residence, application must be made prior to closing.

### **Minimum Required Distributions**

Federal law prescribes a "required beginning date" for distributions, which is generally April 1 after the calendar year in which the Participant attains age 70-1/2 (or, for Participants remaining employed beyond that year, April 1 after the year the Participant terminates employment).

A minimum distribution is required for that and all subsequent calendar years, in the amount of the Participant's account balance at the start of the year divided by a number representing the joint life and last survivor expectancy of the Participant and a hypothetical beneficiary ten years younger.

Minimum distributions to active employees that began when required under prior law are now optional so long as the Participant continues employment.

### **Tax Consequences of Withdrawals**

Withdrawals have potentially adverse tax consequences (see section entitled "Certain Tax Consequences of Withdrawals/Distributions" on page 15) which you should consider before you elect a withdrawal.

### **After-Tax Contributions in Accounts Transferred from E.F. Hutton Plans**

Withdrawals of after-tax amounts transferred from an E.F. Hutton Plan are not taxable. Contact the Plan's Service Center for more information.

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## **Final Distributions**

### **Distribution upon Termination of Employment or Disability**

Upon your termination of employment with all Employers and affiliates or upon your permanent disability (as determined under the terms of your Employer's long-term disability plan), you are entitled to a distribution of the vested amount credited to your account(s) under the Plan. If the total value of your account(s) does not exceed \$1,000, distribution will be made as soon as practicable after you elect whether you want your

distribution made directly to you, or in whole or in part as a direct rollover to an IRA or another employer's plan. The distribution will be based on the value of your account(s) as of the Valuation Date on which your request is processed. (If your election is not received by the date prescribed by the Committee, distribution will be made to you in cash less applicable withholding, based on the Valuation Date prescribed by the Committee.)

If your accounts exceed the \$1,000 limit, distribution will be made only if and when you elect to receive distribution. If you are not fully vested, distribution may be made of your entire vested account(s). If you are fully vested, you may elect full distribution of your account or you may choose to receive partial distributions until your account(s) is fully distributed. Each distribution must be requested separately through the Plan's Service Center. However, after April 1 following the year you reach age 70-1/2 or retire (if later) -- i.e., the required beginning date described under Minimum Required Distributions above -- your distribution each year cannot be less than the minimum required as described under that heading. Distribution will be based on the value of your account(s) as of the Valuation Date on which your request is processed, and made as soon as administratively practicable following that date.

If your account(s) are invested in the Lehman Common Stock Fund, you may elect to receive the corresponding portion of your distribution in stock in lieu of cash. To receive distribution in stock, your request must be received by the Plan's Service Center prior to the Valuation Date on which your distribution is processed. If elected on a timely basis, distribution of whole shares of stock (and cash for partial shares) will be made as soon as administratively possible following the date on which your request is processed.

If you leave an Employer by reason of a transfer to an affiliate that is not participating in the Plan, contributions to your account(s) will be suspended but you may continue to vest in Employer Contributions previously made. No distribution will be made, and your account(s) will continue to participate in the investment performance of the investment funds in which they are invested. You may change investment funds in the same manner, and subject to the same rules, as active Participants.

### **Distribution upon Death**

Your accounts will be fully vested should you die while employed by an Employer or an Affiliate.

In the event of your death prior to the distribution of your account(s) under the Plan, your beneficiary will be entitled to receive the vested amount credited to your

account(s). Distribution will be made as soon as practicable after the Plan's Service Center receives all information and elections necessary to make the distribution, or, if required elections are not timely made as of the date determined by the Committee as administratively practicable.

If your account balance exceeds \$1,000, your beneficiary may elect to receive a distribution as a single lump sum or, if your accounts are fully vested, in partial distributions, the last of which shall be made no later than 5 years after your death.

If your account(s) are invested in the Lehman Common Stock Fund, your beneficiary may elect to receive the corresponding portion of the distribution in common stock in lieu of cash. To receive payment in stock, your beneficiary's request must be received by the Plan's Service Center prior to the Valuation Date on which their request for distribution is processed. If elected on a timely basis, distribution of whole shares of stock (and cash for partial shares) will be made as soon as administratively possible following the Valuation Date in which their request is processed.

### **Valuation**

Amounts payable are based on the value of your account(s) under the Plan on the Valuation Date as of which the distribution is processed. No interest, earnings or losses are credited or paid with respect to the period between the Valuation Date and the actual date of payment. A "Valuation Date" occurs on any business day the NYSE is open.

You should be aware that daily valuation and the processing of transactions based on daily valuation is dependent on the availability of complete and accurate information, which may come from different sources. Since events may occur that could disrupt the daily valuation process, there is no guarantee that transactions will be processed or valuations adjusted at any given day or time.

### **Payment Procedures**

No payment or distribution will be made until all distribution procedures and requirements have been complied with. Distribution procedures and requirements, including any required forms, may be obtained from the Plan's Service Center. All payments and distributions are subject to processing procedures of the Committee and, where applicable, various parties including the transfer agent for the shares of common stock payable under the Plan. Except as required by law (such as tax withholding requirements), no charges or deductions will be made upon the distribution or

withdrawal of all or part of your interest in the Plan, unless authorized by you.

#### **Restrictions on Resale of Common Stock**

A Plan Participant who is an affiliate (as defined under the federal securities laws) of the Company may not resell any Company common stock issued to him under the Plan except pursuant to an effective registration statement, pursuant to Rule 144 under the Securities Act of 1933, as amended, or otherwise pursuant to an applicable exemption. There are no such restrictions applicable to the resale of common stock by Plan Participants who are not affiliates of the Company. In addition, certain officers and directors may be subject to Section 16 of the Securities Exchange Act of 1934 and the applicable rules in connection with the reporting of Company common stock held under the Plan and their disposition.

#### **Incompetent or Missing Payees**

If the Committee determines that any Participant or beneficiary entitled to payment under the Plan is unable to care for his or her affairs, because of illness or accident or any other reason, it may direct payment to the spouse, legal representative of such person or any other person as so designated by the Committee. Any payment so made will constitute a complete discharge of the liabilities of the Plan to said Participant or beneficiary.

Your Plan benefits are payable only from the Plan's trust fund. If the Committee cannot locate any person to whom a benefit is due under the Plan, the benefit will be forfeited unless that person later makes a valid claim for such benefit before the Plan is terminated. **Until distribution of your account(s) is completed, it is important that you continue to notify the Company of all changes of address.**

#### **Miscellaneous**

The Plan may rely on the statements and representations of Participants and their beneficiaries and will not be liable for any loss resulting from such reliance.

The Plan does not confer any legal rights to continuation of employment, and the Employer may discharge a Participant without regard to the effect of such discharge under the Plan.

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### **Tax Consequences of Withdrawals/Distributions**

A withdrawal or distribution from the Plan is generally subject to immediate 20% federal tax withholding and

ordinary income taxes for the year of receipt, if such payment is not directly rolled over to an IRA or another employer's eligible retirement plan. If you choose to have the withdrawal or distribution paid to you directly, you will therefore receive only 80% of the payment; however, you may still rollover all or part of the entire amount to an IRA or another employer's eligible retirement plan within 60 days of receiving payment. If you choose to rollover 100% of the withdrawal or distribution amount, you must find other money within the 60-day period to replace the 20% that was withheld. If you rollover only the 80% that you received, you will be taxed on the 20% that was withheld.

In addition, payments prior to age 59-1/2 which are not rolled over to an IRA or another employer's eligible retirement plan are generally subject to a 10% additional tax, unless made following termination of employment at age 55 or later.

A hardship withdrawal cannot be rolled over and will be subject to 10% federal income tax withholding, unless you elect not to have such withholding apply. However, such an election will not avoid your income tax obligation, or the additional 10% tax on withdrawals prior to age 59-1/2, on the amount withdrawn. You should consider what (if any) withholding from your hardship withdrawal is desirable in order to avoid possible penalties for not paying estimated tax on your income.

Withdrawals and distributions subject to Federal income tax (e.g., not rolled over) are also generally subject to state and local income taxes where applicable.

The applicable tax laws, which include a special rule for stock distributions, as discussed below, are complex. You should consult a tax specialist to make sure you fully understand the consequences of different choices available to you and your tax liability upon any withdrawal or distribution.

#### **Withdrawal of After-tax Contributions**

Withdrawals from your Pension Account or Profit Sharing Account attributable to your after-tax contributions will be tax-free up to the amount of your total such contributions through December 31, 1986 (less any tax-free withdrawals made prior to the merger into the Plan). Additional withdrawals with respect to your after-tax contributions will include associated investment earnings and be taxable to the extent of such earnings (unless rolled over).

#### **Withdrawal of Roth Contributions**

Withdrawals from your Roth 401(k) Account will be tax-free as long as the withdrawal is considered a qualified distribution. A qualified distribution is one that is taken at

least 5 tax years from the year of your first Roth 401(k) contribution and after you have attained age 59-1/2, become disabled, or are deceased.

If you elect to take a "non-qualified" distribution from your Roth Contribution Account you will be taxed on the full distribution, including the value of the Roth contributions that were originally contributed to the Plan on an after-tax basis.

### **Stock Distributions**

If you receive a lump sum distribution on termination of employment that includes shares of Company common stock, the value of the stock at distribution will be taxed to you to the extent it does not exceed the value when acquired for your account (unless you rollover the stock, or sale proceeds, within 60 days). If tax applies because you do not rollover, you will still not be taxed on the "Net Unrealized Appreciation" in the value of the stock until you sell or otherwise exchange the distributed stock, at which time the unrealized appreciation will be taxed as a long-term capital gain. Subsequent appreciation will be long-term or short-term capital gain, depending on the period for which the stock is held after distribution. The Net Unrealized Appreciation is the increase in the fair market value of the distributed stock over the value of the stock when acquired for your account. (This amount will appear on a tax form, Form 1099-R, which will be provided to you at the year-end following your distribution.) If you receive a distribution of after-tax contributions that includes shares of Company stock, the Net Unrealized Appreciation in that stock will similarly not be taxed at the time of distribution but only on subsequent disposition.

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### **Plan Loans**

The Plan permits certain Plan Participants to obtain loans against their Plan account balances. To be eligible, you must be a Participant who is (1) an active employee of an Employer or affiliate and (2) paid on a U.S. payroll. You may borrow up to 50% of the balance of your account, subject to the following:

- You must borrow at least \$1,000.
- Outstanding loan amounts may not exceed 50% of your total account balances or \$50,000, whichever is less.
- You may not have more than two loans outstanding at any time.
- If you had a prior loan outstanding at any time in the last 12 months, a new loan cannot exceed \$50,000 less the highest aggregate loan amount outstanding in the preceding 12 months.

- You will be charged a \$35 processing fee for each loan, which will be automatically deducted from your account.
- You will be charged a \$15 annual administration fee for each loan. This fee will be charged on a quarterly basis (\$3.75 per calendar quarter) and will be automatically deducted from your account.

Interest rates for new loans are determined periodically. You will pay interest to your account on each loan at the rate of prime plus one percent. The interest rate on your loan will remain fixed for the life of the loan.

Generally, all loans must be repaid over 12 to 60 months in whole-month increments. The only exception is for loans for the purchase of a primary residence ("Primary Residence Loan"), which will be granted for up to 120 months if required supporting documentation (e.g., contract of sale) is provided.

You have the right to prepay your loans in full at any time without penalty but you cannot reamortize them.

When you request a loan, a loan package will be sent to you, which will include an Amortization Schedule that will detail the amount of each loan repayment and the total number of repayments required to pay your loan in full. Your loan repayment will be deducted from each regular paycheck on an after-tax basis and will continue until either your loan is paid in full or your employment status with the Employer or affiliate changes. You may not suspend your loan repayments for any reason while employed by an Employer or affiliate, unless you make an acceptable alternate arrangement for a period of unpaid leave of absence.

Your endorsement of your loan check will constitute your agreement to the terms of the loan, including the promissory note for the loan. If you request a loan with a repayment period of 12 to 60 months, no other documentation is required and you will receive your check approximately 5-7 business days after you request your loan. If you requested a Primary Residence Loan with a repayment period of 61 to 120 months, you need to submit required supporting documentation. You should receive your check approximately 5-7 business days after the receipt of the necessary documentation.

If you are no longer employed by an Employer or an affiliate for any reason prior to your loan being repaid, your entire outstanding balance must be repaid within 90 days following termination. You will be notified of this requirement and be given a definite date by which your loan must be repaid. If you do not repay your outstanding loan balance within 90 days of such notification or by the Valuation Date on which a final distribution of your account balance is processed, the

outstanding balance will become a taxable distribution at that time and will be reported to the IRS.

Please note that if your loan includes money from your Roth Accounts and your default does not satisfy the Roth qualified distribution requirements, the Roth portion of the default will also be considered a taxable distribution.

If you default on a loan repayment and the default is not cured within any applicable grace period, you will not be eligible for any further loans from the Plan.

To apply for a Plan loan, contact the Plan's Service Center.

## **Non-Alienation of Benefits/Qualified Domestic Relations Orders**

Your benefits and rights under the Plan are not subject to assignment, hypothecation, garnishment, appropriation, or any other type of alienation in any manner, except to the extent required by applicable federal law. Any attempt to do so will not be given any effect by the Plan. Generally, the only exceptions to this rule of non-alienation are benefits payable pursuant to a qualified domestic relations order ("QDRO") (as defined in Section 414(p)(1) of the Internal Revenue Code) and amounts payable pursuant to the enforcement of a federal tax levy or judgment for unpaid taxes (or other federal law).

Attorneys for parties to a divorce or similar proceeding who wish to affect your interest in the Plan should contact the Plan's Service Center to make certain that the appropriate documents are filed and that the court order in question is actually a QDRO that complies with governing legislation and applicable Plan provisions. A copy of the Plan procedures for determining whether a court-ordered assignment of your rights under the Plan to a spouse (or child or similar dependent) is a QDRO may be obtained from the Plan's Service Center.

## **Voting of Common Stock and Other Securities**

You will have the opportunity to vote on the shares of common stock of the Company and Investment Fund interests attributable to amounts credited to you under the Plan. In advance of a vote, the Company stock transfer agent will deliver proxy solicitation materials and voting instruction forms to you. Your voting instructions to the Company stock transfer agent as to how to vote the shares representing your proportionate interest in common stock of the Company held by the Plan will go directly to the Company stock transfer agent, who is independent of the Company. Your voting instructions

with respect to common stock of the Company will remain confidential. Only the Company stock transfer agent will know whether and how any participant votes.

Shares of common stock of the Company for which the Company stock transfer agent receives no voting instructions will be voted in the same proportion as shares for which the transfer agent receives instructions. Other Investment Fund interests for which the Trustee receives no instructions will not be voted.

In the event of a tender or exchange offer for common stock of the Company, the Company stock transfer agent will deliver to you tender materials and tender instruction forms. You may tender or not tender the shares representing your proportionate interest in the stock held by the Plan by submitting instructions directly to the Company stock transfer agent. If you have chosen to tender shares, you are free until the tender offer is withdrawn to change or modify your decision by giving new instructions to the Company stock transfer agent. Your decision to tender or not to tender shares of Company stock will remain confidential information that the transfer agent will not share with the Company.

## **Expenses**

Except to the extent paid by the Employer, all expenses of administration of the Plan, including service provider fees where appropriate (such as trustee, recordkeeping, consulting, and legal fees) will be charged against the trust fund and will be debited against Participants' accounts.

## **Top-Heavy Plans**

A plan that primarily favors certain owners and officers may become a "top-heavy" plan, which requires special minimum benefits. In the unlikely event that this Plan becomes top-heavy, you will be notified.

## **Special Provisions Applicable to Former Neuberger Berman Plan Participants**

On June 14, 2004, the Neuberger Berman, LLC Pension Plan ("Pension Plan") and the Neuberger Berman, LLC Profit Sharing Plan ("Profit Sharing Plan") merged into the Lehman Brothers Savings Plan. As a result, your accounts in the Neuberger Plans were transferred to this Plan and held in a separate Pension Account or Profit Sharing Account, as applicable. Your Pension and Profit Sharing Accounts are fully vested and nonforfeitable.

In general, the rules set forth in the Plan and summarized above, relating to investments, loans, withdrawals and distributions from your Plan Accounts

and the like apply to your Pension and Profit Sharing Accounts. However, certain special rules apply to those accounts, as follows:

### **Pension Account**

In-service withdrawals from your Pension Account cannot be taken until you reach age 65.

Distributions after termination of employment (or in-service after you reach age 65) can be taken in the form of a lump sum distribution or as partial distributions. However, you must, if married, obtain the notarized written consent of your spouse to that distribution form. Otherwise, your Pension Account distribution will be made in the form of a "Qualified Joint and Survivor Annuity" (QJSA). A QJSA provides monthly payments for your life and, if you die survived by the spouse to whom you were married when payments began, a continuing annuity of one-half your monthly benefit for the life of your spouse. If you are single, or you are married and your spouse consents, you may also elect to receive distribution in the form of a monthly annuity for your life only. Please call the Plan Service Center at 1-866-Lehman6 (1-866-534-6266) to obtain the forms you and your spouse will need to complete.

If you are eligible to take a distribution from your Pension Account and any other account, your distribution will first come from your Pension Account, and then your Profit Sharing Account. Your other Plan accounts will be used to fund distributions after these two accounts have been fully paid to you.

### **In-service withdrawals from your Profit Sharing Account**

During employment, you may withdraw any amount from your after-tax contribution and rollover portions of your Profit Sharing Account. In addition, withdrawals after age 59½ of elective deferrals, profit sharing, and matching contributions held in your Profit Sharing Account may be taken at any time in whole or in part.

### **New Beneficiary Designations Required**

In general, beneficiary designations filed under the Pension Plan or Profit Sharing Plan no longer apply after the merger of those plans into this Plan. You must therefore file new beneficiary designations under this Plan, which will apply both to your Pension and Profit Sharing Accounts and your accounts for contributions under this Plan. If you are married, your spouse must provide a written notarized consent to designation of any different beneficiary, as described under "Designation a Beneficiary" on page 9.

### **Domestic Partners**

If you have a domestic partner, he or she is treated as your spouse for Plan purposes and as such automatically become the beneficiary of your Pension and Profit Sharing Accounts on the merger into the Plan, as well as the beneficiary of the balance of your Plan accounts, unless you obtain his or her consent to your designation of a different beneficiary (see "Domestic Partners" on page 9).

### **Spousal rights to Pension Account**

Prior to the year you reach age 35, your spouse is automatically the beneficiary of one-half of your Pension Account ("QPSA Portion"), in case you die while still employed with the Company; and the rules allowing you to designate a beneficiary for your Plan accounts with spousal consent only apply to the other one-half of your Pension Account. Starting with the year you reach age 35 (or when you terminate employment), you may, with your spouse's written consent, designate a different beneficiary for your QPSA Portion as well. See "Designating a Beneficiary" on page 9 for more information.

If your spouse is your designated beneficiary for any part of your Pension Account, he or she will receive payments in the form of a monthly life annuity, unless he or she elects a lump sum or partial payment or other special benefit form described below.

### **Additional Forms of Death Benefits Available for Pension and Profit Sharing Accounts**

In addition to the payment forms otherwise available under the Plan on death, your beneficiary may elect to receive benefits based on your Pension and Profit Sharing Accounts in the form of an annuity, which may have a guaranteed minimum number of payments, or in annual installments. Alternatively, annual installments may be paid to your beneficiary for up to 15 years, or for your beneficiary's life expectancy, whichever is less. If your beneficiary is your spouse, payments may extend for his or her life expectancy. Installments not paid to an individual may generally only be paid for 5 years or less.

### **Withdrawal of After-tax Contributions**

Withdrawals from your Pension Account or Profit Sharing Account attributable to your after-tax contributions will be tax-free up to the amount of your total such contributions through December 31, 1986 (less any tax-free withdrawals made prior to the merger into the Plan). Additional withdrawals with respect to your after-tax contributions will include associated investment earnings and be taxable to the extent of such earnings (unless rolled over).

## Benefit Claims and Appeal Procedure

If you believe you should have been paid more or different benefits or that you have not been treated properly under the Plan, you (or your authorized representative) can file a claim in writing. Your claim should be mailed to:

Employee Benefit Plans Committee  
Lehman Brothers Holdings Inc.  
Attention: 401(k) Claims  
1301 Avenue of the Americas, 6<sup>th</sup> Floor  
New York, NY 10019

If your claim is wholly or partially denied, you will receive a decision with reasons for the denial within 90 days. If special circumstances warrant, the Committee may extend the 90-day period for up to an additional 90 days (and will first advise you in writing of the extension and why it is needed).

If you believe that your benefit payment, denial, or other treatment is incorrect, you or your representative may appeal the decision in writing within 60 days after it is received by you. Written request for review of the decision should be sent to the Employee Benefit Plans Committee at the address listed above. If you file an appeal you have the right to:

1. Review all documents and records relevant to your claim, and
2. Send to the Committee written comments, documents, records and other information in support of your claim.

The Committee will conduct a review and notify you of its determination within 60 days of its receipt of your written request for review. If special circumstances warrant, the Committee may extend the 60-day period for up to an additional 60 days (and will first advise you in writing of the extension, why it is needed, and the date a decision is expected). The Committee has the discretion and authority to determine all questions of fact under the Plan and to interpret the Plan and to make all other interpretations and determinations necessary for the administration of the Plan.

You must complete all the above stages of review before you may sue for benefits in a civil court. If you wish to bring legal action in court to challenge an adverse determination on appeal you must file your suit within three years from the earlier of the date of the denial, or the date your cause of action first arose. Instead of bringing legal action in court, you and the Committee may agree to have your claim submitted to binding arbitration, subject to the same time limits that govern bringing an action in court.

## Plan Amendment or Termination

The Company, acting through the Committee (with respect to amendments) and the Compensation and Benefits Committee of the Board of Directors (with respect to either amendment or termination), reserves the right to amend, modify, suspend, or terminate the Plan at any time. The Company cannot by amendment or termination of the Plan reduce benefits previously credited to your account(s). However, the Company may act to reduce Employer Basic or Matching Contributions for any year prior to the time such contributions are actually paid into the Plan. If any such action results in a complete discontinuance of contributions under the Plan, Participants at the time of such action will be fully vested in their accounts (as will accounts of Participants affected by any partial termination of the Plan within the meaning of the Internal Revenue Code).

## Your Rights Under ERISA

As a participant in the Plan, you are entitled to certain rights and protections under the Employee Retirement Income Security Act of 1974 ("ERISA"). ERISA provides that all plan participants shall be entitled to:

### Receive Information About Your Plan and Benefits

1. Examine, without charge, at the HR Service Center, Lehman Brothers Holdings Inc., 1301 Avenue of the Americas, 6th Floor, New York, New York 10019 and at other specified locations, all documents governing the Plan, including insurance contracts, and a copy of the latest annual report (Form 5500 Series) filed by the Plan with the U.S. Department of Labor and available at the Public Disclosure Room of the Pension and Welfare Benefit Administration;
2. Obtain, upon written request to the plan administrator, copies of documents governing the operation of the plan, including insurance contracts and copies of the latest annual report (Form 5500 Series) and updated summary plan description. The administrator may make a reasonable charge for the copies;
3. Receive a summary of the plan's annual financial report. The plan administrator is required by law to furnish each participant with a copy of this summary annual report; and
4. Obtain free of charge a statement of his or her account(s) under the Plan, showing the vested portion. Although this statement is not required to be given on request more than once every twelve (12) months, the Committee makes these statements accessible daily.

## **Prudent Actions by Plan Fiduciaries**

In addition to creating rights for Plan Participants, ERISA imposes duties upon the people who are responsible for the operation of the employee benefit plan. The people who operate this Plan, called "fiduciaries" of the Plan, have a duty to do so prudently and in the interest of you and other Plan Participants and beneficiaries. No one, including your employer, or any other person, may fire you or otherwise discriminate against you in any way for the purpose of preventing you from obtaining a benefit or exercising your rights under ERISA.

## **Enforce Your Rights**

If your claim for a benefit under the plan is denied or ignored, in whole or in part, you have a right to know why this was done, to obtain copies of documents relating to the decision without charge, and to appeal any denial, all within certain time schedules. (see the section entitled "Benefit Claims and Appeal Procedure").

Under ERISA, there are steps you can take to enforce the above rights. For instance, if you request a copy of plan documents or the latest annual report from the Plan and do not receive them within 30 days, you may file suit in a Federal court. In such cases, the court may require the plan administrator to provide the materials and pay you up to \$110 a day until you receive the materials, unless the materials were not sent because of reasons beyond the control of the administrator. If you have a claim for benefits which is denied or ignored, in whole or in part, you may file suit in a state or Federal court. In addition, if you disagree with the plan's decision or lack thereof concerning the qualified status of a domestic relations order, you may file suit in Federal court. If it should happen that plan fiduciaries misuse the plan's money, or if you are discriminated against for asserting your rights, you may seek assistance from the U.S. Department of Labor or you may file suit in a Federal court. The court will decide who should pay court costs and legal fees. If you are successful, the court may order the person you have sued to pay these costs and fees. If you lose, the court may order you to pay these costs and fees, for example, if it finds your claim is frivolous.

## **Assistance With Your Questions**

If you have any questions about your plan, you should contact the plan administrator at the address listed below in the section entitled "Administrative Facts". If you have any questions about this statement or about your rights under ERISA, or if you need assistance in obtaining documents from the plan administrator, you should contact the nearest office of the Employee Benefits Security Administration, U.S. Department of Labor, listed in your telephone directory or the Division of Technical Assistance and Inquiries, Employee

Benefits Security Administration, U.S. Department of Labor, 200 Constitution Avenue N.W., Washington, D.C. 20210. You may also obtain certain publications about your rights and responsibilities under ERISA by calling the publications hotline of the Employee Benefits Security Administration.

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## **Administrative Facts**

This section includes information about the administration of the Plan. If you file a claim or request for information, you may need the information listed below.

### **Plan Name**

Lehman Brothers Savings Plan

### **Plan Sponsor**

Lehman Brothers Holdings Inc.  
745 Seventh Avenue  
New York, NY 10019

### **Participating Employers**

A list may be obtained from the Plan's Service Center.

### **Employer Identification Number**

13-3216325

### **Plan Number**

003

### **Plan Type**

The Plan is a profit-sharing plan that is intended to satisfy the applicable provisions of Code sections 401(a) and 401(k). The Plan is not insured by the Pension Benefit Guaranty Corporation (PBGC) because the PBGC only insures defined benefit-type pension plans and this Plan is a defined contribution-type pension plan.

### **Plan Administrator**

The Plan is administered by the Employee Benefit Plans Committee (called the "Committee" in this booklet) which is appointed by the Compensation and Benefits Committee of the Board of Directors of Lehman Brothers Holdings Inc. The Committee is responsible for the operation and administration of the Plan. It has full discretion and authority to make all decisions in connection with the administration of the Plan, including but not limited to decisions concerning eligibility to participate in the Plan and concerning benefits to which any Participant or beneficiary is entitled, as well as with regard to Plan interpretation and determination of any fact under the Plan. You can contact the Plan Administrator by writing to:

Employee Benefit Plans Committee  
c/o Lehman Brothers Holdings Inc.  
1301 Avenue of the Americas, 6<sup>th</sup> Floor  
New York, NY 10019

### **Trust Fund**

All Employee and Employer contributions under the Plan are held in the Lehman Brothers Savings Plans Trust. The Trustee is Fidelity Management Trust Company, whose address is:

Fidelity Management Trust Company  
82 Devonshire St.  
Boston, MA 02109

### **Plan Year**

The Plan year is the calendar year.

### **Payment of Benefits**

The Trustee pays benefits as directed by:

Fidelity Investments Institutional Services  
Company, Inc.  
82 Devonshire St.  
Boston, MA 02109

### **Agent for Service of Legal Process**

A legal action against the Plan may be started by serving the Plan Administrator at the address given above. Legal process may also be served on the Trustee.

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## **Securities Act of 1933**

The Company has registered under the Securities Act of 1933 an indeterminate amount of interests in the Plan and 5,000,000 shares of Company common stock that may be purchased with Plan contributions.

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## **Tax Effects of the Plan on the Company**

Before-Tax Contributions, Roth Contributions and Employer Contributions made on behalf of Participants may be deducted from the income of the Employer for tax purposes.

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## **Information about the Company and the Company's Common Stock**

The following documents, previously filed by the Company with the Securities and Exchange Commission ("Commission") pursuant to the Securities Exchange Act of 1934 (the "Exchange Act") contain important information about the Company and the Company's

common stock, and are incorporated by reference into this prospectus:

The Company's Annual Report on Form 10-K for the fiscal year ended November 30, 2006, filed with the Commission on February 13, 2007 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Quarterly Report on Form 10-Q for the quarterly period ended August 31, 2006, filed with the Commission on October 10, 2006 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Quarterly Report on Form 10-Q for the quarterly period ended May 31, 2006, filed with the Commission on July 10, 2006 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Quarterly Report on Form 10-Q for the quarterly period ended February 28, 2006, filed with the Commission on April 10, 2006 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on February 2, 2007 pursuant to Section 13 or 15(d) of the Exchange Act, the Company's Current Report on Form 8-K, filed with the Commission on February 9, 2007 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on February 2, 2007 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on January 31, 2007 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on January 19, 2007 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on December 29, 2006 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on December 28, 2006 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on December 27, 2006 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on December 21 2006 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on December 14, 2006 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on December 12, 2006 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on December 7, 2006 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on December 4, 2006 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission on December 1, 2006 pursuant to Section 13 or 15(d) of the Exchange Act; the Company's Current Report on Form 8-K, filed with the Commission



Plan shall be automatically incorporated by reference into this booklet and constitute part of the aforementioned prospectus from the date of filing of such document. In the event of any inconsistency between any information in this booklet and any document incorporated by reference, the latest information shall prevail and shall be deemed to replace any prior inconsistent information.

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## **Lehman Brothers Retirement Service Center**

Any questions you have may be directed to the Plan's Service Center. In addition, any information you need about the Plan, Plan procedures, your accounts, eligible investments, loans and withdrawals and other matters may be obtained from the Plan's Service Center.

The Plan's Service Center can be reached through the Fidelity's NetBenefits™ website [netbenefits.fidelity.com](http://netbenefits.fidelity.com) or by calling 1-866-Lehman6 (1-866-534-6266).

You may obtain the following documents from the Plan's Service Center without charge:

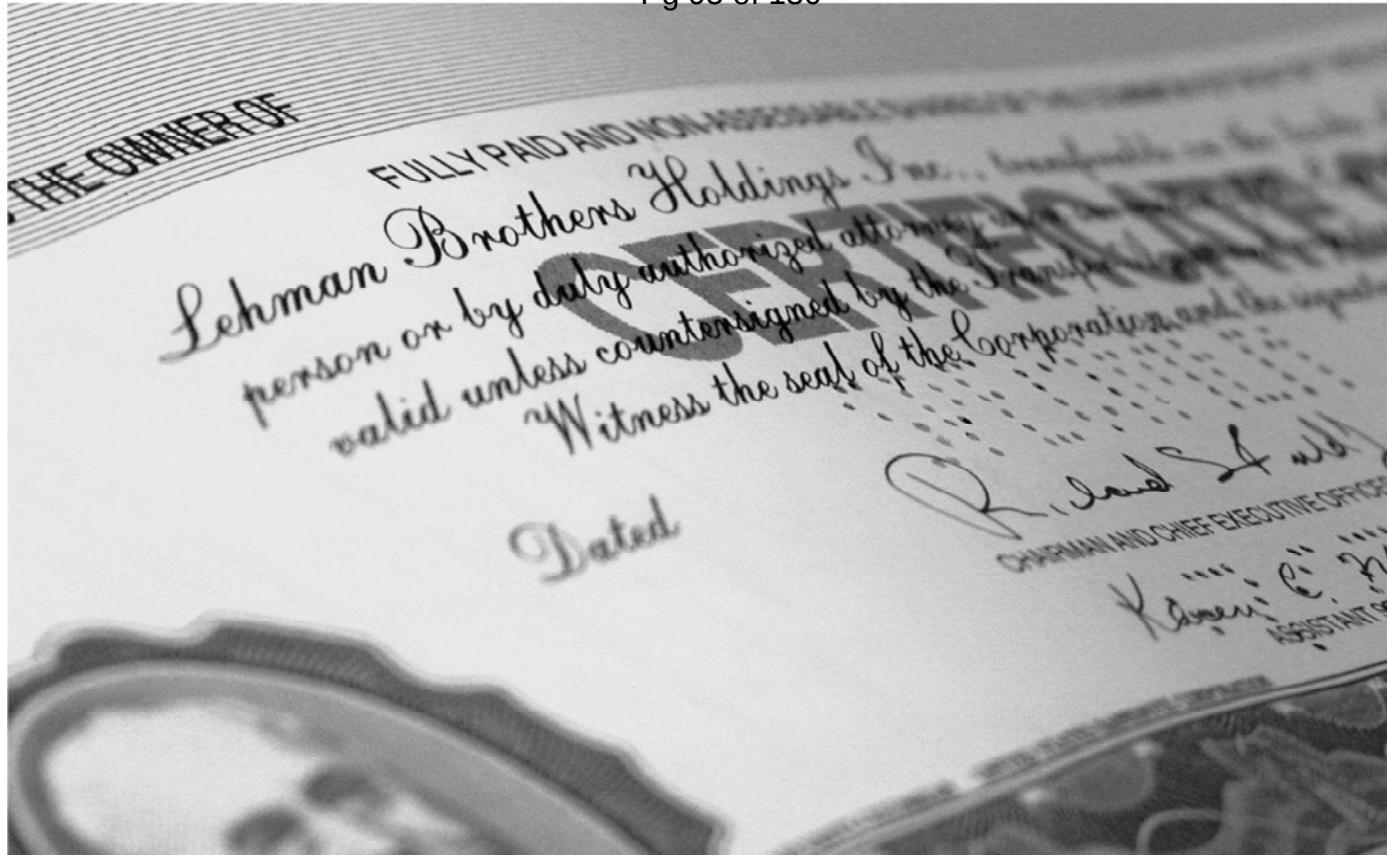
1. Any document which has been incorporated by reference into this booklet and prospectus (other than exhibits to such documents, unless such exhibits are specifically incorporated by reference into such documents);
2. All reports, proxy statements and other communications distributed by the Company to its stockholders generally;
3. Any other documents which the Company is required to deliver to you pursuant to Rule 428(b) under the Securities Act of 1933;
4. The Plan document;
5. This booklet; and
6. Fund prospectuses and other Fund information.

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## **Lehman Brothers Intranet**

Lehman Brothers employees with access may be notified about updates and changes to the foregoing documents through the Lehman Brothers e-mail system.

**EXHIBIT D**



# 2007 EQUITY AWARD PROGRAM

LIFE @ LEHMAN

YOUR BENEFITS AND LIFE BALANCE

For Bonus-Eligible Employees and  
Production-Based Employees

LEHMAN BROTHERS

DECEMBER 31, 2007

# EQUITY AWARD PROGRAM



## Contents

Eligibility.....	1
How the Equity Award Program Works .....	1
2007 Equity Award Schedule .....	3
Termination Provisions .....	5
Your Conduct with Respect to Lehman Brothers after You Leave.....	6
Tax Considerations.....	6
Change in Control ("CIC") Provisions.....	7
Dividend Equivalents .....	7
Voting Rights .....	7
Other Information .....	7

This brochure describes significant features of the Lehman Brothers Equity Award Program for 2007. It is not intended to replace the award agreement or other official plan documents. This brochure should be read in conjunction with the other award documents.

## E LIGIBILITY

Active employees of the Firm (both bonus-eligible and production-based) hired on or before November 30, 2007, including employees on an approved leave of absence, are eligible to receive an equity award for 2007. Note that eligibility to receive an equity award is subject to a 5-share minimum.

If a production-based employee terminates employment prior to November 30, 2007, the 2007 equity award is based on the amount of production-based compensation accrued for the 2007 equity award through the date of termination, in accordance with the Firm's standard formula for the payout of equity-based compensation for employees at the applicable level. The disposition of the equity award is subject to the termination provisions on page 5.

## H OW THE EQUITY AWARD PROGRAM WORKS

The Equity Award Program provides members of Lehman Brothers with a direct ownership interest in the Firm over time. In doing so, the Program gives each of us an incentive to think and act like an owner every day, and allows us to share in the Firm's financial success over time. Your 2007 equity award is awarded to you as a portion of your 2007 compensation.

Employees receive a portion of their total compensation (combined base salary, bonus, production payout, and other applicable forms of compensation) in the form of conditional equity awards. For 2007, the equity award is in the form of restricted stock units ("RSUs") for all employees and will be granted in early December. Each RSU represents the conditional right to receive one share of Lehman Brothers Holdings Inc. common stock five years after the grant date, on or about November 30, 2012. You can consider the RSUs as shares of Lehman Brothers common stock which you will be entitled to receive at that time, provided you meet certain terms and conditions. The 2007 RSUs cannot be sold, traded, or pledged for that five-year period.

### The Size of Your Award

The details of your 2007 equity award are shown on your year-end compensation worksheet and will also be available on the Personal Award Summary section of the Equity Award Program site on LehmanLive, keyword [EquityAward](#), before the end of the first quarter of 2008. The amount of each employee's award is determined according to a

schedule that specifies the awards granted at each level of compensation and corporate title. Under this schedule, the amount of compensation awarded in the form of conditional equity awards (RSUs) increases as total compensation rises.

**Bonus-Eligible Employees:** Your 2007 award will be based on your 2007 total compensation, which includes salary earned in fiscal year 2007 plus any additional compensation with respect to fiscal year 2007, even if some of these payments are deferred or paid in 2008. Such compensation includes 2007 bonus, commissions, and other compensation.

**Production-Based Employees:** Similar to bonus-eligible employees, you receive a year-end 2007 conditional equity award as a portion of your 2007 total compensation. Your 2007 equity award accrues on a monthly basis, as a portion of your total payout on gross production during December 2006 through November 2007 (paid from January through December 2007) after all adjustments. For 2007, the portion of your total payout in cash (such as cash commissions) and the portion accrued in conditional equity awards were based on the award schedule previously communicated to you. (A copy of the 2007 Equity Award Schedule appears on page 3.) The 2007 payout may have included regular production payout, certain special payments, and other production payout. During any period you are paid a draw, equity (in the form of RSUs) may be awarded with respect to the amount of the draw. If the draw ends and you have earned production payout in excess of the draw, a portion of the excess ("overage") is paid in cash and a portion is accrued toward a year-end equity award (in the year in which overage is accrued). Note that for purposes of this communication, all references to payout or compensation assume compensation payments that are equity eligible only.

### The Firm-Provided Discount

The number of RSUs you receive for the Firm's 2007 fiscal year will be based on the closing price of Lehman Brothers Holdings Inc. common stock on the grant date, less a discount: 30% for MDs and 25% for all other employees.

For MDs, with a 30 percent discount, every \$100 of RSUs awarded results in a total RSU award of \$143; for other employees, with a 25 percent discount, every \$100 of RSUs awarded results in a total RSU award of \$133. The discount really means that the Firm "grosses up" your non-discounted portion at the outset.



## How Will the Grant Price for My 2007 RSUs Be Determined?

The grant price will be determined based on the closing price of Lehman Brothers Holdings Inc. common stock on the New York Stock Exchange on a date in early December as determined by the Compensation and Benefits Committee of the Board of Directors. The grant price, along with the number of RSUs granted to you, will be communicated as part of the employee year-end compensation discussion with your manager. For Production-based employees, please refer to the "Compensation Statement" within the Sales Compensation System or contact the Compensation Department in New York at (212) 526-8346.

## When Will My 2007 RSUs Vest?

The vesting schedule for your 2007 RSUs is consistent with last year's. For vesting purposes, you should consider your 2007 RSU award as having two components: the **principal portion** and the **discount portion**. The principal portion represents the number of RSUs awarded as part of your 2007 total compensation before the discount. The discount portion represents the balance of your RSU award, provided by the Firm. Your 2007 RSUs will vest in accordance with the schedule below provided you remain actively employed with the Firm through the applicable vesting date:

	<b>Principal</b>	<b>Discount</b>
MDs	35% on November 30, 2010	30% on November 30, 2012
	35% on November 30, 2012	
Up to and including SVPs	75% on November 30, 2009	25% on November 30, 2012

If your employment with the Firm terminates prior to November 30, 2012, you generally will forfeit the portion of your 2007 RSUs that are unvested at the time of your termination. In addition, if your employment is terminated by the Firm with Cause, or if you engage in Detrimental Activity, prior to November 30, 2012, all of your outstanding RSUs, whether vested or not, will be forfeited. Please refer to page 6 for the definition of Detrimental Activity.

Please refer to the *Termination Provisions* on page 5 for a detailed explanation of how your RSUs may be affected if you leave Lehman Brothers, including the circumstances under which you may forfeit your RSUs.

## When Will I Receive Shares of Stock?

In general, the vested portion of your 2007 RSUs will convert to shares of Lehman Brothers Holdings Inc. common stock and will be delivered to you on November 30, 2012, subject to the terms and conditions of the Program. See the sections entitled *Termination Provisions* and *Change In Control ("CIC") Provisions* for further information on share delivery.



## 2 007 EQUITY AWARD SCHEDULE

The participation schedule for 2007 is shown below. This schedule reflects the percentage of 2007 total compensation ("TC") that represents the principal portion of your 2007 RSUs. For production-based employees, the participation schedule for 2007 below is the same as the one previously communicated in 2006. An example of the calculations follows.

### 2007 Equity Award Schedule

#### Amount of Total Compensation ("TC") in Equity-Based Awards

Total Compensation Range	Employees Through Vice President Level	Senior Vice Presidents	Managing Directors
\$0 - \$74,999	1.15% of 2007 TC	2.3% of 2007 TC	2.3% of 2007 TC
\$75,000 - \$99,999	2.3% of 2007 TC	2.3% of 2007 TC	2.3% of 2007 TC
\$100,000 - \$199,999	\$2,300 plus 6.9% of 2007 TC over \$100,000	\$2,300 plus 6.9% of 2007 TC over \$100,000	\$2,300 plus 6.9% of 2007 TC over \$100,000
\$200,000 - \$299,999	\$9,200 plus 11.5% of 2007 TC over \$200,000	\$9,200 plus 11.5% of 2007 TC over \$200,000	\$9,200 plus 11.5% of 2007 TC over \$200,000
\$300,000 - \$499,999	\$20,700 plus 17.25% of 2007 TC over \$300,000	\$34,500 plus 18.687% of 2007 TC over \$300,000	\$34,500 plus 18.687% of 2007 TC over \$300,000
\$500,000 - \$749,999	\$55,200 plus 23% of 2007 TC over \$500,000	\$71,875 plus 23% of 2007 TC over \$500,000	\$71,875 plus 23% of 2007 TC over \$500,000
\$750,000 - \$999,999	\$112,700 plus 28.75% of 2007 TC over \$750,000	\$129,375 plus 40.25% of 2007 TC over \$750,000	\$129,375 plus 40.25% of 2007 TC over \$750,000
\$1,000,000 - \$1,499,999	\$192,600 plus 36% of 2007 TC over \$1.0 million	\$240,000 plus 42% of 2007 TC over \$1.0 million	\$240,000 plus 52.8% of 2007 TC over \$1.0 million
\$1,500,000 - \$1,999,999	\$372,600 plus 42% of 2007 TC over \$1.5 million	\$450,000 plus 54% of 2007 TC over \$1.5 million	\$504,000 plus 67.2% of 2007 TC over \$1.5 million
\$2,000,000 - \$2,499,999	\$582,600 plus 48% of 2007 TC over \$2.0 million	\$720,000 plus 66% of 2007 TC over \$2.0 million	\$840,000 plus 72% of 2007 TC over \$2.0 million
\$2,500,000 and up	\$822,600 plus 54% of 2007 TC over \$2.5 million up to a max of 36% of 2007 TC	42% of 2007 TC	\$1,200,000 plus 75% of 2007 TC over \$2.5 million to a max of 50% of 2007 TC

#### Award Calculation Example

Using the Equity Award Schedule above, your 2007 equity award will be determined at year end based on your 2007 total compensation. Sample illustrations are shown below.

	Employees thru VP Level	SVPs	MDs
2007 Total Compensation	\$100,000	\$500,000	\$1,000,000
<b>Amount of Compensation in RSUs:</b>	<b>\$2,300</b>	<b>\$71,875</b>	<b>\$240,000</b>
Est. FMV on grant date <sup>1</sup> :	\$63.49	\$63.49	\$63.49
Discount:	25%	25%	30%
Est. Discounted grant price:	\$47.62	\$47.62	\$44.44
Est. Total # of RSUs:	48	1,509	5,400
Principal Portion:	36	1,132	3,780
Discount Portion:	12	377	1,620
<b>Total Grant Value with Discount:</b>	<b>\$3,067</b>	<b>\$95,833</b>	<b>\$342,857</b>

<sup>1</sup> Based on closing price of Lehman Brothers common stock on November 13, 2007. Actual grant price will be determined in early December.

Note: The number of RSUs has been rounded to the nearest whole number for illustrative purposes only. The actual grant price for 2007 RSUs will be determined based on the closing price of Lehman Brothers Holdings Inc. common stock on the New York Stock Exchange on a date to be determined in early December.



## 2007 Monthly Equity Accrual for Production-Based Employees

As an example, below is the monthly calculation for a production-based employee whose total compensation earned for production months December 2006 to November 2007 (paid January to December 2007) is \$100,000.

Step	Instructions	Sample Calculation	Sample Result
<b>Step 1</b>	Take YTD Total Compensation for first month, annualize (multiply by 12) and divide by production month number.	$\$7,000 \times 12 \div 1$	\$84,000
<b>Step 2</b>	Calculate projected award from 2007 Equity Award Schedule.	\$1,932	\$1,932
<b>Step 3</b>	Multiply result by allocation %. Subtract previous month's YTD equity accrual from result. This is the monthly equity accrual.	$(\$1,932 \times 8.33\%) - \$0$	\$161
<b>Step 4</b>	Take YTD Total Compensation for second month, multiply by 12 and divide by production month number.	$\$15,000 \times 12 \div 2$	\$90,000
<b>Step 5</b>	Calculate projected award from 2007 Equity Award Schedule.	\$2,070	\$2,070
<b>Step 6</b>	Multiply result by allocation %. This is the YTD equity accrual. Subtract previous month's YTD equity accrual from result. This is the monthly equity accrual.	$(\$2,070 \times 16.67\%) - \$161$	\$184
<b>Step 7</b>	Repeat for next month.		

#	Pay Month	Monthly Total Comp.	YTD Total Comp.	Annualized Total Comp.	Projected Equity Award	Allocation %	YTD Equity Accrual	Monthly Equity Accrual
1	January	\$7,000	\$7,000	\$84,000	\$1,932	8.33%	\$161	\$161
2	February	8,000	15,000	90,000	2,070	16.67%	345	184
3	March	10,000	25,000	100,000	2,300	25.00%	575	230
4	April	7,500	32,500	97,500	2,243	33.33%	748	173
5	May	9,500	42,000	100,800	2,355	41.67%	981	234
6	June	7,000	49,000	98,000	2,254	50.00%	1,127	146
7	July	7,500	56,500	96,857	2,228	58.33%	1,300	173
8	August	10,500	67,000	100,500	2,335	66.67%	1,556	257
9	September	8,000	75,000	100,000	2,300	75.00%	1,725	169
10	October	8,500	83,500	100,200	2,314	83.33%	1,928	203
11	November	6,500	90,000	98,182	2,258	91.67%	2,070	142
12	December	10,000	100,000	100,000	2,300	100.00%	2,300	230
<b>Total</b>								<b>\$2,300</b>

In the example above, \$2,300 is the amount of total compensation accrued by the production-based employee toward the year-end RSU award. For the calculation of the number of RSUs (including principal and discount portion), see example on page 3. **Note that if a production-based employee terminates employment prior to November 30, 2007, the 2007 equity award is based on the amount of production-based compensation accrued for the 2007 equity award through the date of termination, in accordance with the Firm's standard formula for the payout of equity-based compensation for employees at the applicable level. The disposition of the equity award is subject to the termination provisions on page 5.**



# T ERMINATION PROVISIONS

## All Employees

<b>Voluntary Termination</b> (but not Full Career)	Participants will forfeit all unvested 2007 RSUs. Any vested 2007 RSUs will convert to shares of common stock and such shares will be delivered as soon as practicable after November 30, 2012 (the "Share Payment Date") but not later than December 31, 2012, provided the participant does not engage in Detrimental Activity through that date and has not committed an act constituting Cause through the termination date.
<b>Involuntary Termination</b> (but not Full Career)	<p><b>Involuntary Termination without Cause:</b> Participants will become entitled to the principal portion of their award, including the unvested principal portion (provided the employee signs a Firm-standard release agreement). The discount portion will be forfeited. Shares for the principal portion will be delivered as soon as practicable after the Share Payment Date, but not later than December 31, 2012, provided the participant does not engage in Detrimental Activity through that date.</p> <p><b>Involuntary Termination with Cause:</b> Participants will forfeit 100% of the principal and discount portions of RSUs.</p>
<b>Full Career Termination</b>	<p><b>A termination is "Full Career" if:</b></p> <ul style="list-style-type: none"> <li>■ The participant has at least 20 years of service; or</li> <li>■ The participant is at least 45 years old and has at least 10 years of service; or</li> <li>■ The participant is at least 50 years old and has at least 5 years of service.</li> </ul> <p><b>Voluntary Termination:</b> Participants will become entitled to 100% of both the 2007 RSU principal and discount portions on the Share Payment Date, provided they do not engage in Competitive Activity through the end of the fiscal quarter following the one year anniversary of the termination date, and do not engage in Detrimental Activity through the Share Payment Date or commit an act constituting Cause through the termination date. 2007 RSUs will convert to shares of common stock, and such shares will be delivered as soon as practicable following the Share Payment Date, but not later than December 31, 2012.</p> <p><b>Involuntary Termination:</b> Participants will become entitled to 100% of both the 2007 RSU principal and discount portions on the Share Payment Date, provided they do not engage in Detrimental Activity through that date or commit an act constituting Cause prior to the termination date. 2007 RSUs will convert to shares of common stock, and such shares will be delivered as soon as practicable after the Share Payment Date but not later than December 31, 2012.</p>
<b>Termination due to Death or Disability</b>	Entire principal and discount portions will immediately vest, and shares will be delivered 30 days following the termination date. "Disability" means a disability under both the Lehman Brothers Long-Term Disability Insurance Plan and the Social Security Act.



## YOUR CONDUCT WITH RESPECT TO LEHMAN BROTHERS AFTER YOU LEAVE

You may forfeit your rights to any 2007 RSUs (and related dividend reinvestment) if you engage in Competitive Activity (for Full Career employees) or Detrimental Activity or if you commit an act constituting Cause prior to your termination of employment.

### Cause

**“Cause”** means a material breach by a person of an employment contract between the person and Holdings or any subsidiary, failure by a person to devote substantially all business time exclusively to the performance of his duties for Holdings or any subsidiary, willful misconduct, dishonesty related to the business and affairs of Holdings or any subsidiary, conviction of a felony or of a misdemeanor constituting a statutory disqualification under United States securities laws (or failure to contest prosecution for a felony or such a misdemeanor), habitual or gross negligence in the performance of the person’s duties, solicitation of employees of Holdings or any subsidiary to work at another company, improper use or disclosure of confidential information, the violation of policies and practices adopted by Holdings or any subsidiary including but not limited to the Code of Conduct, or a material violation of the conflict of interest, proprietary information or business ethics policies of Holdings or any subsidiary, or such other circumstances as may be determined in the sole discretion of an Appropriate Officer. For avoidance of doubt, for purposes of the preceding sentence, a material breach of an employment contract or violation of policies would include, as applicable, the employee’s violation of any policy or employment agreement relating to the obligation to provide advance notice of resignation from Holdings or any subsidiary.

### Competitive Activity

**“Competitive Activity”** means involvement (whether as an employee, proprietor, consultant or otherwise) with any person or entity (including any company and its affiliates) engaged in any business activity which is materially competitive with any business carried on by Lehman Brothers Holdings Inc. or any of its subsidiaries or affiliates on the date of termination of a person’s employment with the Firm, as determined in the sole discretion of the Chief Executive Officer or the Chief Operating Officer of the Firm (or their respective designees).

**Please note that the determination of Competitive Activity is not based on the function that an individual performs in a company but rather the nature of the company’s businesses.** Asset management companies, mortgage-related companies, private equity firms, and hedge funds, along with investment banks, commercial banks, small boutique-type firms and most other financial services companies, are considered competitors of the Firm for purposes of the Equity Award Program.

While the Firm values its client relationships with financial institutions, these relationships will not preclude companies being deemed competitors when any of their business activities may be considered competitive with the Firm. Please consult your Human Resources representative or the Compensation Department if you have questions about a particular company.

### Detrimental Activity

**“Detrimental Activity”** means at any time (i) using information received during a person’s employment with Holdings or any of its subsidiaries relating to the business affairs of Holdings or any of its subsidiaries, affiliates or clients, in breach of such person’s undertaking to keep such information confidential; (ii) directly or indirectly persuading or attempting to persuade, by any means, any employee of Holdings or any of its subsidiaries or affiliates to terminate employment with any the foregoing or to breach any of the terms of his or her employment with the foregoing; (iii) directly or indirectly making any statement that is, or could be, disparaging of Holdings, its subsidiaries or affiliates, or any of their employees (except as necessary to respond truthfully to any inquiry from applicable regulatory authorities or to provide information pursuant to legal process); or (iv) directly or indirectly engaging in any activity that is, or could be, substantially injurious to the financial condition, reputation or goodwill of Holdings or its subsidiaries or affiliates, in each case as determined in the sole discretion of the Chief Executive Officer or the Chief Operating Officer of the Firm (or their respective designees).

## TAX CONSIDERATIONS

### Tax Treatment of Your 2007 RSUs

Under current U.S. Federal tax law, you will not be taxed on the value of your RSUs until shares of common stock are delivered. As a result, your RSUs (including dividend reinvestment RSUs—refer to page 7) appreciate on a pre-tax basis until they



convert to shares of common stock. Provided below is a summary of the taxes related to RSUs that are ultimately due under current law.

**Note:** Pursuant to current tax law, if you work in more than one tax jurisdiction during the 5-year restriction period (from the date of grant through the conversion date for RSUs), you and/or the Firm may have a tax reporting requirement and/or tax withholding obligation and/or actual tax liability with respect to each such jurisdiction. The income attributed to a specific tax jurisdiction will be calculated for tax withholding and reporting purposes based on the relevant employment period in each location during the applicable period.

### Taxation of RSUs

- No taxation on the award date.
- Upon delivery of common stock, the fair market value of the shares will be treated as employment income based on the closing price of Lehman Brothers Holdings Inc. common stock on the delivery date.
- This income will be subject to applicable tax withholding.
- Special provisions dealing with capital gains will not apply upon delivery of common stock.
- If you retain your shares after delivery, the basis for capital gains is the closing price on the delivery date.

Consult your personal tax advisor concerning the application of all US federal/state/local or foreign tax laws on your RSUs.

## CHANGE IN CONTROL ("CIC") PROVISIONS

Following a CIC, except to the extent that they would otherwise vest earlier, vesting of RSUs (both principal and discount portions) will accelerate to the later of: (i) 18 months following the CIC; or (ii) the end of the fiscal year in the year after the CIC occurs (the "CIC Vesting Date"), provided you remain actively employed through that date. Shares of Lehman Brothers common stock will be delivered on the earlier of the CIC Vesting Date or November 30, 2012, provided you do not engage in Detrimental Activity.

If your employment is terminated involuntarily without Cause following the CIC but prior to the CIC Vesting Date, all RSUs (both principal and discount portions) become immediately vested.

If your employment terminates for any reason (other than for Cause) following a CIC, any of your then vested RSUs (including those that may vest by reason of your involuntary termination) will convert to shares and be delivered on the earlier of: (i) the end of the fiscal quarter 1 year following the termination date; (ii) the CIC Vesting Date; or (iii) November 30, 2012, provided you do not engage in Detrimental Activity.

## DIVIDEND EQUIVALENTS

Dividend equivalents accrue quarterly on your RSUs and are reinvested as additional RSUs, without a discount. Dividend reinvestment RSUs are subject to the same vesting and forfeiture provisions as the underlying RSUs to which they relate. The Firm retains the discretion to change this dividend policy at any time to pay in cash rather than RSUs.

## VOTING RIGHTS

Lehman Brothers established a Trust and funded it with shares for your benefit to provide you with voting rights related to your RSU awards. You will be able to direct the voting related to shares held in the Trust in proportion to the number of RSUs you hold. You will continue to have these voting rights as long as you remain employed with the Firm.

## OTHER INFORMATION

This document is intended as a brief summary of the material terms of the 2007 Equity Award Program. This document does not purport to summarize or describe the terms of equity awards from prior years. In the event of any conflict or discrepancy between the plan documents (including, but not limited to, the Restricted Stock Unit Award Agreement, the 2005 Stock Incentive Plan, and the 2005 Stock Incentive Plan Prospectus applicable to these awards) and the information in this summary, the plan documents will govern.

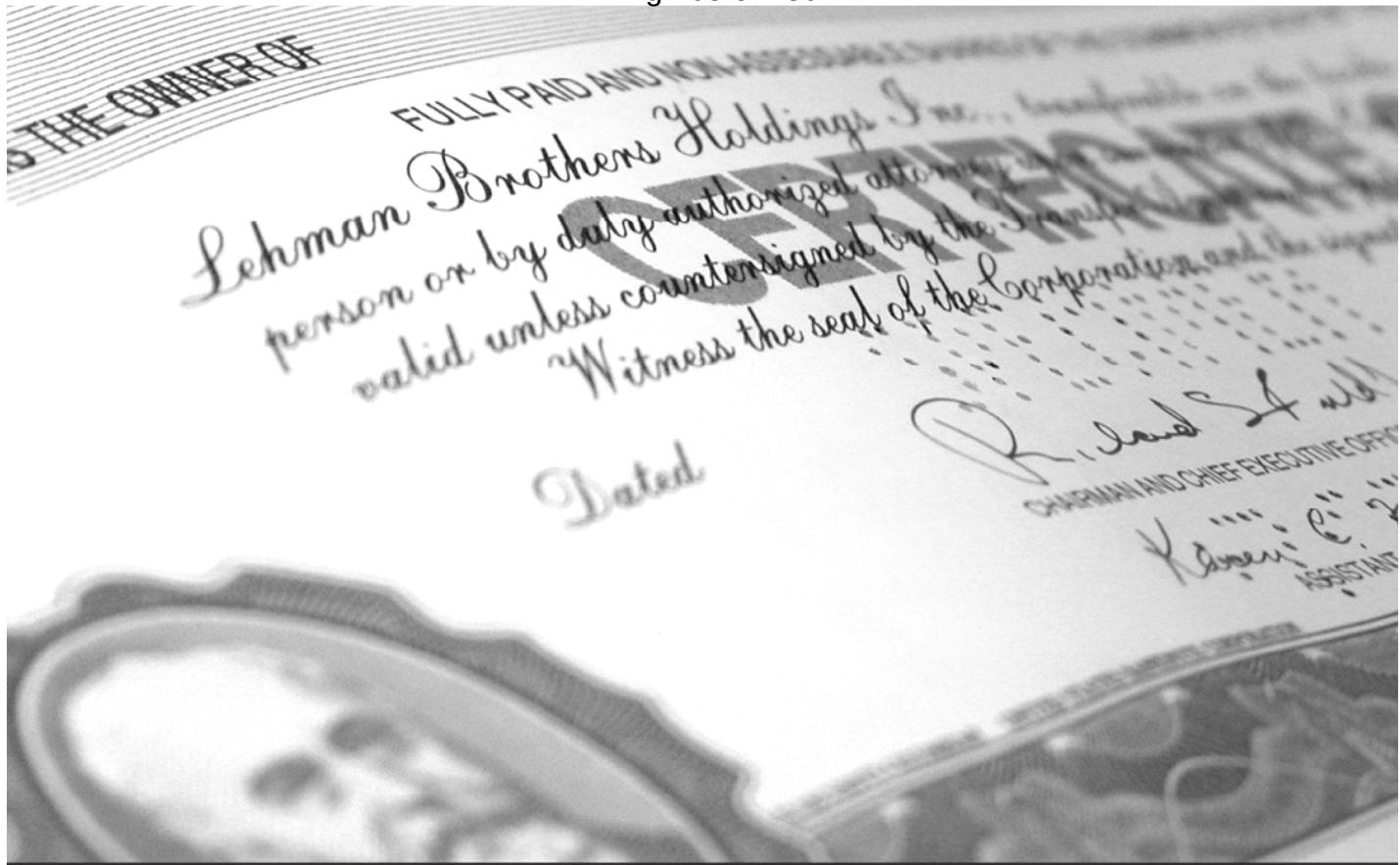
Nothing in this summary or the plan documents shall be construed to create or imply any contract of employment between you and Lehman Brothers.

All references to taxation in this summary refer to U.S. Federal taxes and current tax law. You should consult your local tax authorities or personal tax consultant for details on the impact of tax laws in effect at the time your RSUs become taxable.

If you have any questions about the Program in general, your personal award summary or your award agreement, visit the Equity Award Program site on LehmanLive, keyword [EquityAward](#), or contact the Compensation Department at 212-526-8346 (5-8346) or by e-mail at [compensation@lehman.com](mailto:compensation@lehman.com).



**EXHIBIT E**



# 2008 EQUITY AWARD PROGRAM

LIFE @ LEHMAN

## YOUR BENEFITS AND LIFE BALANCE

Questions and Answers for Bonus-Eligible Employees  
and Production-Based Employees

*THIS DOCUMENT IS PROVIDED FOR INFORMATION PURPOSES ONLY. These Questions and Answers are intended to provide a general overview of the 2008 Equity Award Program. All terms and conditions of the 2008 Equity Award Program are subject to the applicable controlling plan documents, including but not limited to the Restricted Stock Unit Award Agreement, the 2005 Stock Incentive Plan, and the 2005 Stock Incentive Plan Prospectus. In the event of any conflict between the plan documents and the information in this document, the plan documents will govern.*

**LEHMAN BROTHERS**

## TABLE OF CONTENTS

### OVERVIEW OF 2008 CHANGES

Q1	How will the 2008 equity award differ from last year's award? .....	4
Q2	When will I be granted my 2008 equity award? .....	5
Q3	How will 2008 equity award levels compare to last year? .....	5

### JULY AWARD

Q4	Who is eligible for a July equity award?.....	6
Q5	How was the value of my July equity award calculated?.....	6
	Bonus-eligible Employees .....	6
	Production-based Employees .....	6
Q6	How many July RSUs have I been granted? .....	7
Q7	Why is the July equity award only 20% of last year's award?.....	7
Q8	How were the grant date and grant price for the July award determined?.....	7
Q9	What will happen to my July award if I leave the Firm prior to November 30, 2008? .....	7

### YEAR-END AWARD

Q10	Who is eligible for a 2008 Year-end equity award? .....	8
Q11	How will my 2008 Year-end equity award be calculated? .....	8
	Bonus-eligible Employees .....	8
	Production-based Employees .....	9

### 2008 VESTING AND TERMINATION PROVISIONS

Q12	When will my 2008 RSUs vest? .....	9
Q13	When will my 2008 RSUs convert to shares of common stock?.....	9
Q14	What will happen to my 2008 RSUs if I resign from the Firm? .....	9
Q15	What will happen to my 2008 RSUs if my employment is terminated?.....	10

## **GENERAL INFORMATION**

- Q16 Where can I find details regarding my July award and other equity awards?.....10
- Q17 Do any of the changes to the 2008 program affect awards granted in prior years? .....10
- Q18 Whom do I contact if I have further questions regarding the Equity Award Program?....10

## **EXHIBITS**

- Exhibit A: 2007 Equity Award Schedule.....11
- Exhibit B: 2008 Equity Award Schedule for Bonus-eligible Employees .....12
- Exhibit C: 2008 Equity Award Schedule for Production-based Employees.....13
- Exhibit D: 2008 Equity Award Calculation for Production-based Employees.....14
- Exhibit E: Termination Provisions .....15
- Exhibit F: Glossary of Select Terms .....16

## OVERVIEW OF 2008 CHANGES

### Q1 HOW WILL THE 2008 EQUITY AWARD DIFFER FROM LAST YEAR'S AWARD?

A1 The Firm reviews the terms of the Equity Award Program annually and based on input from many employees has decided on several changes for 2008. These changes are designed to achieve a number of objectives, including:

- **Simplifying the program:** the Equity Award Program has been the only one among our competitors with multiple vesting schedules and deferral levels based on corporate title;
- **Aligning the program more closely with competitor programs:** the Equity Award Program in past years has provided an equity award discount, but the awards have been subject to the longest vesting and sales restrictions among our competitors.
  - Among our major competitors, Goldman Sachs, JP Morgan, Merrill Lynch, and Morgan Stanley provide no discount on employee equity awards.
- **Preserving our ownership culture:** as in the past, the overall objective of the Firm's Equity Award Program is to ensure multi-year alignment with shareholders through significant ownership stakes for employees.

As in prior years, 100% of the 2008 equity award will be in the form of Restricted Stock Units ("RSUs"). The 3 primary changes to the 2008 program are:

1. **Equity Discount:** Beginning with the 2008 equity award, employees will **no longer be granted RSUs at a discount** from their fair market value at the time of grant. However, RSUs will be subject to a much shorter holding period. See "Holding Period" below.
2. **Vesting Schedule:** Under the 2008 Equity Award Program, the vesting schedule for all employees will be the same, irrespective of corporate title: **33% per year over 3 years** (1/3 vesting on November 30, 2009, 1/3 vesting on November 30, 2010, and 1/3 vesting on November 30, 2011, respectively).
3. **Holding Period:** In 2008, the holding period will be reduced from 5 years to **3 years**. This means that vested 2008 RSUs will convert to shares of Lehman Brothers common stock in 2011, rather than in 2013.

## **Q2 WHEN WILL I BE GRANTED MY 2008 EQUITY AWARD?**

A2 Eligible employees' 2008 equity award will comprise two separate grants on **two dates**: a) a grant on July 1, 2008 (the "July RSUs") and b) a grant at a date to be determined by Compensation and Benefits Committee of the Board of Directors during the fourth quarter (the "Year-end Award"). You can consider the July award, which is generally 20% of the 2007 award, as an advance on any full-year 2008 award that you may receive. The July RSUs and any Year-end Award will vest and deliver on the same schedule (see below).

This special off-cycle grant underscores our confidence in Lehman Brothers' future and provides each of us with an opportunity to take advantage of the upside potential in our stock price. Further information on the July award is provided in the "July Award" section below.

## **Q3 HOW WILL 2008 EQUITY AWARD LEVELS COMPARE TO LAST YEAR?**

A3 For 2008, we have simplified the Equity Award Schedule by consolidating the 3 separate schedules (for MDs, SVPs, and employees through the VP level) into one schedule applicable to bonus-eligible employees<sup>1</sup> regardless of corporate title and based on total compensation levels. In general, for bonus-eligible employees the percentage of 2008 total compensation delivered in equity awards will **increase** from 2007, with the maximum percentage increasing from 50% to 65%; for employees earning \$100,000 or less in total compensation, however, the percentages are about the same as in 2007.

See Exhibit A for the 2007 Equity Award Schedule and Exhibit B for the 2008 Equity Award Schedule for bonus-eligible employees.

Note that for production-based<sup>2</sup> and certain other employees, the schedule will be as previously communicated. See Exhibit C for the 2008 Equity Award Schedule for production-based employees.

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<sup>1</sup> For purposes of this document, all references to "bonus-eligible" employees refer to employees who are not considered "production-based" (see footnote 2 below) and who would be eligible to receive a year-end 2008 discretionary bonus, assuming continued employment in accordance with the bonus policy. Note that for individuals with written compensation guarantees for 2008, the Equity Award Schedule applicable for the determination of your full-year equity award is the schedule communicated as part of your guarantee.

<sup>2</sup> For purposes of the Equity Award Program, "production-based" employees are those employees, like Investment Representatives, who throughout the performance year receive production-based compensation a portion of which is cash (e.g., commissions) and a portion of which represents an accrual toward a year-end equity award. "Production-based" employees typically do not receive any year-end bonus. Employees are classified as "production-based" or "bonus-eligible" in the Firm's discretion. If you have questions about your classification, please contact the Compensation Department or your Human Resources representative.

## July Award

### Q4 WHO IS ELIGIBLE FOR A JULY EQUITY AWARD?

A4 Employees whose employment started on or before July 1, 2008 are generally eligible for a July equity award for 2008, including employees on an approved leave of absence. Certain employees will not receive a July award, including, among others: employees currently in the Firm's formal Analyst Programs (including recently "promoted" Analysts), certain part-time, temporary or seasonal employees, employees on long-term disability, employees who have given notice or have been notified of their termination, certain employees in proprietary trading roles, employees notified that they will not be receiving a July award, and individuals employed by certain subsidiaries. In addition, in the case of production-based employees, anyone with a 2008 equity award accrual from January 2008 through June 2008 is eligible for a July award.

### Q5 HOW WAS THE VALUE OF MY JULY EQUITY AWARD CALCULATED?

#### A5 Bonus-eligible Employees

For most employees (hired on or prior to December 1, 2006), the value of the July RSUs was calculated as 20% of the principal portion<sup>3</sup> of the 2007 equity award. In other words, the July award is based on 2007 compensation applied to the 2007 Equity Award Schedule in Exhibit A, multiplied by 20%.

**If you joined the Firm during fiscal year 2007**, the July RSUs were calculated based on your 2007 annual base salary, additional eligible compensation for 2007, and any 2007 paid bonus.

**If you joined the Firm during fiscal year 2008**, the July RSUs were calculated based on your 2008 annual base salary, additional eligible compensation for 2008, and any 2008 written compensation guarantee.

The use of 2007 compensation for the purposes of calculating the July RSUs does not indicate any right or eligibility for compensation in 2008 (or 2008 compensation at any particular level or range) or to any additional equity award for the 2008 performance year.

#### Production-based Employees

Your July RSUs have been calculated based upon your **annualized** production payout and other compensation, after all adjustments, for production months December 2007 through May 2008 (relating to pay periods from January through June 2008). See Exhibit D for examples of how the July equity award was determined.

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<sup>3</sup> The principal portion of the 2007 equity award was the amount awarded as part of your 2007 total compensation (before the discount).

**Q6 HOW MANY JULY RSUs HAVE I BEEN GRANTED?**

A6 To determine the number of July RSUs you have been granted, simply take the value calculated using the methodology described in Question 5 above and divide it by the grant price of \$20.96, the closing stock price of Lehman Brothers common stock on July 1, 2008.

**Example (for a VP hired prior to December 1, 2006):**

2007 Total Compensation	Principal Portion of 2007 Award	July Award (@20%)	July Grant Price	Number of July RSUs
\$200,000	\$9,200	\$1,840	\$20.96	87.79

**Note that if the calculation results in fewer than three (3) July RSUs, then no July RSUs will be granted.**

**Q7 WHY IS THE JULY EQUITY AWARD ONLY 20% OF LAST YEAR'S AWARD?**

A7 As in prior years, equity awards are intended as part of an employee's total compensation for the full performance year, and are therefore determined and granted at the time of any year-end bonuses. Because bonus compensation is fully discretionary (unless guaranteed in writing in accordance with Firm policy), the equity portion of total compensation for 2008 cannot be determined at this time. To maintain sufficient flexibility in the determination of pay for 2008—and to minimize the risk that employee cash bonuses are not adversely impacted—the Firm decided that the July award would be based on 20% of the prior year award for most employees. Please bear in mind that a July RSU award does not indicate any right to a discretionary bonus (or any particular amount of discretionary bonus) or to any additional equity award for the 2008 performance year.

**Q8 HOW WERE THE GRANT DATE AND GRANT PRICE FOR THE JULY AWARD DETERMINED?**

A8 All equity grants to employees must be authorized and approved by the Compensation and Benefits Committee of the Board of Directors. The July 1 grant date was set by the Committee. The grant price for the July award is the closing market price of Lehman Brothers common stock on the New York Stock Exchange on that date, \$20.96, and is used to determine the number of July RSUs granted to you.

**Q9 WHAT WILL HAPPEN TO MY JULY AWARD IF I LEAVE THE FIRM PRIOR TO NOVEMBER 30, 2008?**

**A9 Bonus-eligible Employees**

If your employment with the Firm ceases, for any reason, prior to November 30, 2008, you will forfeit the July RSUs. If you leave the Firm on or after November 30, 2008, your entitlement to any July RSUs, the same as any Year-end Award, will depend on when you leave, the

circumstances under which you leave, and your conduct with respect to the Firm after you leave.

**Production-based Employees**

Your entitlement to the July award will depend on when you leave the Firm, why you leave, and your conduct with respect to the Firm after you leave.

Refer to the termination provisions on Exhibit E.

## **YEAR-END AWARD**

### **Q10 WHO IS ELIGIBLE FOR A 2008 YEAR-END EQUITY AWARD?**

A10 Employees (both bonus-eligible and production-based employees) whose employment started on or before the 2008 grant date, expected to be determined during the fourth quarter (the “Year-end Grant Date”), including employees on an approved leave of absence, are eligible to receive a year-end equity award for 2008, with the following exceptions: employees in the Firm’s formal Analyst Programs, certain temporary, part-time or seasonal employees, employees on long-term disability, employees who have given notice or have been notified of their termination; and individuals employed by certain subsidiaries. Any bonus-eligible employee whose employment terminates prior to the Year-end Grant Date, or who is otherwise not eligible for a year-end bonus, will not be eligible for a year-end equity award. In case of termination of employment of production-based employees or individuals with a written compensation guarantee, any year-end equity awards will be treated in accordance with the relevant plan provisions or terms of the written compensation guarantee.

### **Q11 HOW WILL MY 2008 YEAR-END EQUITY AWARD BE CALCULATED?**

#### **A11 Bonus-eligible Employees**

Your Year-end equity award will be calculated based on your 2008 total compensation and the 2008 Equity Award Schedule for bonus-eligible employees shown on Exhibit B, reduced by the grant-date value of any July award. In no event, however, will your full-year award be less than your July Award. Total compensation includes salary earned in fiscal year 2008 plus any bonus and additional eligible compensation for your performance in 2008, whether such amounts are deferred or paid in 2008.

Note that for individuals with written compensation guarantees for 2008, the Equity Award Schedule applicable for the determination of your full-year equity award will be the one communicated as part of your guarantee. In all other respects, your 2008 Equity Award will be governed by the applicable 2008 Equity Award Program plan documents.

### **Production-based Employees**

Your Year-end equity award will be calculated as above, except that it will be based on the 2008 Equity Award Schedule for production-based employees shown on Exhibit C and your actual production and other compensation, after all adjustments, for production months December 2007 through November 2008 (relating to pay periods from January through December 2008), reduced by the grant date value of any July award. In no event, however, will your full-year award be less than your July Award. Refer to Exhibit D for an illustration of how the 2008 Equity Award will be calculated for production-based employees.

Note that the 2009 Equity Award Schedule for production-based employees will be communicated no later than December 31, 2008.

## **2008 VESTING AND TERMINATION PROVISIONS**

### **Q12 WHEN WILL MY 2008 RSUs VEST?**

A12 The 2008 equity award (including any July RSUs) will vest in 1/3 increments on November 30, 2009, 2010 and 2011.

### **Q13 WHEN WILL MY 2008 RSUs CONVERT TO SHARES OF COMMON STOCK?**

A13 Vested 2008 RSUs (including any July RSUs) will convert to shares of Lehman Brothers common stock on November 30, 2011.

### **Q14 WHAT WILL HAPPEN TO MY 2008 RSUs IF I RESIGN FROM THE FIRM?**

A14 If you resign, you will forfeit all RSUs that are unvested at the time of your termination, unless you are eligible for Full Career treatment at the time of termination.

<u>% of Total Equity Award Retained</u>			
<i>If you resign from the Firm after November 30 of:</i>			
	<u>2009</u>	<u>2010</u>	<u>2011</u>
<b>All Employees</b>	33%	67%	100%

If you resign and your termination is deemed a Full Career termination, you will be entitled to 100% of your 2008 RSUs, and shares of Lehman Brothers common stock will be delivered to you on November 30, 2011, provided you satisfy all delivery conditions in your award agreements, do not engage in Detrimental Activity through November 30, 2011, and do not engage in Competitive Activity through the earlier of: (1) the end of the fiscal quarter 1 year following your termination and (2) November 30, 2011.

**For bonus-eligible employees, note that “Full Career” treatment is not applicable for resignations occurring before November 30, 2008.** See Exhibit E for termination provisions.

**Q15 WHAT WILL HAPPEN TO MY 2008 RSUs IF MY EMPLOYMENT IS TERMINATED?**

A15 As in prior years, if your employment with the Firm is terminated involuntarily without Cause, you will generally be eligible to retain your (otherwise forfeited) unvested 2008 RSUs, provided you sign a Firm-standard release agreement in accordance with Firm policy and provided you do not engage in Detrimental Activity. Your 2008 RSUs will convert to Lehman Brothers common stock and shares will be delivered on November 30, 2011. (If you do not sign a release agreement, you will be eligible to receive only the vested portion of your award.)

**Note that the above does not apply to terminations occurring before November 30, 2008. Bonus-eligible employees whose employment ends for any reason before November 30, 2008 forfeit any July RSUs and are not entitled to any Year-end Award.**

Note also that if you are terminated involuntarily with Cause, you will forfeit all outstanding RSUs. See Exhibit E for termination provisions.

## **GENERAL INFORMATION**

**Q16 WHERE CAN I FIND DETAILS REGARDING MY JULY AWARD AND MY OTHER EQUITY AWARDS?**

A16 Details of your equity awards can be found on the Personal Award Summary of the Equity Award Program section of LehmanLive, which you can access by using keyword **equityaward**. The number of July RSUs you were awarded, if any, will be available on LehmanLive **by July 15, 2008**.

**Q17 DO ANY OF THE CHANGES TO THE EQUITY AWARD PROGRAM AFFECT AWARDS GRANTED IN PRIOR YEARS?**

A17 No. The changes outlined here apply only to awards granted in 2008. These changes will not be retroactive to awards granted in prior years.

**Q18 WHOM DO I CONTACT IF I HAVE FURTHER QUESTIONS REGARDING THE EQUITY AWARD PROGRAM?**

A18 If you have any questions regarding the Equity Award Program, please contact the Compensation Department in New York at (212) 526-8346 or by e-mail at [compensation@lehman.com](mailto:compensation@lehman.com).

**EXHIBIT A: 2007 EQUITY AWARD SCHEDULE**

<b>AMOUNT OF TOTAL COMPENSATION (“TC”) IN EQUITY-BASED AWARDS</b>			
Total Compensation Range	<i>Employees Through Vice President Level</i>	<i>Senior Vice Presidents</i>	<i>Managing Directors</i>
\$0 - \$74,999	1.15% of 2007 TC	2.3% of 2007 TC	2.3% of 2007 TC
\$75,000 - \$99,999	2.3% of 2007 TC	2.3% of 2007 TC	2.3% of 2007 TC
\$100,000 - \$199,999	\$2,300 plus 6.9% of 2007 TC over \$100,000	\$2,300 plus 6.9% of 2007 TC over \$100,000	\$2,300 plus 6.9% of 2007 TC over \$100,000
\$200,000 - \$299,999	\$9,200 plus 11.5% of 2007 TC over \$200,000	\$9,200 plus 11.5% of 2007 TC over \$200,000	\$9,200 plus 11.5% of 2007 TC over \$200,000
\$300,000 - \$499,999	\$20,700 plus 17.25% of 2007 TC over \$300,000	\$34,500 plus 18.687% of 2007 TC over \$300,000	\$34,500 plus 18.687% of 2007 TC over \$300,000
\$500,000 - \$749,999	\$55,200 plus 23% of 2007 TC over \$500,000	\$71,875 plus 23% of 2007 TC over \$500,000	\$71,875 plus 23% of 2007 TC over \$500,000
\$750,000 - \$999,999	\$112,700 plus 28.75% of 2007 TC over \$750,000	\$129,375 plus 40.25% of 2007 TC over \$750,000	\$129,375 plus 40.25% of 2007 TC over \$750,000
\$1,000,000 - \$1,499,999	\$192,600 plus 36% of 2007 TC over \$1.0 million	\$240,000 plus 42% of 2007 TC over \$1.0 million	\$240,000 plus 52.8% of 2007 TC over \$1.0 million
\$1,500,000 - \$1,999,999	\$372,600 plus 42% of 2007 TC over \$1.5 million	\$450,000 plus 54% of 2007 TC over \$1.5 million	\$504,000 plus 67.2% of 2007 TC over \$1.5 million
\$2,000,000 - \$2,499,999	\$582,600 plus 48% of 2007 TC over \$2.0 million	\$720,000 plus 66% of 2007 TC over \$2.0 million	\$840,000 plus 72% of 2007 TC over \$2.0 million
\$2,500,000 and up	\$822,600 plus 54% of 2007 TC over \$2.5 million up to a max of 36% of 2007 TC	42% of 2007 TC	\$1,200,000 plus 75% of 2007 TC over \$2.5 million to a max of 50% of 2007 TC

**EXHIBIT B: 2008 EQUITY AWARD SCHEDULE FOR BONUS-  
ELIGIBLE EMPLOYEES**

The portion of 2008 total compensation delivered in the form of an equity award for the full year will be calculated according to the schedule below. Any Year-end Award will be determined by subtracting any July RSUs from your full-year award, but in no event will your full-year award be less than your July RSUs.

<b>2008 Total Compensation Range</b>	<b>AMOUNT OF TOTAL COMPENSATION (“TC”) IN EQUITY-BASED AWARDS<sup>4</sup></b>	<b>MAXIMUM % OF TC IN EQUITY- BASED AWARDS</b>
\$0 - \$74,999	1% of 2008 TC	1%
\$75,000 - \$99,999	2% of 2008 TC	2%
\$100,000 - \$299,999	\$2,000 plus 14% of 2008 TC above \$100,000	10%
\$300,000 - \$499,999	\$30,000 plus 35% of 2008 TC above \$300,000	20%
\$500,000 - \$749,999	\$100,000 plus 35% of 2008 TC above \$500,000	25%
\$750,000 - \$999,999	\$187,500 plus 65% of 2008 TC above \$750,000	35%
\$1,000,000 - \$1,499,999	\$350,000 plus 65% of 2008 TC above \$1,000,000	45%
\$1,500,000 - \$1,999,999	\$675,000 plus 85% of 2008 TC above \$1,500,000	55%
\$2,000,000 - \$2,499,999	\$1,100,000 plus 80% of 2008 TC above \$2,000,000	60%
\$2,500,000 and above	\$1,500,000 plus 90% of 2008 TC above \$2,500,000 up to a maximum of 65% of 2008 TC	65%

<sup>4</sup> Subject to a 5-share minimum.

**EXHIBIT C: 2008 EQUITY AWARD SCHEDULE FOR PRODUCTION-BASED EMPLOYEES**

The portion of 2008 total compensation delivered in the form of an equity award for the full year will be calculated according to the schedule below, which is the same as the one previously communicated. Any Year-end Award will be determined by subtracting any July award from your full-year award, but in no event will your full-year award be less than your July RSUs.

**2008 EQUITY AWARD SCHEDULE FOR PRODUCTION-BASED EMPLOYEES**

<b>AMOUNT OF TOTAL COMPENSATION (“TC”) IN EQUITY-BASED AWARDS<sup>5</sup></b>			
<i>2008 Total Compensation Range</i>	<i>Employees Through Vice President Level</i>	<i>Senior Vice Presidents</i>	<i>Managing Directors</i>
\$0 - \$74,999	1.15% of 2008 TC	2.3% of 2008 TC	2.3% of 2008 TC
\$75,000 - \$99,999	2.3% of 2008 TC	2.3% of 2008 TC	2.3% of 2008 TC
\$100,000 - \$199,999	\$2,300 plus 6.9% of 2008 TC over \$100,000	\$2,300 plus 6.9% of 2008 TC over \$100,000	\$2,300 plus 6.9% of 2008 TC over \$100,000
\$200,000 - \$299,999	\$9,200 plus 11.5% of 2008 TC over \$200,000	\$9,200 plus 11.5% of 2008 TC over \$200,000	\$9,200 plus 11.5% of 2008 TC over \$200,000
\$300,000 - \$499,999	\$20,700 plus 17.25% of 2008 TC over \$300,000	\$34,500 plus 18.687% of 2008 TC over \$300,000	\$34,500 plus 18.687% of 2008 TC over \$300,000
\$500,000 - \$749,999	\$55,200 plus 23% of 2008 TC over \$500,000	\$71,875 plus 23% of 2008 TC over \$500,000	\$71,875 plus 23% of 2008 TC over \$500,000
\$750,000 - \$999,999	\$112,700 plus 28.75% of 2008 TC over \$750,000	\$129,375 plus 40.25% of 2008 TC over \$750,000	\$129,375 plus 40.25% of 2008 TC over \$750,000
\$1,000,000 - \$1,499,999	\$192,600 plus 36% of 2008 TC over \$1.0 million	\$240,000 plus 42% of 2008 TC over \$1.0 million	\$240,000 plus 52.8% of 2008 TC over \$1.0 million
\$1,500,000 - \$1,999,999	\$372,600 plus 42% of 2008 TC over \$1.5 million	\$450,000 plus 54% of 2008 TC over \$1.5 million	\$504,000 plus 67.2% of 2008 TC over \$1.5 million
\$2,000,000 - \$2,499,999	\$582,600 plus 48% of 2008 TC over \$2.0 million	\$720,000 plus 66% of 2008 TC over \$2.0 million	\$840,000 plus 72% of 2008 TC over \$2.0 million
\$2,500,000 and up	\$822,600 plus 54% of 2008 TC over \$2.5 million up to a max of 36% of 2008 TC	42% of 2008 TC	\$1,200,000 plus 75% of 2008 TC over \$2.5 million up to a max of 50% of 2008 TC

<sup>5</sup> Subject to a 5-share minimum.

**EXHIBIT D: 2008 EQUITY AWARD CALCULATION FOR  
PRODUCTION-BASED EMPLOYEES**

Your 2008 equity award will be calculated based on your 2008 production compensation and the 2008 Equity Award Schedule shown in Exhibit C, less the portion of compensation granted as July RSUs, if any. The examples below assume an individual with production compensation for the full year 2008.

Actual 2008 Production Compensation (through May production month):	\$125,000
Annualized 2008 Production Compensation (x 12 ÷ 6):	\$250,000
Annualized Equity Award (from Schedule for employees through VP level):	\$14,950
July Award (20% of Annualized Award):	\$2,990
Assumed 2008 Production Compensation:	\$250,000
Total 2008 Equity Award:	\$14,950
July Award:	\$2,990
2008 Year-End Equity Award:	<u>\$11,960</u>
Total 2008 Equity Award:	\$14,950

## EXHIBIT E: TERMINATION PROVISIONS

	<b>All Employees</b>
<b>Voluntary Termination</b> <i>(but not Full Career)</i>	Participants will forfeit all unvested July RSUs and Year-end RSUs (together, “2008 RSUs”). Any vested 2008 RSUs will convert to shares of common stock and such shares will be delivered as soon as practicable after November 30, 2011 (the “Share Payment Date”) but not later than December 31, 2011, provided the participant does not engage in Detrimental Activity through that date and has not committed an act constituting Cause through the termination date.
<b>Involuntary Termination</b> <i>(but not Full Career)</i>	<b>Involuntary Termination without Cause:</b> Participants will become entitled to 100% of their 2008 RSUs, including the unvested portion (provided the employee signs a Firm-standard release agreement). Shares will be delivered as soon as practicable after the Share Payment Date, but not later than December 31, 2011, provided the participant does not engage in Detrimental Activity through that date.  <b>Involuntary Termination with Cause:</b> Participants will forfeit 100% of their 2008 RSUs.
<b>Full Career Termination</b>	<b>Voluntary Termination:</b> Participants will become entitled to 100% of their 2008 RSUs on the Share Payment Date, provided they do not engage in Competitive Activity through the end of the fiscal quarter following the one year anniversary of the termination date, and do not engage in Detrimental Activity through the Share Payment Date or commit an act constituting Cause through the termination date. 2008 RSUs will convert to shares of common stock, and such shares will be delivered as soon as practicable following the Share Payment Date, but not later than December 31, 2011.  <b>Involuntary Termination without Cause:</b> Participants will become entitled to 100% of their 2008 RSUs on the Share Payment Date, provided they do not engage in Detrimental Activity through that date or commit an act constituting Cause prior to the termination date. 2008 RSUs will convert to shares of common stock, and such shares will be delivered as soon as practicable after the Share Payment Date but not later than December 31, 2011.  <b>Involuntary Termination with Cause:</b> Participants will forfeit 100% of their 2008 RSUs.
<b>Termination due to Death or Disability</b>	All 2008 RSUs will immediately vest, and shares will be delivered 30 days following the termination date.

**NOTE:** Notwithstanding the above, bonus-eligible employees whose employment ends for any reason (voluntary or involuntary termination) prior to November 30, 2008 will forfeit all July RSUs. In such cases, “Full Career” treatment does not apply.

## EXHIBIT F: GLOSSARY OF SELECT TERMS

**“Appropriate Officer”** means the Chief Executive Officer or Chief Operating Officer of Holdings (or their respective designees).

**“Cause”** means a material breach by a person of an employment contract between the person and Holdings or any subsidiary, failure by a person to devote substantially all business time exclusively to the performance of his or her duties for Holdings or any subsidiary, willful misconduct, dishonesty related to the business and affairs of Holdings or any subsidiary, conviction of a felony or a misdemeanor constituting a statutory disqualification under U.S. securities laws (or failure to contest prosecution for a felony or such a misdemeanor), habitual or gross negligence in the performance of a person's duties, solicitation of employees of Holdings or any subsidiary to work at another company, improper use or disclosure of confidential information, the violation of policies and practices adopted by Holdings or any subsidiary including, but not limited to the Code of Conduct, or a material violation of the conflict of interest, proprietary information or business ethics policies of Holdings or any subsidiary, or such other circumstances as may be determined in the sole discretion of an Appropriate Officer. For avoidance of doubt, for purposes of the preceding sentence, a material breach of an employment contract or violation of policies would include, as applicable, the employee's violation of any policy or employment agreement relating to the obligation to provide advance notice of resignation from Holdings or any subsidiary.

**“Competitive Activity”** means involvement (whether as employee, proprietor, consultant or otherwise) with any person or entity (including any company and its affiliates) engaged in any business activity which is materially competitive with any business carried on by Holdings or any of its subsidiaries or affiliates on the date of termination of a person's employment with Holdings and any of its subsidiaries, as determined in the sole discretion of an Appropriate Officer.

**“Detrimental Activity”** means (i) using information received during a person's employment with Holdings or any of its subsidiaries related to the business affairs of Holdings or any of its subsidiaries, affiliates or their clients, in breach of such person's undertaking to keep such information confidential; (ii) directly or indirectly persuading or attempting to persuade, by any means, any employee of Holdings or any of its subsidiaries or affiliates to terminate employment with any of the foregoing or to breach any of the terms of his or her employment with the foregoing; (iii) directly or indirectly making any statement that is, or could be, disparaging of Holdings, its subsidiaries or affiliates, or any or their employees (except as necessary to respond truthfully to any inquiry from applicable regulatory authorities or to provide information pursuant to legal process); (iv) violating policies and practices adopted by Holdings or any subsidiary; (v) materially breaching any contract between the person and Holdings or any subsidiary; or (vi) directly or indirectly engaging in any activity that is, or could be, substantially injurious to the financial condition, reputation, or goodwill of Holdings or its subsidiaries or affiliates, in each case as determined in the sole discretion of the Chief Executive Officer or Chief Operating Officer of Holdings (or their respective designees). Notwithstanding the foregoing, if following any termination of employment other than for Cause but prior to the scheduled Share Payment Date it is determined that an act constituting Cause has occurred which was not determined by Holdings (or its designee) at the time of such termination, such act shall also be deemed to constitute Detrimental Activity.

**“Disability”** means a disability under both the Lehman Brothers Long-Term Disability Insurance Plan and the Social Security Act.

**“Full Career Termination”** means a Termination of employment with Holdings or any subsidiary when (a) a person has at least 20 years of service; (b) the person is at least 45 years old, and the person has at least 10 years of service with Holdings or any subsidiary; or (c) the person is at least 50 years old, and the person has at least 5 years of service with Holdings or any subsidiary.

**“Restricted Stock Units (RSUs)”** An RSU represents the conditional right to receive one share of Lehman Brothers common stock three years after the grant date, on November 30, 2011. Generally, RSUs cannot be sold, traded, pledged or transferred during that three-year period.

**“Termination”** means the end of employment with Holdings or a subsidiary. The characterization of the circumstances of Termination is determined in the sole discretion of an Appropriate Officer.

**EXHIBIT F**

**UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF NEW YORK**

In re

LEHMAN BROTHERS INC.,

Case No. 08-01420 (SCC) SIPA

Debtor.

**[PROPOSED] ORDER GRANTING THE TRUSTEE'S TWO HUNDRED FORTY-SEVENTH OMNIBUS OBJECTION TO GENERAL CREDITOR CLAIMS  
(EMPLOYEE CLAIMS)**

Upon the two hundred forty-seventh omnibus objection to claims, dated July 14, 2014 (the “Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims”),<sup>1</sup> of James W. Giddens (the “Trustee”), as trustee for the liquidation of Lehman Brothers Inc. (the “Debtor” or “LBI”) under the Securities Investor Protection Act of 1970, as amended, 15 U.S.C. §§ 78aaa *et seq.* (“SIPA”), seeking entry of an order, pursuant to section 502(b) of title 11 of the United States Code (the “Bankruptcy Code”), as made applicable to this proceeding pursuant to sections 78fff(b) and 78fff-1(a) of SIPA, and Rule 3007(d) of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), (i) disallowing and expunging in part certain proofs of claim (ii) subordinating and reclassifying as equity in part certain proofs of claim, (iii) reducing or reducing and reclassifying, in whole or in part, as unsecured general creditor claims, and (iv) allowing, as modified, the claims listed on Exhibit 1 annexed hereto, all as more fully described in the Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims; and due and proper notice of the Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims

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1. Capitalized terms not otherwise defined herein shall have the meaning ascribed to them in the Motion.

having been provided, and it appearing that no other or further notice need be provided; and the Court having found and determined that the relief sought in the Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims is in the best interests of LBI, its estate, its customers and creditors, and all parties in interest and that the legal and factual bases set forth in the Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims establish just cause for the relief granted herein; and after due deliberation and sufficient cause appearing therefor, it is

**ORDERED** that the relief requested in the Two Hundred Forty-Seventh Omnibus Objection to General Creditor Claims is granted; and it is further

**ORDERED** that, pursuant to sections 502(b) and 507(a)(4)(A) of the Bankruptcy Code, the claims listed on Exhibit 1 are reduced and, where applicable, reclassified, as set forth on Exhibit 1 in the row entitled “*Claim as Modified*” and in the columns entitled “*Secured*,” “*Priority*,” and “*Unsecured*,” with prejudice, and allowed to the extent of such amounts and priorities; and it is further

**ORDERED** that, pursuant to section 502(b) of the Bankruptcy Code, the portions of the claims listed on Exhibit 1 annexed hereto that constitute LBHI Securities Claims, 401(k) Claims, Paid Check Claims, Employee Award Plan Claims, Miscellaneous Employment Claims, Equity Awards Claims, and Insufficient Documentation Claims as indicated on Exhibit 1 attached hereto, are disallowed and expunged in their entirety with prejudice; and it is further

**ORDERED** that the portions of the claims listed on Exhibit 1 that constitute Accrued Equity Claims are reclassified as equity interests, in amounts and with a level of priority to be determined, as indicated on Exhibit 1 attached hereto, with prejudice; and it is further

**ORDERED** that this Court shall retain jurisdiction to hear and determine all matters arising from or related to the implementation and/or interpretation of this Order.

Dated: New York, New York  
\_\_\_\_\_, 2014

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UNITED STATES BANKRUPTCY JUDGE

**EXHIBIT 1**

**IN RE LEHMAN BROTHERS INC., CASE NO: 08-01420 (SCC) SIPA**  
**TWO HUNDRED FORTY-SEVENTH OMNIBUS OBJECTION: EXHIBIT 1- EMPLOYEE CLAIMS**

	NAME / ADDRESS OF CLAIMANT	CLAIM NUMBER	DATE FILED	ASSERTED AMOUNT	CLAIM AS MODIFIED	COMM. CLAIM	PAID CHECK CLAIM	MISC. EMPLOY. CLAIM	EQUITY AWARDS CLAIM	ACCRUED EQUITY CLAIM	401(K) CLAIM	LBHI SECS. CLAIM	EMP AWARD PLAN CLAIM	INSUFF. DOC. CLAIM
1	BODDICKER, JAY B AND JENNIFER C JTWROS 401 GLENDALE AVE OAK BROOK, IL 60523-2800	7000048	12/8/2008	- (A) - (S) \$100,000.00 (P) - (U) \$100,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$32,959.50(U) \$43,909.50 (T)	X			X	X				
2	BOUCHER, DAVID F. 334 DELANCEY STREET PHILADELPHIA, PA 19103	4646	5/21/2009	- (A) - (S) - (P) \$9,059.35 (U) \$9,059.35 (T)	- (A) - (S) - (P) \$7,802.53 (U) \$7,802.53 (T)	X					X			
3	CHASE, CHRISTOPHER M 510 BROWNING CT MILL VALLEY, CA 94941	7000944	1/30/2009	- (A) - (S) \$10,950.00 (P) \$59,350.00 (U) \$70,300.00 (T)	- (A) - (S) \$10,950.00 (P) \$23,056.42(U) \$34,006.42 (T)	X					X			
4	CHING, STEVE 757 JACKSON STREET #201 SAN FRANCISCO, CA 94133	7001173	1/30/2009	- (A) - (S) \$10,950.00 (P) \$10,550.00 (U) \$21,500.00 (T)	- (A) - (S) \$7,478.95 (P) - (U) \$7,478.95 (T)	X	X							
5	CLIFFORD, CHRISTOPHER J 17 CECILIA COURT TIBURON, CA 94920	7002565	6/1/2009	- (A) - (S) \$50,000.00 (P) \$1,454,000.00 (U) \$1,504,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$6,210.21 (U) \$17,160.21 (T)	X			X	X	X		X	

(A) – ADMINISTRATIVE
(S) – SECURED
(P) – PRIORITY
(U) – UNSECURED
(T) – TOTAL CLAIMED

\* Claim includes unspecified amounts (i.e., amounts not specified by the claimant, amounts listed in a foreign currency, unliquidated amounts and/or amounts listed as "unknown", "\$0.00\*", "unascertainable", "undetermined", or where no dollar amounts were entered in the spaces provided on the proof of claim form), or is a customer claim reclassified to a general creditor claim, which, consistent with the general creditor claims register, is listed as unspecified even where the claimant listed a specific amount on the SIPC customer claim form.

NAME / ADDRESS OF CLAIMANT	CLAIM NUMBER	DATE FILED	ASSERTED AMOUNT	CLAIM AS MODIFIED	COMM. CLAIM	PAID CHECK CLAIM	MISC. EMPLOY. CLAIM	EQUITY AWARDS CLAIM	ACCRUED EQUITY CLAIM	401(K) CLAIM	LBHI SECS. CLAIM	EMP AWARD PLAN CLAIM	INSUFF. DOC. CLAIM
6 DYER, ROBERT C. 2 MCLAREN RD. SOUTH DARIEN, CT 06820	3253	1/30/2009	- (A) - (S) \$188,557.20 (P) - (U) \$188,557.20 (T)	- (A) - (S) \$9,678.00 (P) \$49,884.38 (U) \$59,562.38 (T)	X					X			
7 FINN, NICHOLAS B. 55 INDIAN HILL ROAD BEDFORD, NY 10506	3260	1/30/2009	- (A) - (S) \$102,884.00 (P) - (U) \$102,884.00 (T)	- (A) - (S) \$10,950.00 (P) \$41,806.06(U) \$52,756.06 (T)	X					X			
8 GASPARRO, PAUL 105 STUYVESANT AVE RYE, NY 10580	3450	1/30/2009	- (A) \$97,834.06 (S) \$97,834.06 (P) - (U) \$97,834.06 (T)	- (A) - (S) \$10,950.00 (P) \$39,248.96(U) \$50,198.96 (T)	X					X			
9 GOURD, WILLIAM C. 480 OLD POST ROAD BEDFORD, NY 10506	7002525	6/1/2009	- (A) \$511,000.00 (S) \$10,950.00 (P) \$1,682,267.00 (U) \$2,689,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$11,005.18(U) \$21,955.18 (T)	X					X	X	X	X
10 KENWORTHY, MARY MATTSON 4 LONETOWN ROAD REDDING, CT 06896	7002529	6/1/2009	- (A) \$20,000.00 (S) \$10,950.00 (P) \$2,173,267.00 (U) \$2,193,267.00 (T)	- (A) - (S) \$10,950.00 (P) \$11,006.53(U) \$21,956.53 (T)	X					X	X	X	X

(A) – ADMINISTRATIVE  
(S) – SECURED  
(P) – PRIORITY  
(U) – UNSECURED  
(T) – TOTAL CLAIMED

\* Claim includes unspecified amounts (i.e., amounts not specified by the claimant, amounts listed in a foreign currency, unliquidated amounts and/or amounts listed as “unknown”, “\$0.00\*”, “unascertainable”, “undetermined”, or where no dollar amounts were entered in the spaces provided on the proof of claim form), or is a customer claim reclassified to a general creditor claim, which, consistent with the general creditor claims register, is listed as unspecified even where the claimant listed a specific amount on the SIPC customer claim form.

	NAME / ADDRESS OF CLAIMANT	CLAIM NUMBER	DATE FILED	ASSERTED AMOUNT	CLAIM AS MODIFIED	COMM. CLAIM	PAID CHECK CLAIM	MISC. EMPLOY. CLAIM	EQUITY AWARDS CLAIM	ACCRUED EQUITY CLAIM	401(K) CLAIM	LBHI SECS. CLAIM	EMP AWARD PLAN CLAIM	INSUFF. DOC. CLAIM
11	KIRSCH, RICHARD J 251 SCOTT AVE. WINNETKA, IL 60093	7000559	1/20/2009		- (A) - (S) - (P) \$35,000.00 (U) \$35,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$20,273.49(U) \$31,223.49 (T)	X				X			
12	KLINGER, JEFFREY M 4185 PARADISE DRIVE TIBURON, CA 94920	7000019	12/4/2008		- (A) - (S) \$500,000.00 (P) \$500,000.00 (U) \$500,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$84,943.56(U) \$95,893.56 (T)	X				X			
13	KRAMER, KEVIN R 2829 N VALLEY DR MANHATTAN BEACG, CA 90266	7002620	6/1/2009		- (A) - (S) \$29,678.29 (P) (U) \$29,678.29 (T)	- (A) - (S) \$10,950.00 (P) \$4,412.02(U) \$15,362.02 (T)	X				X			
14	MAIDMAN, DAGNY C 245 EUCLID AVENUE SAN FRANCISCO, CA 94118	7000949	1/30/2009		- (A) - (S) \$10,950.00 (P) \$539,050.00 (U) \$550,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$80,112.48(U) \$91,062.48 (T)	X				X			
15	MONTEMAYOR, RODRIGO 701 BRICKELL AVE STE 1100 MIAMI, FL 33131	7000778	1/29/2009		- (A) - (S) \$105,900.00 (P) (U) \$105,900.00 (T)	- (A) - (S) \$5,370.85 (P) - (U) \$5,370.85 (T)	X				X	X		
16	MULLEN, PETER D 22 PRINCES PINE ROAD NORWALK, CT 06850	7002524	6/1/2009		- (A) - (S) \$93,750.00 (P) \$436,854.61 (U) \$530,604.61 (T)	- (A) - (S) \$5,809.39 (P) - (U) \$5,809.39 (T)	X				X	X	X	

(A) – ADMINISTRATIVE  
(S) – SECURED  
(P) – PRIORITY  
(U) – UNSECURED  
(T) – TOTAL CLAIMED

\* Claim includes unspecified amounts (i.e., amounts not specified by the claimant, amounts listed in a foreign currency, unliquidated amounts and/or amounts listed as “unknown”, “\$0.00\*”, “unascertainable”, “undetermined”, or where no dollar amounts were entered in the spaces provided on the proof of claim form), or is a customer claim reclassified to a general creditor claim, which, consistent with the general creditor claims register, is listed as unspecified even where the claimant listed a specific amount on the SIPC customer claim form.

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17	RINKOV, JOSHUA D 1730 N. WELLS ST #2102 CHICAGO, IL 60614	7001228	2/11/2009		- (A) - (S) \$200,000.00 (P) \$250,000.00 (U) \$450,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$33,245.78(U) \$44,195.78 (T)	X				X			
18	ROHRBACH, DAVID J 506 WALNUT ROAD LAKE FOREST, IL 60045	7000089	12/11/2008		- (A) - (S) \$100,000.00 (P) - (U) \$100,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$15,311.03(U) \$26,261.03 (T)	X				X			
19	SHERMAN, KELLY 153 7TH ST. BELFORD, NJ 07718	3257	1/30/2009		- (A) - (S) \$3,346.24 (P) - (U) \$3,346.24 (T)	- (A) - (S) \$1,825.81 (P) - (U) \$1,825.81 (T)	X							
20	SHOWALTER, TODD ANTHONY 3319 N HAMILTON AVE CHICAGO, IL 60618- 6216	7000073	12/10/2008		- (A) - (S) \$100,000.00 (P) - (U) \$100,000.00 (T)	- (A) - (S) \$10,950.00 (P) \$9,860.76 (U) \$20,810.76 (T)	X				X			
21	SIRADAS, LISA ANNE 1111 SOUTH WABASH UNIT 3103 CHICAGO, IL 60605	7000116	12/9/2008		- (A) - (S) \$4,500.00 (P) - (U) \$4,000.00 (T)	- (A) - (S) \$2,022.14 (P) - (U) \$2,022.14 (T)	X				X			X

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22	SOUSA, PETER 1290 CHESTNUT STREET # 3 SAN FRANCISCO, CA 94104	7000878	1/30/2009	- (A) - (S) UNSPECIFIED*(P) \$12,219.33 (U) UNSPECIFIED*(T)	- (A) - (S) \$7,284.82 (P) - (U) \$7,284.82 (T)	X	X							
23	STACKMAN, SCOTT L 385 WEST 12TH STREETT APT. 4W NEW YORK, NY 10014	7001012	1/30/2009	- (A) - (S) \$10,950.00 (P) \$44,154.45 (U) \$55,104.45 (T)	- (A) - (S) \$10,950.00 (P) \$19,207.63(U) \$30,157.63 (T)	X					X			
24	THOMPSON, DEREK J 6 BRANCH LANE STAMFORD, CT 06903	7002534	6/1/2009	- (A) - (S) \$531,000.00 (P) \$531,000.00 (U) \$531,000.00 (T)	- (A) - (S) \$5,794.54 (P) - (U) \$5,794.54 (T)	X				X	X			X
25	WEBSTER, KEITH 6735 ALTAMORE DRIVE LOS ANGELES, CA 90045-1097	2500	1/30/2009	(A) (S) \$144,488.22 (P) (U) \$144,488.22 (T)	(A) (S) \$10,950.00 (P) \$8,532.72 (U) \$19,482.72 (T)	X				X				

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